



Village of Wellington, Florida

ANNUAL BUDGET

Fiscal Year 2012 - 2013



A Great Hometown . . . Let Us Show You!



Vision

A Great Hometown:
Great Neighborhoods
Great Schools
Great Parks

Mission

**To provide high quality
services that create economic, environmental
and social sustainability for residents**

Five Fundamentals

**Neighborhood Renaissance
Economic Development
Protecting our Investment
Respecting the Environment
Responsive Government**

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BOOKMARKS ARE PROVIDED IN THE ELECTRONIC VERSION OF THIS DOCUMENT TO AID IN NAVIGATION

ELECTED OFFICIALS



Bob Margolis
Mayor



Howard K. Coates, Jr.
Vice Mayor



Matt Willhite
Councilman



Anne Gerwig
Councilwoman



John Greene
Councilman

SENIOR LEADERSHIP TEAM

Village Manager

Paul Schofield, AICP, ICMA-CM

Deputy Village Manager

John Bonde

Assistant Village Manager

Francine L. Ramaglia, CPA, ICMA-CM

Director of Operations

Jim Barnes, AICP, ICMA-CM

Village Clerk

Awilda Rodriguez

Village Attorney

Jeffrey S. Kurtz, Esq.

KEY PERSONNEL

Director of Financial Management & Budget

Mireya P. McIlveen, CPA

Chief Information Officer

Tom Amburgey

Village Engineer

Bill Riebe

Parks & Recreation Director

Bruce Delaney

Planning & Development Services

Tim Stillings

Public Works Director

Mitch Fleury

HISTORY

In 1951, C. Oliver Wellington, a successful accountant in New York, made a decision to purchase investment property in South Florida. Following the recommendations of Arthur William "Bink" Glisson, several tracts of land were assembled and purchased. Mr. Wellington then hired Bink Glisson to oversee the property that was soon to become known as the Flying Cow (Charles Oliver Wellington) Ranch.

Because the land was frequently water-logged, in 1953 the State of Florida created the Acme Improvement District (Acme) to provide drainage for flood control and to make the land suitable for agricultural purposes. Parcels of land were either sold or leased to farmers for a period of time. There once were over 2,000 acres of strawberry fields in the area, laying claim to the world's largest patch of strawberries. In addition, it was discovered that citrus groves thrived in the area.



C. Oliver Wellington

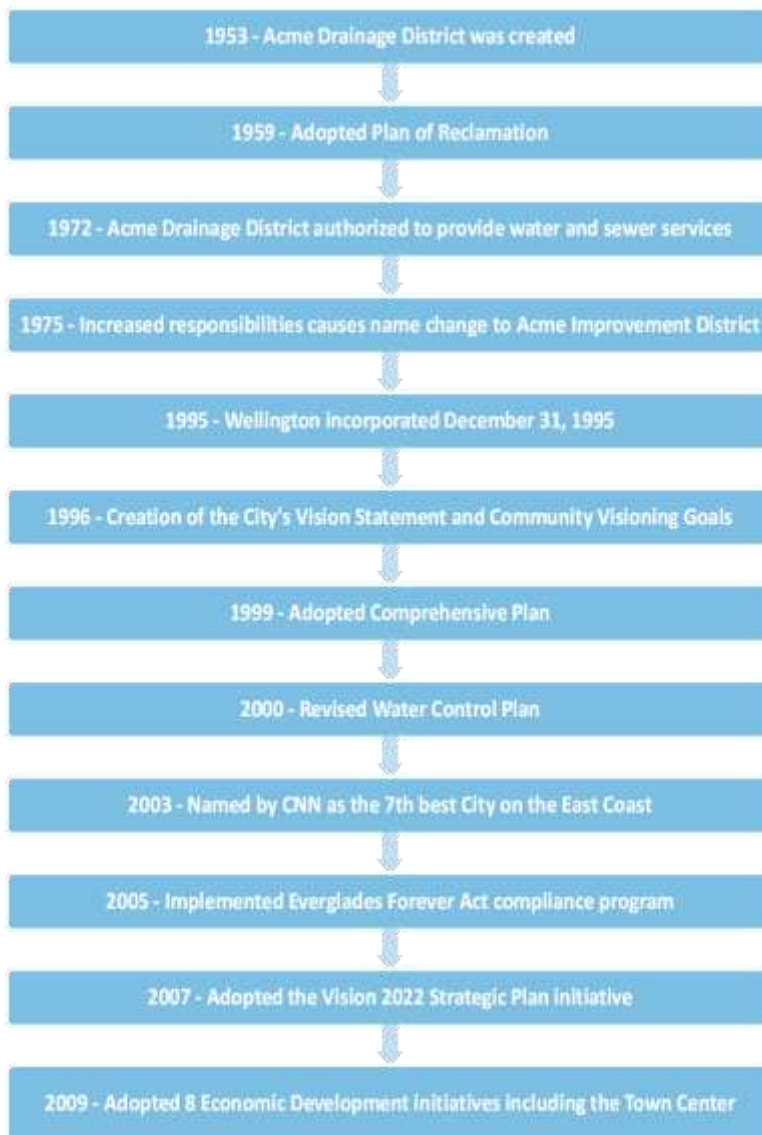
Prior to incorporation Acme served as the local government providing the majority of community

services and facilities including water and sewer, storm water drainage, roadways, street lighting and parks and recreation facilities. Palm Beach County provided law enforcement, fire rescue, roadways and planning, zoning and building functions.

Mr. Wellington was the first Chairman of Acme and served until his death in 1959. Bink Glisson also served as the Acme's first employee and general manager. Carrying on as the District Chairman until he retired in 1984 was C. Oliver Wellington's son, Roger.

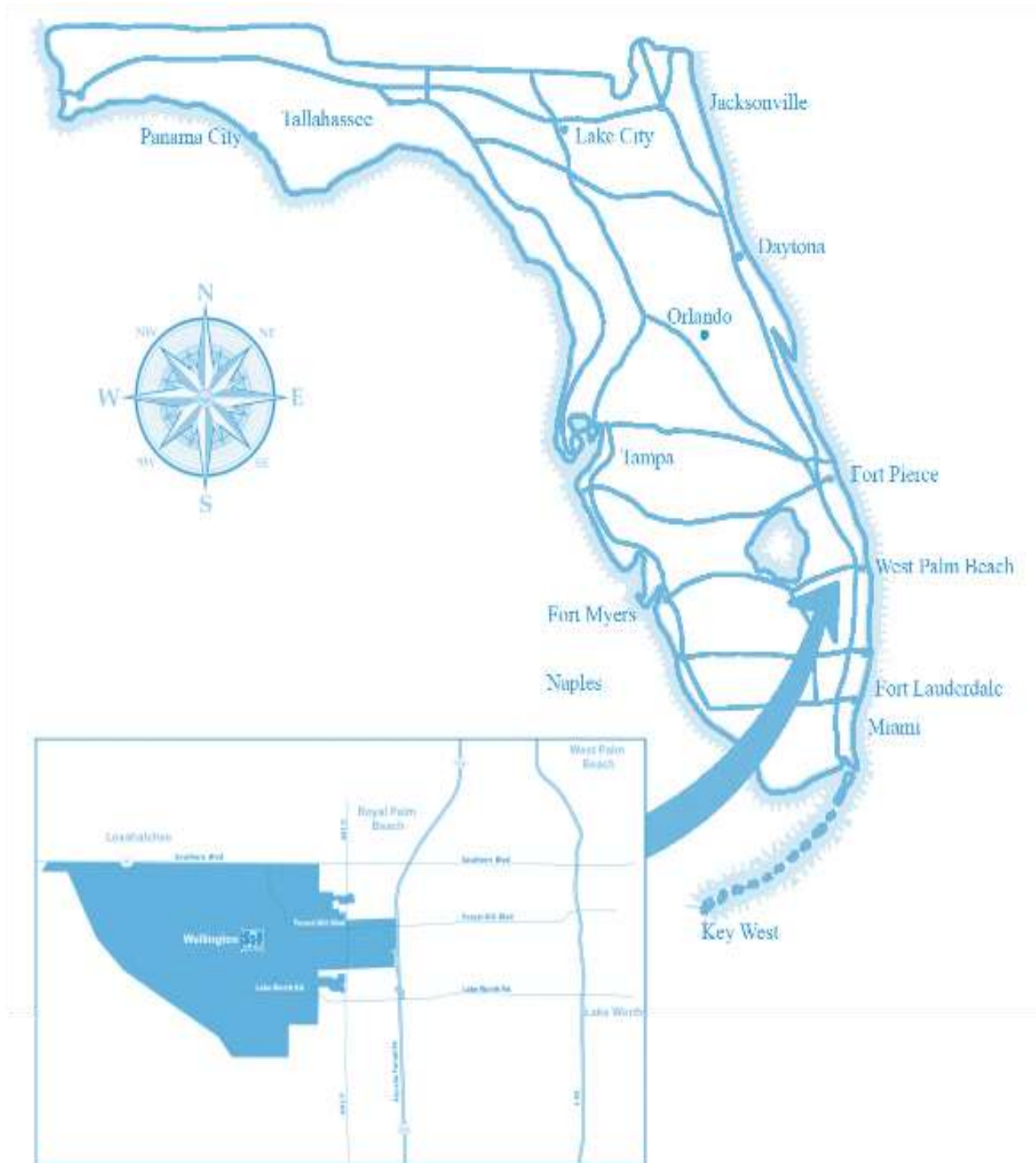
The Village of Wellington Charter was established by House Bill 1439 on May 11, 1995. Incorporation became effective on December 31, 1995 and operations commenced on March 28, 1996. The City now provides municipal services previously provided by the County (with the exception of fire rescue and library facilities) while Acme has become a dependent district of Wellington. Because of the breadth of services it already provided to residents, Acme formed the backbone of the newly incorporated municipality.

Key Elements of Wellington Evolution



LOCATION

Wellington, Florida, is located in South Florida and Western Palm Beach County. It is located twelve miles west of the Atlantic Ocean, southeast of Lake Okeechobee. Palm Beach County is bordered on the south by Broward County, on the west by Hendry County and to the north by Martin County.



DEMOGRAPHICS

WELLINGTON AT A GLANCE			
Date of Incorporation		December 31, 1995	
Date Operational as Municipality		March 28, 1996	
Form of Government		Council/Manager	
Area		45.25 Square Miles	
Total Fiscal Year 2013 Budget		\$74.5 Million	
Taxable Property Valuation		\$5.42 Billion	
WELLINGTON DEMOGRAPHICS			
Population		Service Statistics	
2010	56,508	Surface Water	
2013 (projected)	58,089	Acreage of Lakes	548
2019 (projected)	61,663	Miles of canals	88
		Operating Pump Stations	8
Resident Statistics		Solid Waste Collection	
Median Age	39.9	Curbside Accounts	20,302
Average Household Size	2.87	Containerized Accounts	2,138
Median Income	\$78,890		
Avg Taxable Value - Single Family	\$200,000		
Racial Composition		Streets & Sidewalks	
Caucasian & Other Races	80.0%	Paved Streets:	
Hispanic or Latino	19.4%	Lane Miles	321
African American	10.4%	Centerline Miles	145
Asian	3.8%	Unpaved Roads Centerline Miles	29
		Bike Lane Miles	45
		Miles of sidewalks	147
		Miles of bridle paths	64
Land Usage		Utilities	
Residential	24.52 sq mi	Active Accounts as of June, 2012	
Commercial	3.87 sq mi	Water	19,885
Industrial	0.18 sq mi	Sewer	18,034
Mixed Use/Open Space/STA	11.35 sq mi		
Community Facilities	0.87 sq mi		
Major Roads	1.28 sq mi		
Major Water	3.18 sq mi		
Economic Environment		Public Safety	
Business Licenses		Police Protection	
2008	4,163	Sworn Police Officers	61
2009	3,831	Civilian Employees	5
2010	4,289	Crossing Guards (PT Civilian)	68
2011	4,460	Total	134
2012	4,631		
Bond Ratings		Fire Rescue	
Moody's	Aa3	Suppression Units	9
Fitch	AA+	Early Response Stabilization Unit:	4
		Fire Stations	4
		Employees	71
Per Capita Governmental Debt			
	\$126		

Source: BEBR, 2010 U.S. Census

RECREATIONAL FACILITIES AND AMENITIES

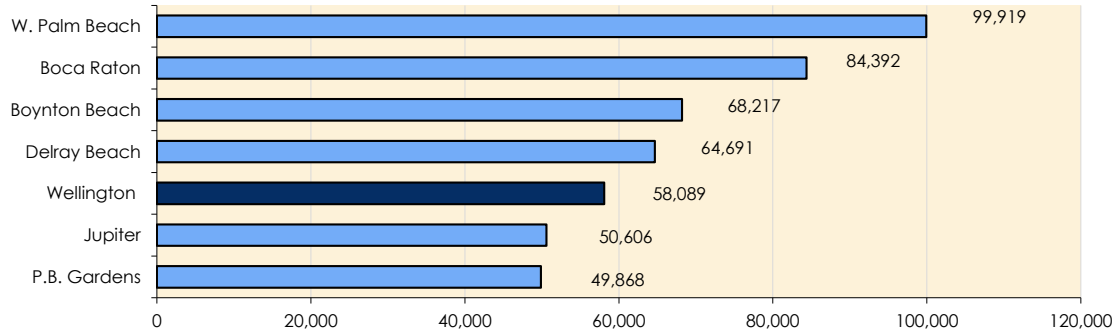
Wellington provides residents with a wide range of high-quality recreational facilities, programs and services. The department provides over one hundred programs offered to residents of all ages. The following chart is an overview of the facilities currently provided by category of park.

<u>Neighborhood Parks</u>		
Park Facility	Location	Park Description
Aero Club Park	Aero Club Drive, Aero Club	Greenspace
Amesbury Park	2100 Amesbury Circle, Greenview Shores 2	1 Pavilion, 1 Play Structure
Azure Avenue Park	949 Azure Avenue, Sugar Pond Manor	2 Pavilions, 1 Basketball Court, 1 Pirate Themed Tot Lot, Swingsets
Berkshire Park (Tot Lot)	12181 Old Country Road, Pinewood East 2	1 Play Structure, 1 Swing Set
Block Island Park	1250 Block Island Road, Lakeside Shores	3 Play Structures, 1 Swing Set
Brampton Cove Park	13446 Northumberland Circle, Greenview Shores 1	1 Pavilion, 1 Play Structure, 2 Swing Sets
Dorchester Place Park	1679 Dorchester Place, Greenview Shores 2	1 Pavilion, 1 Play Structure, 1 Swing Set
Essex Park No. 1	1250 Essex Drive, South Shore 1	1 Play Structure, Pavillion, Swing Set
Farmington Circle Park	1752 Farmington Circle, Greenview Shores 2	1 Pavilion, 1 Basketball Court, 1 Play Structure
Field of Dreams Park	12800 Peconic Court, South Shore	1 Play Structure, 1 Basketball Court
Forest Hill - No. 1 Boat Ramp	12500 Forest Hill Boulevard	1 Pavilion, 1 Boat Ramp
Foresteria Avenue Park	900 Foresteria Avenue, Sugar Pond Manor	1 Pavilion, 1 Basketball Court, 1 Play Structure
Greenbriar Park: Dog Park	2975 Greenbriar Boulevard	2 Acres Fenced Dog Park, 4 Volleyball Courts, 1 Play Structure
Margate Place Park	12771 Bucklan Street, Greenview Shores 2	1 Gazebo, Basketball Court, 1 Play Structure
Mystic Way Park	12201 Mystic Way, South Shore 4	1 Play Structure
Primrose Lane Park	1620 Primrose Lane, Sugar Pond Manor	1 Play Structure, 1 Swing Set
Staimford Circle Park	13599 Staimford Drive, Greenview Shores 2	1 Pavilion, 1 Play Structure
Summerwood Circle Park	1073 Summerwood Circle, Eastwood 3	1 Pavilion, 1 Play Structure
Yarmouth Park	2668 Yarmouth Drive, Greenview Shores 2	Miscellaneous Playground Equipment, Practice Baseball Field
<u>Community Parks</u>		
Park Facility	Location	Park Description
Wellington Green Park	2175 Wellington Green Drive	PUD Practice Fields
Wellington Rotary Peace Park	Intersection of Royal Fern Drive and Birkdale Drive	Rotary Peace Pole Surrounded by Flags and Benches
Tiger Shark Cove	13800 Greenbriar Boulevard, Greenview Shores 2	4 Softball Fields, 1 Concession/Restroom, Leather's Playground, 1 Large Pavilion with Restrooms
Olympia Park	Stribling Way, Olympia	7 Baseball Fields, Batting Cages, Concession Stands, 2 Restrooms, Track Basketball Courts, Tennis Courts
Village Park	11700 Pierson Road	1 Skate Park, 2 Gyms, 4 Multipurpose Classrooms, 1 Game Room, 9 Soccer Fields, 2 Hockey Rinks, 4 Baseball Fields, 1 Playground 3 Multi Purpose Fields, 4 Football Fields, 1 Practice Field, 4 Pavilions and asphalt trail with exercise stations.
Wellington Community Center	12150 Forest Hill	Tennis Center, Aquatics Complex, Scott's Place & Amphitheater Multipurpose Rooms, Catering kitchens, 16 Har-Tru Courts and ProShop, 2 Bocce Courts, Pool, Kiddie Waterplay Area, Water Slides, Picnic Area, Locker Rooms, Gazebo, Assorted Horse and Climbing Related Activities
Wellington Community Park	3401 South Shore Boulevard, Southfields	Boys and Girls Club, 6 Baseball Fields, 2 Basketball Courts, 1 Play Structure, 1 Swing Set, 1 Picnic Shelter
Veterans Memorial	Intersection of South Shore and Forest Hill Blvd.	Memorial Fountain and Benches Surrounded by Flags
Marjory Stoneman Douglas Everglades Habitat (Section 24)	3491 Flying Cow Road	365 acre water storage area within nature trails and learning centers
Patriot Memorial	Entrance of City Hall, 12300 Forest Hill Blvd.	Memorial to the September 11, 2001 attack on the World Trade Center incorporating an Eternal flame, a piece of steel recovered from the World Trade Center, pergolas, benches, Cypress Trees and a flag pole

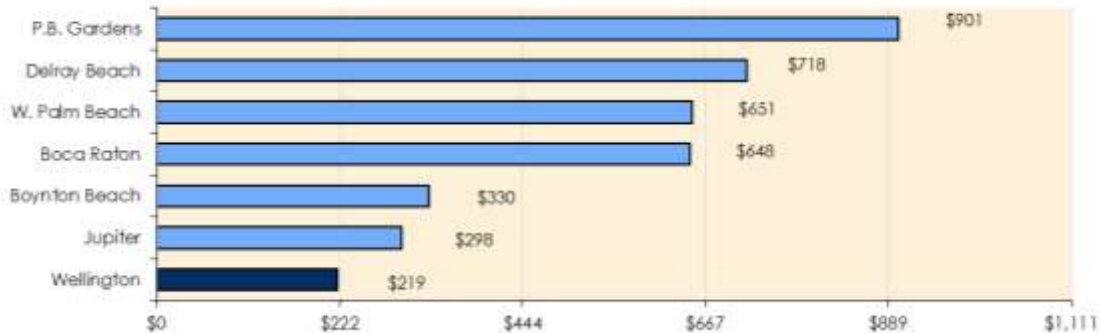
SEVEN CITY COMPARISONS

The following charts compare tax revenues, governmental expenditures and full time employees to the population for Wellington and six similar cities in Palm Beach County using data from the 2013 fiscal year for Wellington and the 2012 fiscal year for other cities.

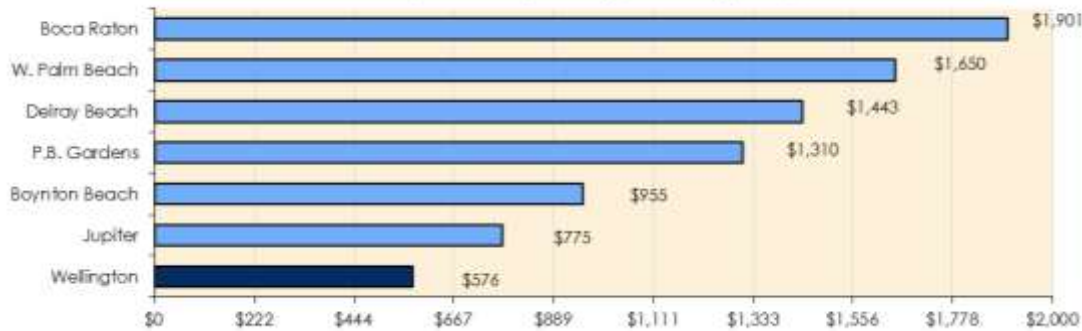
Population



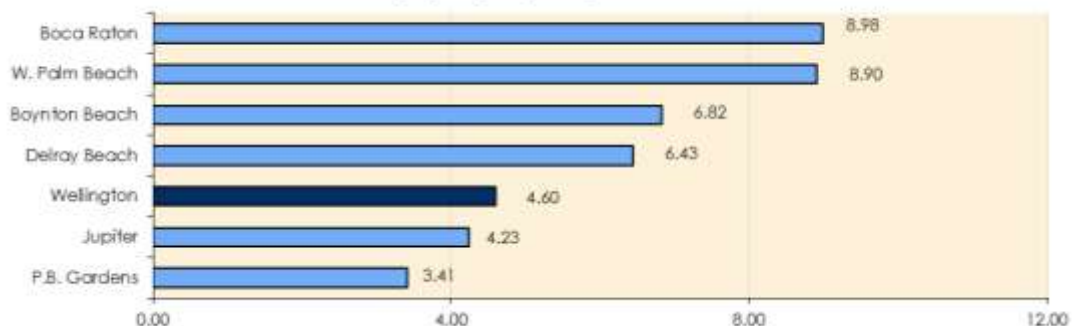
Ad Valorem Tax Revenues per Capita



Total General Fund Expenditures (including transfers) per Capita



Employees per 1,000 Population



BUDGET DOCUMENT INFORMATION

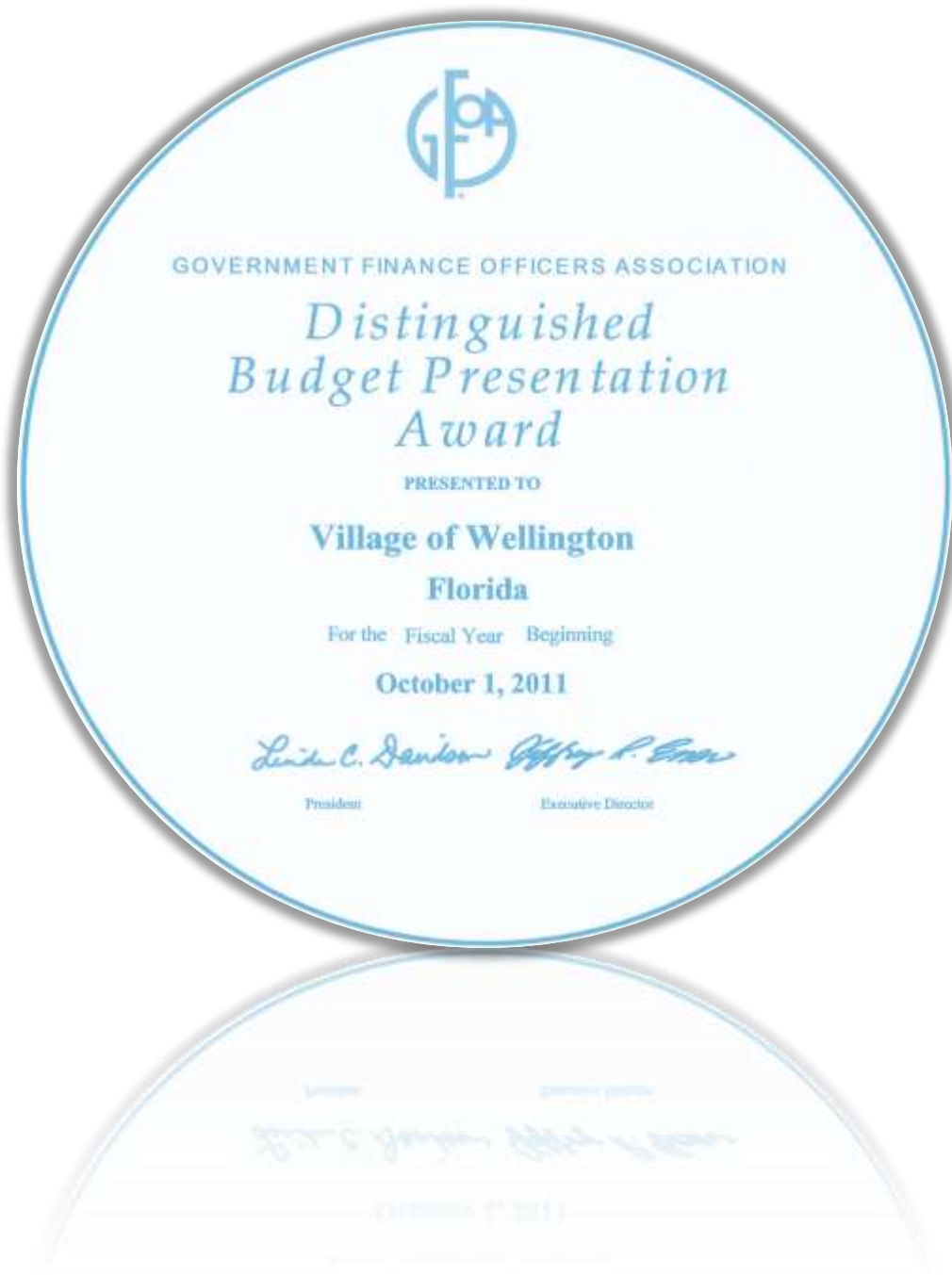
The budget presentation is intended to be a policy document, a financial plan, an operations guide and a communications device. It has been prepared in a format intended to be easily understood by the general public and provided electronically with bookmarks to ease navigation and access. This section provides the reader with a guide to the document's highlights by section. The capital plan and a Budget in Brief are available as separate documents on the city website www.wellingtonfl.gov
The following describes each of the major sections in this document:

SECTION	CONTENTS
INTRODUCTION	<ul style="list-style-type: none"> • Vision & Mission • Table of Contents • Elected Officials & Staff • History & Map • Demographics • Comparisons to Other Cities
EXECUTIVE SUMMARY	<ul style="list-style-type: none"> • Manager's Letter • Summary Presentation of the FY2013 Budget • Discussion of Taxes, Millage Rate & Changes in Operations • Summary of Revenues & Expenditures • Budget by Fund
BUDGET & STRATEGIC PLANNING	<ul style="list-style-type: none"> • Strategic Planning & Initiatives • Budget Process • Goals • Performance Measurement
BUDGET OVERVIEW	<ul style="list-style-type: none"> • Presentation of budget by Revenue and Expenditure Type • Projections • Debt Administration • Fund Balance
STAFFING	<ul style="list-style-type: none"> • Organizational Chart • FTE and Position Charts • Employee Classifications • Personal Services Expenditures • Staffing Initiatives
DEPARTMENT PLANS	<ul style="list-style-type: none"> • Functions • Key Measures & Accomplishments • Action Plans • Budget Issues • Budget Summaries by Division • Personnel by Division • Org Charts • Performance Results
CAPITAL IMPROVEMENT PLAN	<ul style="list-style-type: none"> • Capital Planning Process • Five-Year Capital Plan • Operating Impact • Budget by Funding Source • Description & Budget by Project • TPP Replacements & Fixed Assets
APPENDICES	<ul style="list-style-type: none"> • General Policies for Revenues, Expenditures and Fund Balance • Measurement Focus & Basis of Accounting • Other Financial Policies • Financial Summaries
GLOSSARY	<ul style="list-style-type: none"> • Definitions of Frequently Used Terms & Acronyms

We sincerely hope this "how-to" aids in finding and understanding information contained in Wellington's budget document. If any point is unclear or if additional information is desired, please call the Budget Office at (561) 791-4000. Should the same requests repeatedly occur, we will endeavor to incorporate clarification in next year's budget document.

This document is located on the Wellington website at www.wellingtonfl.gov.





The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Budget Presentation to the Village of Wellington for its annual budget for the fiscal year beginning October 1, 2011. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, an operations guide, a financial plan and a communication device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for an award in 2012.



Executive Summary

Council

Bob Margolis, Mayor
Howard K. Coates, Jr., Vice Mayor
Matt Willhite, Councilman
Anne Gerwig, Councilwoman
John Greene, Councilman

Manager

Paul Schofield

To the Council and Residents of Wellington:

I am pleased to present to you the Annual Budget for Fiscal Year 2012-2013. This document represents Wellington's action plan to meet the needs of our residents today while also ensuring a responsive and responsible government to face the challenges of tomorrow.

The theme of this year's budget is **"Positioning for the Future: A Year of Choices."** Wellington recognizes that different approaches to meet community goals and needs must be undertaken if Wellington is to remain a sustainable community. These differing approaches often times require resources and thus require decisions to be made. While not always easy decisions, the decisions are made by our elected officials with input from the community and from Village staff to carry out the vision of Wellington as **a Great Hometown.**

For Fiscal Year 2012-2013, we present a balanced budget of \$74.5 million, an increase of \$524,000 from last year. This budget represents the action plan to carry out Wellington's vision. The adopted budget was influenced by a focus on Customer Service delivery and Economic Development due to both legislative and economic considerations. These issues are all discussed further in this document.

Capital planning is one of the key areas that require choices to be made. Capital planning includes maintaining infrastructure systems, completing capital improvement projects and investing in transitional neighborhoods. The decision to ultimately approve capital projects is based on five criteria:

1. Preservation of long-term assets
2. Reduction of operating costs
3. Preservation and protection of public infrastructure and/or utilities
4. Preservation of property values and/or creation of jobs, and
5. Regulatory and/or contractual obligations

More than \$15 million in capital projects are currently underway with \$8.6 million approved in Fiscal Year 2012-2013. These projects will ultimately serve to attract private and public sector investments, sustain ongoing economic development efforts while also increasing job

opportunities. To offset the costs of future projects, Wellington continues to apply for grant funds from local, state and federal resources to offset the costs. Wellington was recently awarded \$250,000 from the State of Florida to offset the costs of building a new Community Center.

While Wellington is facing the challenges of difficult economic times, Fiscal Year 2012 provided some positive signs that the national and local economies may be on a path toward economic recovery. Wellington has experienced an increase in new home construction and saw unemployment levels drop between January and May. Home values have seen modest increases, a significant deviation from recent years in which home values have spiraled downward. New businesses are opening their doors in Wellington while others are reinvesting into their current operations. While these positive signs are welcomed news, economists do not predict a return to the type of economy activity seen during the real estate bubble in which high paying jobs based on construction were a large economic driver. Wellington realizes this and has been and continues to make the difficult choices to diversify its tax base and bring needed employment opportunities to its residents. With an informed and committed Council and with an informed and engaged public, the difficult choices will continue to be made that will result in a year of continued success for Wellington.

Sincerely,

A handwritten signature in black ink, appearing to read "Paul Schofield". The signature is fluid and cursive, with the first name "Paul" and last name "Schofield" clearly distinguishable.

Paul Schofield

EXECUTIVE SUMMARY

Wellington adopts its annual budget in September after two public hearings are held for input from residents. The adopted budget is a balance of revenues and expenditures, prepared according to Florida Statutes and Generally Accepted Accounting Principles. Budget development results from strategic planning that supports the mission, vision and council initiatives. This section provides a summary of Wellington's budget position and the main drivers behind this year's budget development and adoption.

FISCAL YEAR 2012 -13 COMPREHENSIVE ANNUAL BUDGET

	Total Governmental Funds	Total Enterprise Funds	FY 2013 Total
Revenues			
Ad Valorem Taxes	\$12,729,156		\$12,729,156
Non Ad Valorem Assessments - Drainage & SW	4,893,450	3,539,569	8,433,019
Utility Taxes	3,600,000		3,600,000
Franchise Fees	3,000,000	200,000	3,200,000
Local Communication Service Tax	2,600,000		2,600,000
Intergovernmental Revenue	6,386,547	100,000	6,486,547
Licenses & Permits	2,550,124		2,550,124
Charges for Services	2,004,700	16,416,000	18,420,700
Interest Income	425,625	362,500	788,125
Miscellaneous Revenues	803,088	185,000	988,088
Impact Fees	730,650		730,650
Capacity Fees and Restricted Interest Income	-	225,000	225,000
Total Revenues Before Transfers	\$39,723,340	\$21,028,069	\$60,751,409
Transfers In	11,542,507		11,542,507
Total Revenues and Transfers In	\$51,265,847	\$21,028,069	\$72,293,916
Net Appropriation of Operating Reserves	1,779,848	382,738	2,162,586
Total Revenues & Other Financing Sources	\$53,045,695	\$21,410,807	\$74,456,502
Expenditures			
General Government	\$9,226,234		\$9,226,234
Public Safety	7,702,431		7,702,431
Emergency Operations	28,700		28,700
Economic Environment	614,240		614,240
Physical Environment	13,604,093	12,174,632	25,778,725
Transportation	1,655,264		1,655,264
Culture & Recreation	3,439,769		3,439,769
Capital Outlay	5,129,510	4,164,200	9,293,710
Debt Service	1,213,782	2,899,500	4,113,282
Non-departmental	1,011,640	50,000	1,061,640
Total Expenditures Before Transfers	\$43,625,663	\$19,288,332	\$62,913,995
Transfers Out	9,420,032	2,122,475	11,542,507
Total Expenditures and Transfers Out	\$53,045,695	\$21,410,807	\$74,456,502
Net Use of Assigned Reserves	-		-
Total Expenditures, Transfers & Net Reserves	\$53,045,695	\$21,410,807	\$74,456,502

Notes: 1) the above totals exclude any interfund transfers between the General Fund and the Public Safety &, Emergency Operations subfunds; 2) Governmental Funds include the General, Special Revenue, Capital Funds; and Debt Fund; 3) Enterprise Funds include Water/Wastewater and Solid Waste Funds

BUDGET INITIATIVES

A critical component of the budget process is forecasting short and long term revenues, expenditures and capital needs with consideration for economic and legislative changes. Forecasts have indicated slow local growth along with additional tax reform initiatives will continue for several years. In order to meet these challenges, council and management have identified key initiatives that are expected to impact budgets. The following initiatives are the focus of FY 2013 budget development and impact the programs described later. See Vision and Planning section for detailed information on programs listed below:



Neighborhood Renaissance - creating and encouraging renewal, prosperity and stabilization of property values and keeping residents engaged.

- Code Compliance and Nuisance Abatement
- Community Services and Communications
- Neighborhood Stabilization and Beautification Programs
- Streetscape Improvements

Economic Development – promoting business education, and enhancing the standard of living.

- Creation of a Medical Arts District and Mixed Use Development District
- Development of a Small Business Incubator
- Data Collection & Analysis of the Equestrian Industry

Protecting our Investment – focusing on maintaining and improving long-term resources, while enhancing safety and addressing emergency needs.

- Infrastructure and Public Facility Maintenance Programs
- Drainage and Flood Control Improvement Programs
- Swale Maintenance Program

Responsive Government – ensuring local government is responsive to the public and pursuing policies that are accountable to the stakeholders.

- Transparency
- Document Management Project

Respecting the Environment - developing processes which aim to provide affordable, clean, energy-saving alternatives for today's residences and businesses; continually looking for ways to reduce the environmental impact of operations to have a minimal environmental impact and by seeking continuous improvement in our environmental management efforts, all with the goal of reducing Wellington's ecological footprint and environmental impact.

- The Wellington Preserve
- Green Initiatives

FISCAL YEAR 2013 BUDGET POSITION

The guiding principle applied in preparing Wellington's budget is to bring to the community a fiscally responsible budget which funds the core services and facility needs of its residents. The annual budget process incorporates strategic planning including a 5-7 year projection of anticipated revenues and expenditures. The capital budget includes all anticipated projects as well as related operating costs to be initiated within the same five year period. Highlights of the FY 2013 budget:

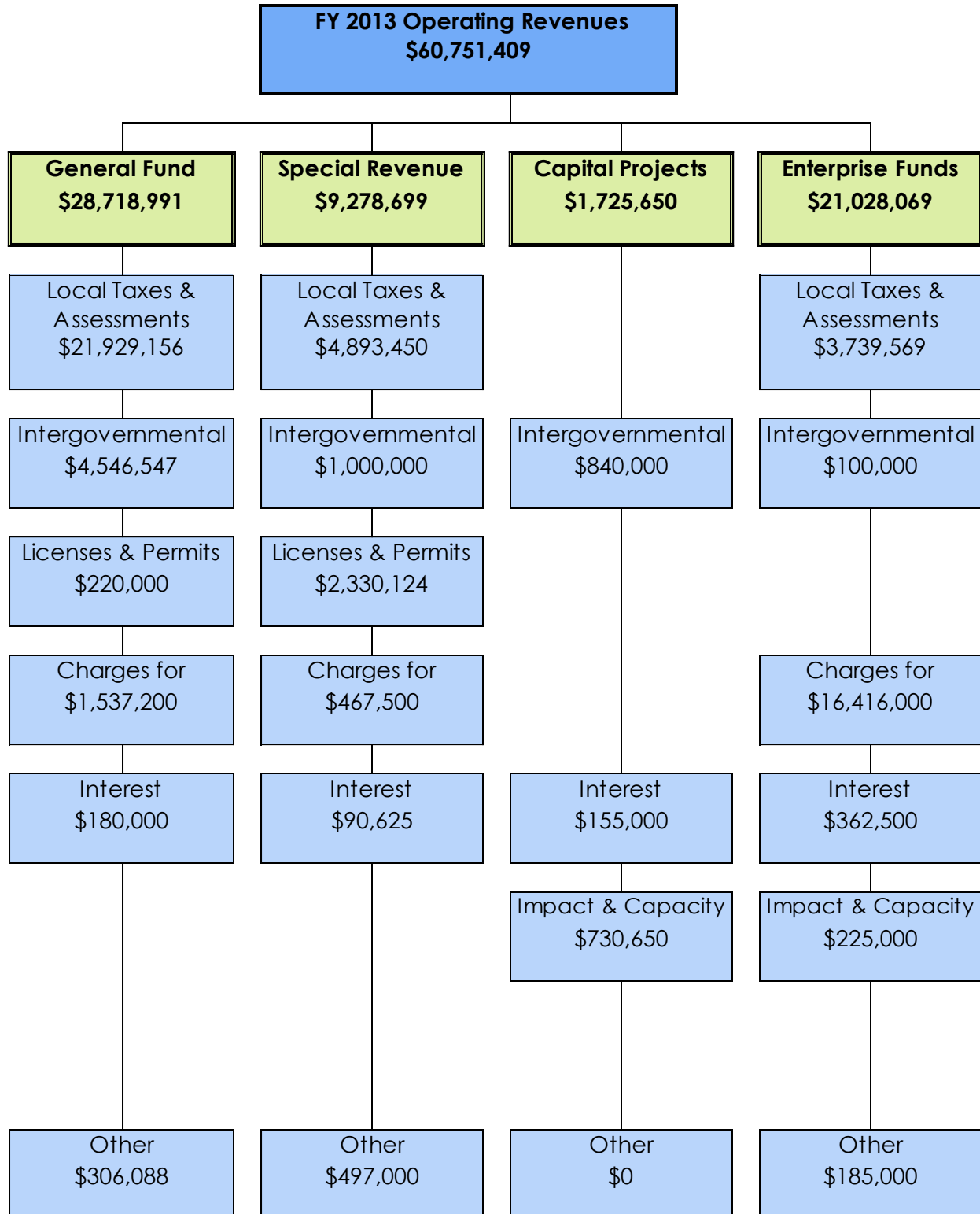
- Wellington's FY 2013 budget totals \$74.5 million for all funds, an increase of \$524,000 (0.7%) from the FY 2012 budget.
- The adopted millage rate of 2.47 is lower than last year's 2.50 rate by 1%
- There is no change in special assessments or utility rates for FY 2013.
- The total FY 2013 budget including transfers for the General Fund, the primary governmental operating fund, is \$33.3 million, up \$1.1 million, or 3% from the prior year.
- Wellington governmental reserves are projected to remain at 25-30% of the operating budget, with a disaster event reserve of \$2.4 million. Rate stabilization reserves are also expected to remain at \$3 million.
- Significant changes in the FY 2013 budget are:
 - Funding for higher levels of service in:
 - Community Services for Community Development Block Grant Administration and Neighborhood Projects - \$140,000
 - Customer Service for added frontline, lobby and Help Desk assistance - \$230,000
 - Parks & Recreation for more community events at the amphitheater and additional recreation programming - \$120,000
 - Public Works for landscape & trail maintenance and surface water management maintenance projects - \$127,000
 - Added funding to maintain levels of service due to increased activity building and permitting - \$270,000
 - Decrease in governmental debt service of \$745,000 for early debt retirement
 - Lower capital expenditures of \$1.7 million for maintenance projects
 - Continuation of a 4-day work week
 - Net workforce increase of 4 positions from last year for levels of service

FISCAL YEAR 2013 BUDGET BY FUND

The fund structure is grouped in governmental and enterprise funds. Within governmental funds, the General Governmental funds include the General Fund and its subfunds. Special Revenue funds are used to account for expenditures linked to specific revenues, such as building permits and ACME assessments.

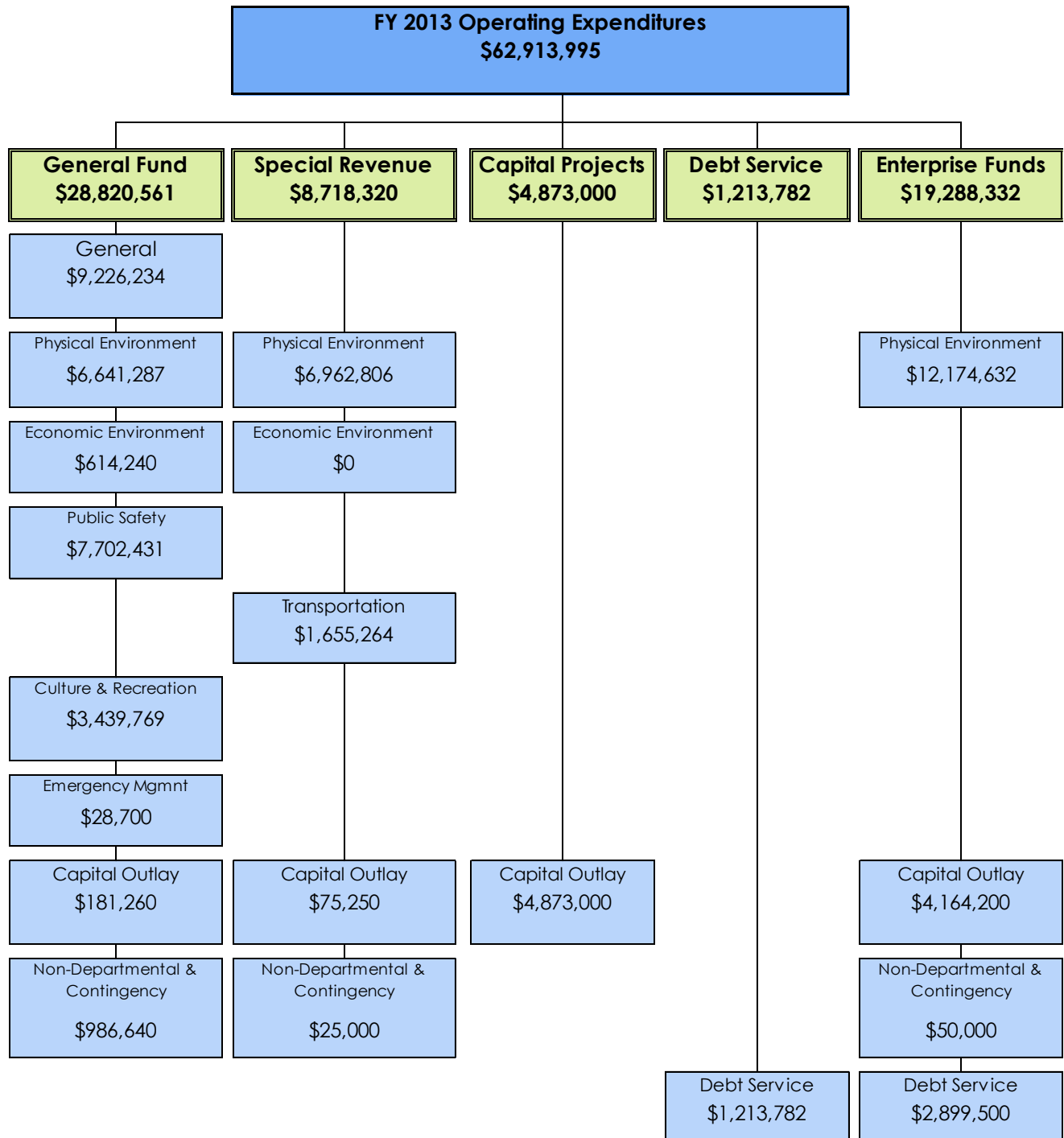
The charts on the next two pages illustrate Wellington's FY 2013 total operating revenues and expenditures by fund group.

BREAKDOWN OF TOTAL OPERATING REVENUES - ALL FUNDS



Note: The above excludes all transfers in and increases/decreases to reserves

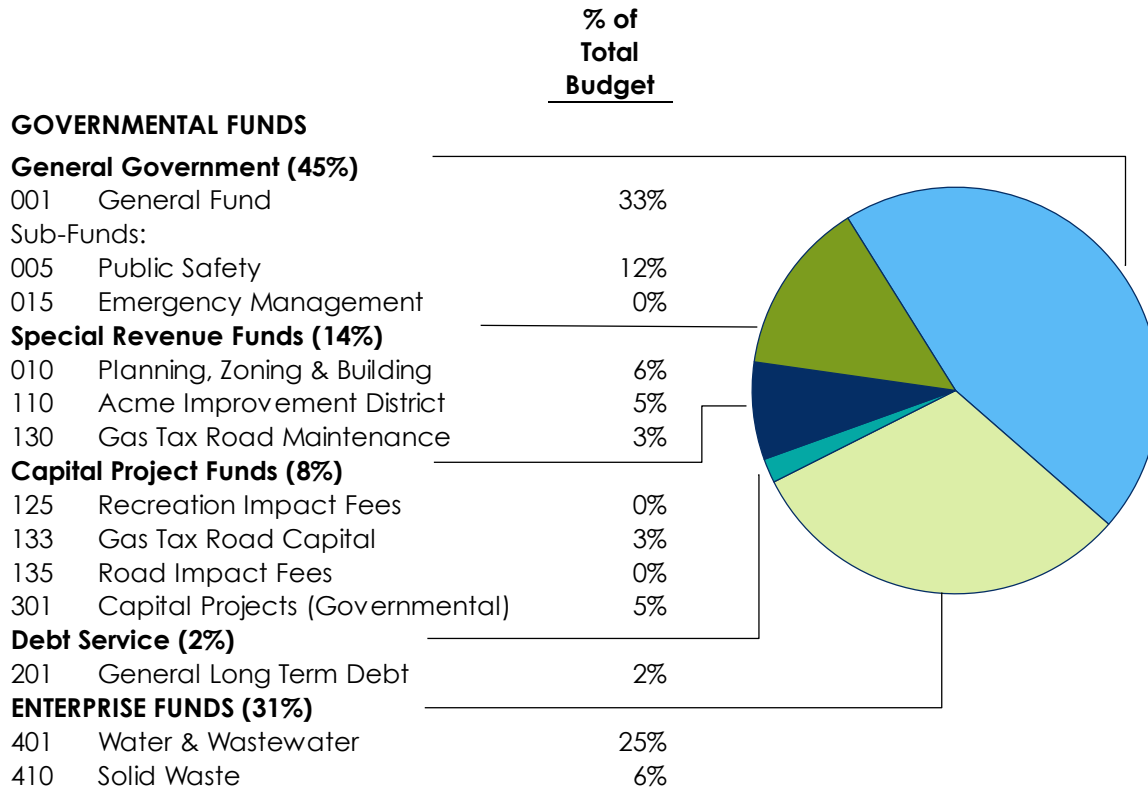
BREAKDOWN OF TOTAL OPERATING EXPENDITURES - ALL FUNDS



Note: The above excludes all transfers in and increases/decreases to reserves

The next chart illustrates the fund structure and the percent budget allocation for each fund and category for FY 2013.

TOTAL BUDGET BY FUND TYPE

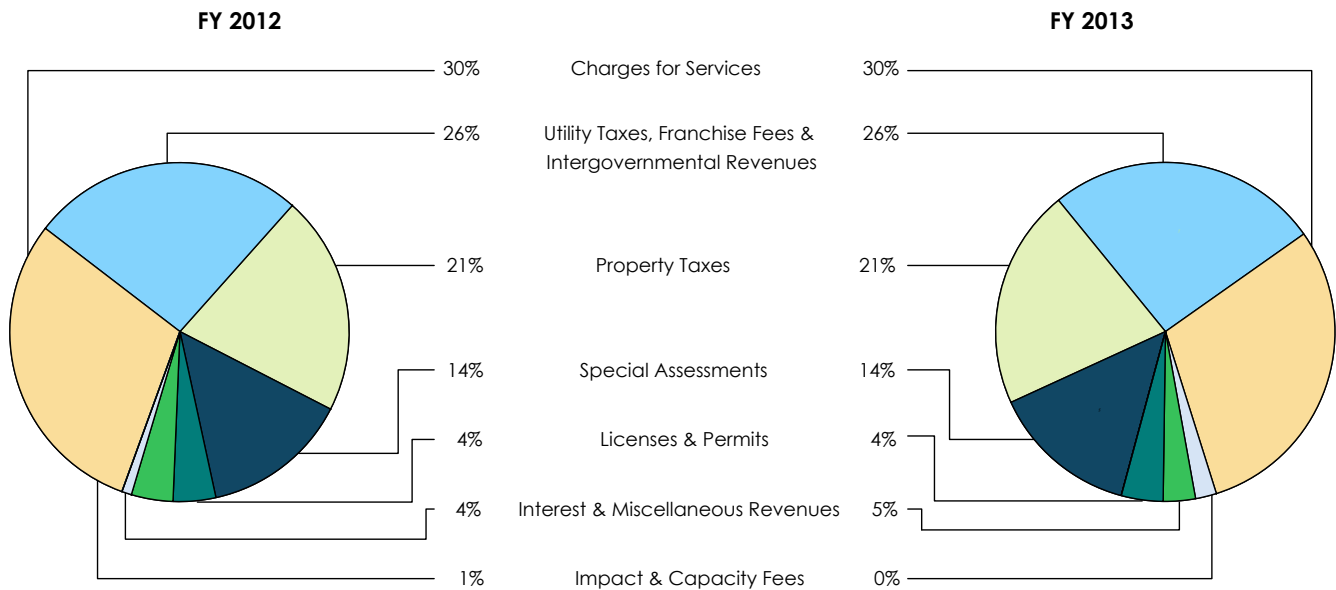


Note: Excludes all interfund transfers and increases/decreases to reserves

REVENUES

The primary policy consideration in the development of the revenue budget is current and future economic conditions. Many challenges are posed by slowed growth, reduced property values and escalated inflation influences, coupled with the limitations on municipal tax levies. Below are highlights of Wellington's revenues; further details are provided in the Budget Overview section.

WHERE THE MONEY COMES FROM - ALL FUNDS



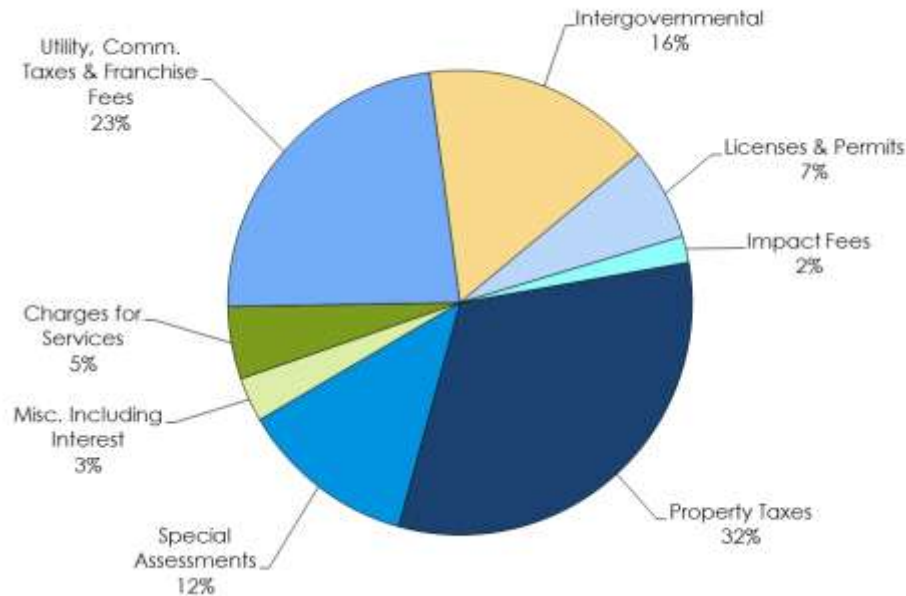
GOVERNMENTAL REVENUES

Wellington has balanced the budget with a millage rate of 2.47 mills, down from the prior year rate of 2.50 mills and below the roll back rate of 2.48 that would provide the same ad valorem tax revenues as in the prior year by 0.42%. The tax structure is based on optimizing municipal financing mechanisms with the objective of minimizing residents' total tax burden. Though taxable property values remained mainly consistent from FY 2012 to FY 2013, added new construction value of \$61.5 million allowed for no change in the FY 2013 millage rate from FY 2012. Wellington continues with one of the lowest ad valorem rates for a full-service municipality in Palm Beach County.

State Shared revenues are budgeted about 11% higher and building permit revenues are anticipated to rise 41%, contributing to total governmental revenues increasing \$690,000, or 1.8%.

The adopted governmental budget also includes the use of \$2.0 million in committed capital and building reserves.

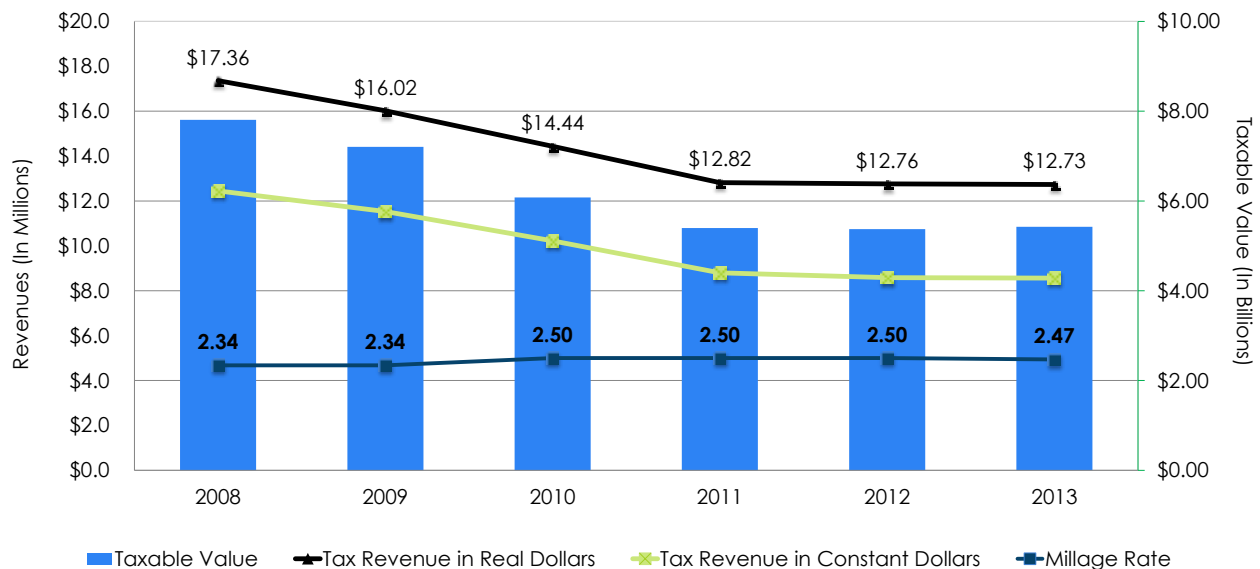
WHERE THE MONEY COMES FROM - GOVERNMENTAL FUNDS



PROPERTY TAX MILLAGE AND ASSESSED VALUATION

Applying the millage rate of 2.47 mills to the taxable assessed valuation of \$5.42 billion (adjusted for 5% delinquencies), ad valorem revenues are projected to be \$12.73 million or 32% of the total governmental revenues (excluding transfers).

PROPERTY TAX MILLAGE AND TAXABLE VALUE HISTORY



The direction that millage rates will take is influenced by the taxable property value as set annually by the Palm Beach County Property Appraiser. The total assessed valuation

increased by approximately \$103 million or .9%, over the prior year final gross taxable value. Total new construction value and other additions is approximately \$61 million, up \$11 million over the previous year.

SAMPLE WELLINGTON RESIDENT TAX BILL

2012/2013 Sample Tax Bill			
Ad Valorem Taxes	2012/2013 Millage ⁽³⁾	2012/2013 Tax Bill at \$200,000 Value	% of Total Tax Bill
Village of Wellington	2.470	\$494	9.59%
Palm Beach County Operating & Debt (including Library)	5.601	1,120	21.75%
Palm Beach Fire Rescue	3.458	692	13.43%
School Board ⁽¹⁾	8.180	1,841	35.75%
Health Care District	1.125	225	4.37%
SFWMD	0.436	87	1.70%
Childrens Services Council	0.748	150	2.90%
F.I.N.D.	0.035	7	0.13%
Total Ad Valorem	22.052	\$4,615	89.63%
Non Ad Valorem Taxes			
Solid Waste Authority Disposal		\$174	3.38%
Wellington Solid Waste Collection		160	3.11%
Acme Improvement District ⁽²⁾		200	3.88%
Total Non Ad Valorem		534	10.37%
Total Tax Bill		\$5,149	100.00%
⁽¹⁾ Additional homestead exemption of \$25,000 not applied to School Board			
⁽²⁾ Properties east of 441 are not assessed by ACME			
⁽³⁾ FY 2012 Millages shown for all taxing authorities except Wellington & Solid Waste Aut			

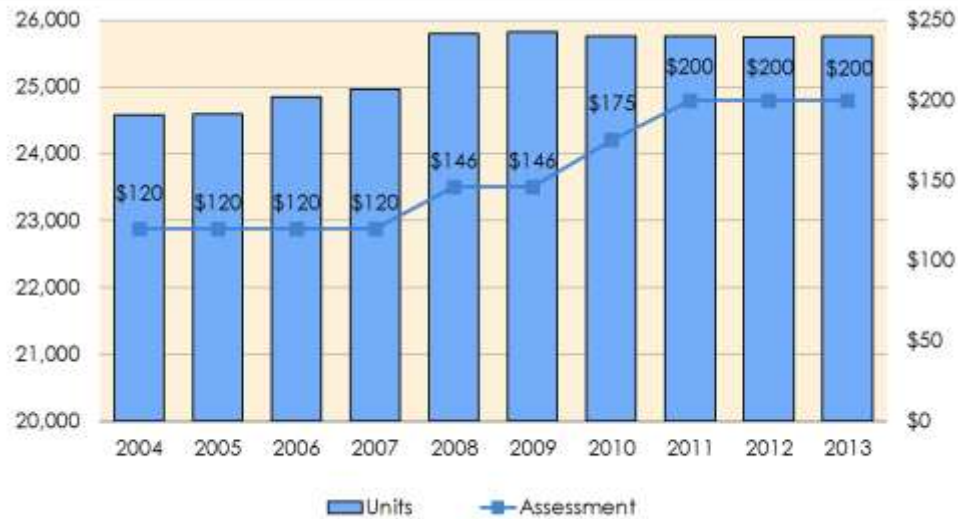
The millage rate of 2.47 mills, together with non-ad valorem assessments for drainage and solid waste collection (see enterprise funds) as described below, constitutes less than 17% of a resident taxpayer's total tax bill. Based on a property assessed at \$250,000 with a homestead exemption of \$50,000 (\$200,000 taxable value), Wellington's assessments total \$854, \$6 less than the prior year.

NON-AD VALOREM ASSESSMENTS

Non-ad valorem assessments are a primary source of revenue in the Special Revenue Funds. The Acme Improvement District, a dependent taxing district of Wellington, is authorized to levy non-ad valorem assessments against the land and is not based on a property's value. The Acme assessments are instead based on the benefit of maintenance and improvement to the land, as set forth in the Plan of Reclamation. Under this organizational blueprint, non-ad

valorem assessments can be collected to pay for stormwater drainage, roadways, parks and recreation, street lighting, general operating costs associated with administration, insurance and fringe benefits, and other indirect costs. For these services, Wellington will collect a total FY 2013 non-ad valorem assessment of \$200 per acreage unit; unchanged for three years. This provides FY 2013 non-ad valorem revenues of \$4.9 million, or 12% of governmental revenues.

ACME DISTRICT ASSESSMENT AND UNIT COUNT 2003 - 2012



The other major Governmental Funds revenue sources and their portion of the governmental revenue budget include:

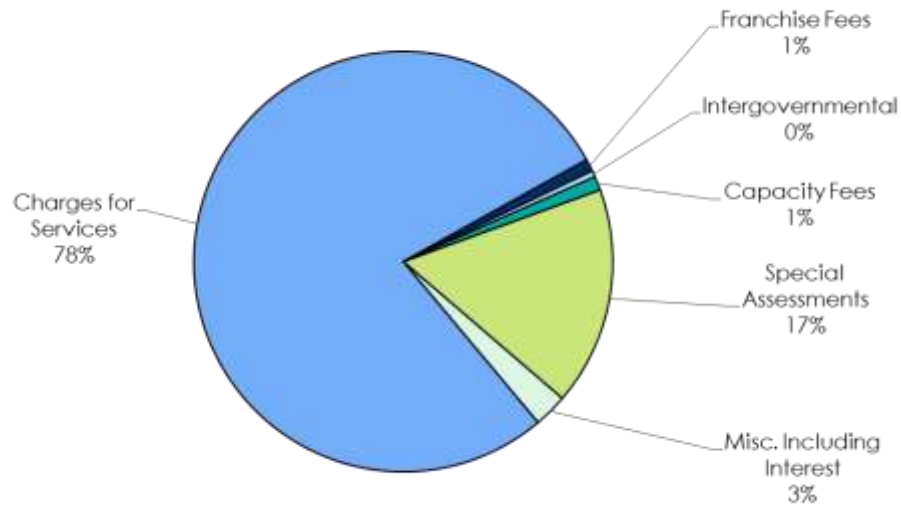
- Franchise Fees - 8%
- Utility Taxes - 9%
- Communication Service Taxes - 6%
- State Revenue Sharing (includes sales tax, beverage tax, local option gas tax and general state shared dollars) - 16%
- Licenses and Permits - 7%
- Charges for Services - 5%
- Impact Fees & Interest - 5%

Together, all governmental revenues are expected to increase 1.8% as a result of the local economic and construction activity. Capital reserves of \$731,000 and operating reserves in Building and Road Maintenance of \$1.2 million are allocated in Capital and Special Revenue Funds.

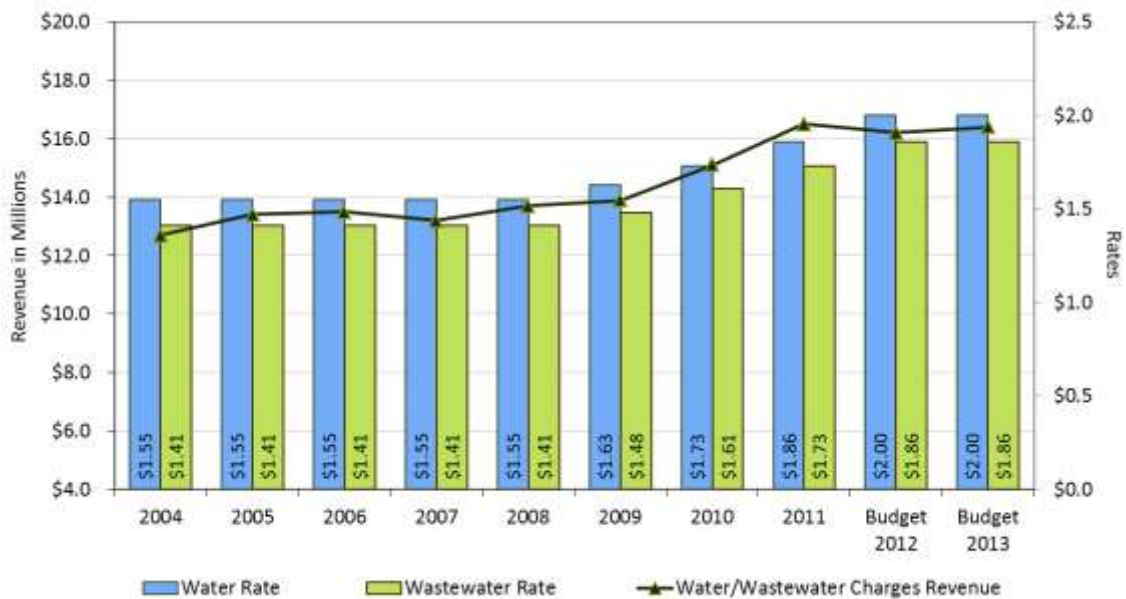
ENTERPRISE REVENUES

Water and wastewater operating revenues are estimated to increase a total of \$355,000 or 1.5%. Water consumption and wastewater use are increasing, as are capacity fee receipts resulting from higher construction activity. Utility rates remained unchanged from the previous fiscal year.

WHERE THE MONEY COMES FROM - ENTERPRISE FUNDS



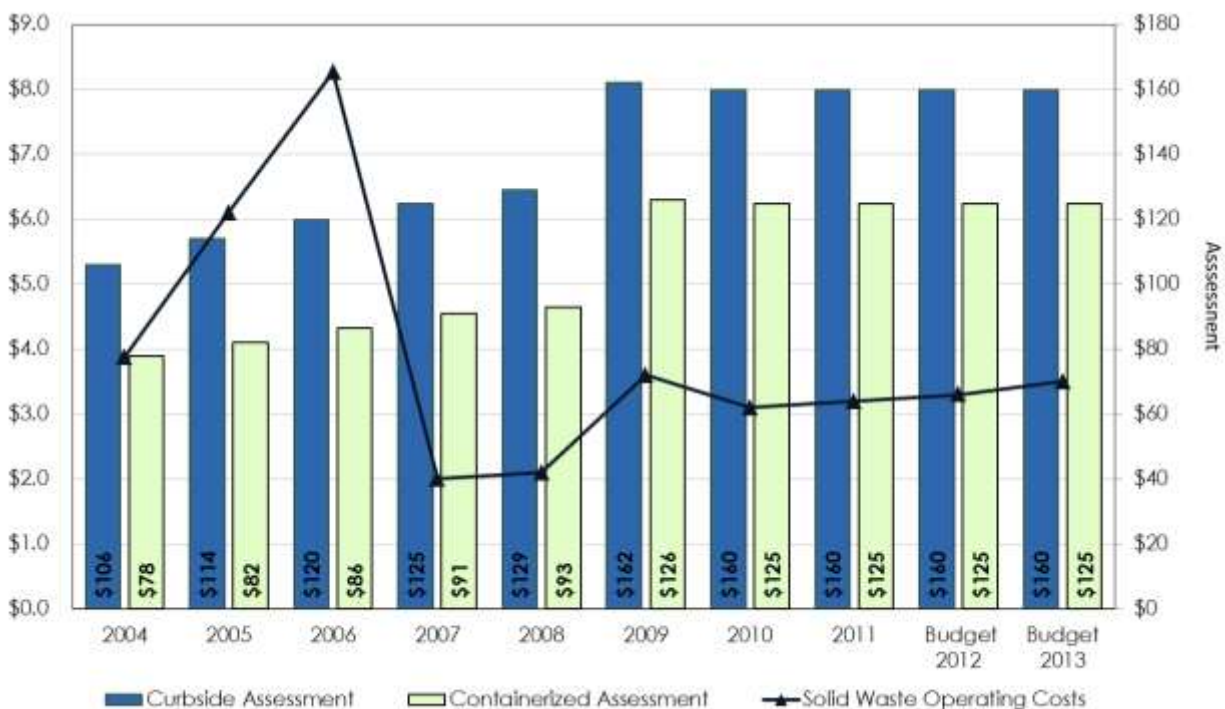
WATER/WASTEWATER RATES AND RATE REVENUES 2004– 2013



A utility water and wastewater rate study was completed in 2009 and updated in 2010, recommending increases for future years. Increased operating and maintenance expense

and scheduled meter replacements have combined to place additional demands on the utility system budget. However, as a result of rate increases in recent years, higher consumption and a reduced need for utility infrastructure maintenance resulted in no rate changes in FY 2013.

SOLID WASTE ASSESSMENTS AND OPERATING COSTS



Note: In FY 2004 – 2006, hurricane debris removal costs resulted in increases in total operating expenditures.

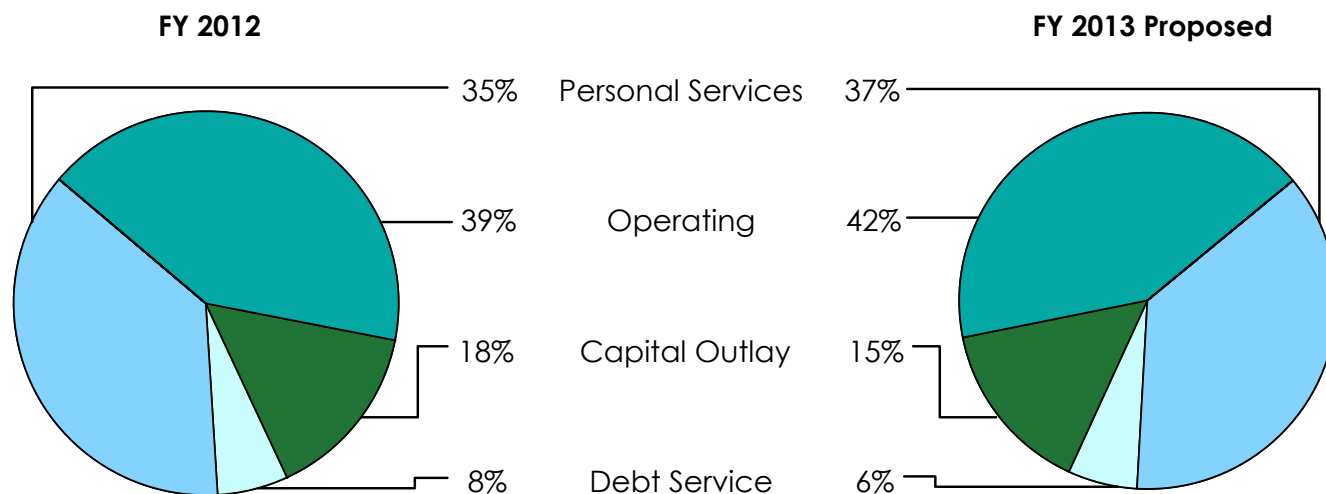
Solid Waste assessments for curbside and containerized pickup are shown above for the years 2004 through 2013. Debris removal costs from storms are evident in 2004 through 2006. The 2013 assessment rate will remain the same as the prior year; a result of a low expected increase in the Waste Management annual contract cost.

EXPENDITURES

All municipal services and associated expenditures are prioritized within the Wellington's Service Business Hierarchy (see Budget & Strategic Planning section). As revenue estimates are developed, the level of service is established based on available funding. Available revenues first fund the municipal core businesses that are mandated or essential in nature, potentially omitting services for enhancement of quality of life for residents. The FY 2013 budget continues to fund all core and quality of life services with added levels of service in Public Works and Customer Service.

Below are shown a comparison of Wellington's total expenditures to last year; further detail is provided in the Budget Overview section.

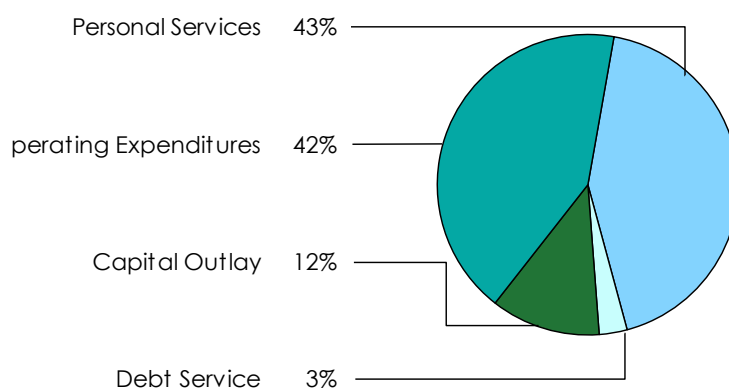
WHERE THE MONEY GOES - ALL FUNDS COMPARED TO PRIOR YEAR



Note: Excludes all interfund transfers and increases/decreases to reserves

GOVERNMENTAL EXPENDITURES

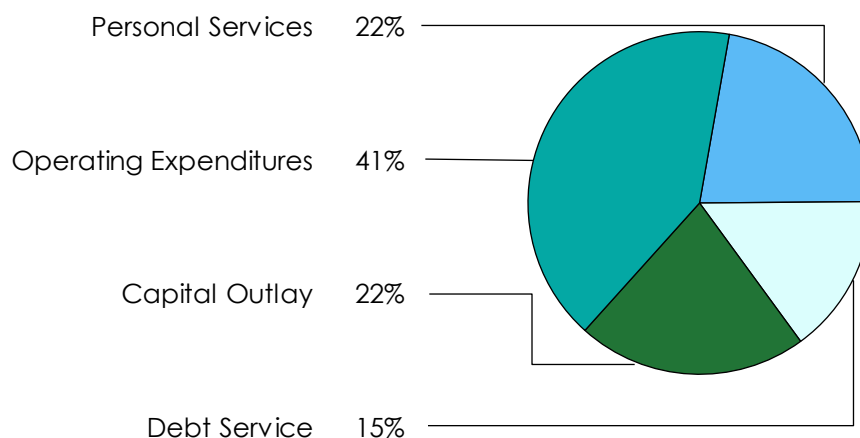
WHERE THE MONEY GOES - GOVERNMENTAL FUNDS



- Total Governmental funds budget is \$43.6 million, up \$107,000 or .2%
 - Personal Services expenditures are \$241,000 or 1.3% higher than prior year
 - Operating, asset and debt service expenditures decreased \$87,000 or 0.4%
- Governmental Capital expenditures total \$4.9 million excluding asset purchases, with use of \$730,000 in capital reserve funds
- Not included in above is \$9.4 million in governmental transfers, up \$478,000 from FY 2012
- Governmental reserves are projected to remain at 25-30% of the operating budget

ENTERPRISE EXPENDITURES

WHERE THE MONEY GOES - ENTERPRISE FUNDS



- Total Enterprise funds budget is \$19.3 million, down \$2.0 million or 9%
- Enterprise funds capital budget totals \$4.2 million including asset purchases, down \$2.2 million or 34%
- Not included in above is \$2.1 million in transfers, up \$322,000 from FY 2012

WATER AND WASTEWATER UTILITY SYSTEM

The utility system budget is down by \$2 million from the prior year. The majority of the decrease is due to capital maintenance projects and asset purchases that are no longer required due to recent utility facility expansions. The major projects budgeted in FY 2013 are \$1.6 million for wastewater treatment plant renewal & replacement and \$900,000 for Water Distribution System Replacement.

- Personal services expenditures increased \$176,000 or about 4% due to merit raises and fringe benefits
- Operating expenses decreased by \$129,000 or 3% due to lowered sludge hauling costs

SOLID WASTE COLLECTION AND RECYCLING SERVICES

Wellington solid waste collection and recycling services are provided through a contract with Waste Management, Inc.

- Personal services expenditures increased 2%
- Operating expenditures increased \$125,000 or 4% due to contract increases and bin purchases

GOVERNMENTAL RESERVES

Reserves are maintained for general governmental funds and special revenue funds. The target for unrestricted reserves is established between 25% and 30%. Wellington's goal is to use any excess reserves to fund capital projects, community reinvestment and preclude the need for additional debt or increases in the tax rate.

Wellington has set aside \$3 million in Rate Stabilization reserves to be allocated where a tax rate increase may otherwise be needed. These reserves are not allocated in the FY 2013 budget. Another designated reserve of \$3 million was created for disaster response expenses, with \$610,000 allocated in late FY 2012 for Tropical Storm Isaac recovery expenses leaving a balance of approximately \$2.4 million.

Any remaining undesignated reserves for FY 2012 that exceed 30% of operating expenditures by the end of the fiscal year are expected to be appropriated for capital improvements in FY 2013.

As Wellington moves into the future, it will always be challenged to balance the need for higher levels of services and facilities with the community's willingness to pay for them. Because current budget decisions contribute to subsequent years' financial strength and stability, this level of reserves allows Wellington to establish a sound fiscal foundation, to provide financial flexibility for future operations, and to maintain operations should some catastrophic event occur which would interrupt the normal flow of revenues.



ENTERPRISE RESERVES

Enterprise funds may retain a renewal, replacement and improvement account to fund capital improvement needs. Capacity fees are retained to fund facility expansion projects. Balances in the renewal and replacement accounts are retained for current and future maintenance programs; the FY 2013 budget allocates \$456,000 of capital account funds to these projects. No use of capacity fees for new projects is scheduled in the new fiscal year.

CAPITAL PROJECTS & DEBT

Wellington's commitment to its vision statement resulted in an aggressive Capital Improvement Program in order to maintain high levels of service in years of growth. Over the past ten years over \$156 million was budgeted in all types of projects. As the economy contracted and growth slowed, the scheduled CIP has been reduced to \$84 million in

projected spending for the next ten years. Shown here is the FY 2013 and total five-year plan; please refer to the Capital Improvement Planning section of this document for additional detail.

WELLINGTON FIVE YEAR PROJECT BUDGET BY FUNDING SOURCE

	Adopted		
	FY 2013	FY 2014 - 2017	Total 5-Year CIP
Governmental Sources			
General Revenues	\$1,910,000	\$7,754,000	\$9,664,000
Grant Sources	115,000	800,000	915,000
Gas Tax Capital	1,603,000	4,593,000	6,196,000
Park Impact Fees	0	800,000	800,000
Road Impact Fees	145,000	1,650,000	1,795,000
ACME Assessments	1,100,000	6,845,000	7,945,000
Total Governmental CIP	\$4,873,000	\$22,442,000	\$27,315,000
Enterprise Sources -	\$3,680,000	\$14,893,000	\$18,573,000
Total Capital Projects	\$8,553,000	\$37,335,000	\$45,888,000

All projects budgeted through FY 2013 and for the following four years were evaluated by Council and staff with the goal of funding only the highest priority projects. Projects were confirmed, deferred or eliminated to make funds available for future programs or debt service reduction. Not included in the above table is \$741,000 in FY 2013 tangible personal property replacements and new fixed assets.

A major consideration in the capital project planning process is the availability of growth-related revenues in the future. The decline in rapid growth recently experienced has reduced impact and capacity fee collections, which are revenues used to expand facilities. As these revenues decline, new expansion projects are limited and new projects may be precluded by the debt service requirements paid from these revenues.

The FY 2013 budget includes debt service of \$4.1 million in outstanding governmental and enterprise borrowings, a decrease of \$745,000 as compared to FY 2012 a result of the strategic early retirement of debt.

Please see the CIP section of this document for more detail on capital projects and asset expenditures. Please see the Budget Overview section for more detail on outstanding debt and scheduled debt service and debt payoff.



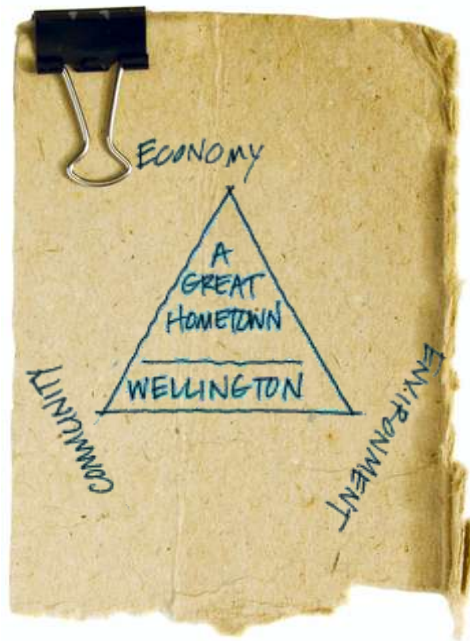


STRATEGIC PLANNING

Wellington has a strong legacy of strategic planning. Since incorporation in 1996, Village leaders have focused on short and long-term strategies to identify the community priorities and the actions needed to achieve them. Wellington's first Strategic Plan was developed in 1996 and became known as the "Vision 2016" plan. It was created through multiple planning sessions with Village Council and residents. Vision 2016 provided the foundation for Wellington's first comprehensive plan adopted by the Village in 1999. Vision 2016 ensured "a community with a unique hometown family atmosphere with an attractive natural environment and recreational, cultural and educational activities with facilities for all ages."

The Comprehensive Plan adopted in January 1999, in compliance with the Florida Statutes Chapter 163, is designed to guide future growth and development based upon an overall vision for the community. The Comprehensive Plan consists of 11 chapters or "elements":

Land Use • Transportation • Housing
Infrastructure • Conservation • Recreation & Open Space
Intergovernmental Coordination
Capital Improvements • Public School Facilities
Education • Equestrian



Throughout the last 16 years, Wellington updated its Strategic Plan and the fundamentals of the plan have evolved, but the community vision has remained relatively the same. The Strategic Plan is the guide for the Annual Budget and Wellington's projects, programs, and initiatives. In 2008, the economic strength of the nation and the region changed and new challenges were emerging. Wellington responded proactively to the trends and developed strategies to address the potential impacts. The results were the Economic Development Initiatives. The "8 Concepts for the Future" were established. These concepts have evolved into the FY 2012 Strategic Plan within the three principles of sustainability – community, economy, and environment.

The **Vision** for Wellington was confirmed as “**A Great Hometown**” leading to the Mission statement “To provide high quality services that create economic, environmental and social sustainability for residents”. Or more simply put, to provide services that customers need, want, and are willing to pay for. The Strategic Plan implements the Vision and Mission through the five Fundamentals described below and provides the basis for the departmental business plans, capital improvement plans, and the financial and business plans for Wellington. The Strategic Plan is a countdown to sustainability and a strong position for the present and future.

5 – Fundamentals:

- A. Protecting our Investment:** Roads, Drainage, Water and Sewer, Parks and Green space, Public Buildings
- B. Neighborhood Renaissance:** Safe Neighborhoods, Foreclosures and Vacancies, Neighborhood Redevelopment, Citizen Involvement
- C. Responsive Government:** Communicating the Vision, Encourage Resident Participation, Delivery of Services Residents Actually Need When They Need It, Being Completely Accessible, Embracing Inclusive Technology
- D. Respecting the Environment:** Built/Physical Environment – Green Techniques, Reduction in Waste and Green House Gas Emissions; Natural Environment – Maintaining and Preserving Green Spaces and other Natural Areas
- E. Economic Development:** Supportive Services for Core Businesses, Retain and Attract New Local Businesses, Equestrian Branding, Flexible Regulations (Friendly Business Environment), Education



4 – Principles: Livable Neighborhoods, Open space, Education, Employment

3 – Initiatives: Medical Arts District, Equestrian Community, Midtown

2 – Funding Objectives: Core Business and Quality of Life

1 – Wellington: A Great Hometown!

BUDGET PROCESS

The Budget is the annual financial and operational plan resulting from the Strategic Plan. The creation of the Budget involves an analysis of service business priorities, policy review and the creation of business plans for all of Wellington's departments.

Beginning with the Strategic Plan, initiatives are identified that provide the basis for departmental business plans which are rolled into the Budget and into the Capital Improvement Plan (CIP). Action plans are created to achieve the objectives derived from business plans and initiatives. Action plans provide specific steps toward achieving the five fundamentals. Throughout the planning process, performance measurement, economic indicators, and environmental conditions are analyzed and reported so that planning and budget adjustments can be made. Budget Process

The budget process incorporates the development, implementation and evaluation of a plan for the provision of services and capital assets. The budget serves as a management and control tool by measuring actual performance against budget standards, focus attention on future operations and plans and improve communication of goals, objectives and plans. The more specific budget goals and objectives are to:

- Provide a high level of services and facilities for residents by establishing an appropriate taxation and financing structure while maintaining an appropriate level of reserves
- Focus on internal consolidation and customer service with a goal of providing the maximum level of service allowable in light of property tax reform limits
- Use technology and organizational realignment to increase and support the fulfillment of the strategic plan for the Wellington, which complements the comprehensive plan
- Evaluate and advise Council on initiatives which support economic development and maintenance needs to benefit the community.

BUDGET CALENDAR

Task	Date
Develop budget process and identify issues	Feb 9
OFMB prepares budget module, advanced analyses & budget request packages	Feb 16
OFMB prepares preliminary revenue & expense projections	Feb 16
Budget Kickoff with department heads	Feb 20 - 23
CIP Development	Mar 1 - 8
Department Business Plans & budget requests due	Mar 8
Working draft budget to Village Manager	Apr 2
Recommended CIP to Village Manager	Apr 15
Budget Workshop	May 16
Preliminary Taxable Value and state shared revenue estimates	June 1 - 15
Budget & CIP Workshop	Jun 25
Budget Workshop - TRIM & CDBG	Jul 9
Council Meeting - Preliminary TRIM approval	Jul 10
ACME & Solid Waste Assessment Notices mailed (if change in purpose of assessment) 20 days prior to public hearing	Jul 23
Maximum TRIM rates due to Palm Beach County	Jul 31
Approve resolutions for non-ad valorem assessments & related fund budgets and approve resolution for enterprise fund budgets	Aug 14
First public hearing on proposed budget:	Sept 11
<ul style="list-style-type: none"> · Announce percentage by which computed millage exceeds roll back rate · Adopt tentative budget · Amendments (if any) · Re-compute proposed millage (if amended) 	
Advertise hearing notice and proposed operating budget within 15 days	Sept 22
Second public hearing on proposed budget and approval of resolutions for final adoption of ad valorem millage rates and budget within 2-5 days of advertisement	Sept 26
Certification of "TRIM" compliance signed by Village Manager and submitted to Tax Collector	Sept 27

Note: That the above timetable meets the requirements of the State of Florida, Palm Beach County and existing bond covenants

Wellington's budget process relies on a timetable of tasks and the planning of steps and meetings that must be maintained in order to comply with state requirements for Truth in Millage as well as internal requirements for sound planning and fiscal responsibility. The budget process begins with setting a calendar of tasks for the coming months that meets all requirements and is approved by the city Council. The Wellington Budget Calendar prepared for the fiscal year 2013 budget preparation process is located on the previous page.

Through the budget process, an annual budget is developed that integrates priorities and short and long-term goals as established by Council in order to meet Wellington's needs and goals and establish annual financial allocations. These resource decisions address the desired quality of service, staffing levels, technology needs, equipment and capital improvements, and programs considered to be priorities by Council. Wellington's fiscal year starts on October 1 and runs through September 30.

Annually, the service priorities and objectives for each fiscal year are evaluated and the long-term financial plan is monitored and updated in order to set direction for the development of the budget that is properly aligned with the broad goals and strategic directives. This includes an assessment of services, capital needs, issues and challenges, opportunities as well as a review of economic trends and financial forecasts.

As part of the budget process, departments evaluate performance towards meeting current and past goals and objectives and assess current conditions, programs and needs. Various financial analyses, as well as productivity and staffing analyses, are performed. Programs and services are also reviewed thoroughly to assess their value and the subsequent priority to the residents of Wellington. These internal analyses are necessary to determine service needs and delivery improvements, cost savings and opportunities, and required staffing levels. Additionally, departments identify possible trade-offs in an attempt to provide the "best fit" of resources between service and workload estimates.



The Office of Financial Management & Budget performs an administrative review of all departmental budget packages for consistency, reasonableness, and compliance with policies. The proposed document is compiled for presentation to the City Manager who hears department presentations, evaluates selected departments/divisions/issues/operations, performs an overall review, and makes funding level recommendations to the Council. The review also includes a broader assessment of whether the departmental proposals address the Council's goals, strategic directives, and program service needs while maintaining a city-wide perspective ensuring fiscal integrity.

Prior to July 1, the City Manager presents a proposed budget for the fiscal year commencing October 1 to Council for consideration and further input. The budget is adopted in compliance with the Wellington Charter and the Trust in Millage (TRIM) Act, which include strict requirements and timetables for notice of budget hearings and ensuring resident input before final action. The Florida Department of Revenue sets a schedule for governments to follow in adopting tax roll information in accordance with

the county property appraiser offices. Accordingly, there are three public hearings scheduled, conducted to obtain residents' comments. The Enterprise Funds Budget is often approved separately from the Governmental Funds Budget, but in no case later than September 30 each year in accordance with existing interlocal agreements as well as with utility revenue bond issue requirements.

BUDGET CHALLENGE

In addition to the public hearings, Wellington also hosts the annual **Budget Challenge**. The Budget Challenge is an online interactive survey that asks participants a series of budget-related questions to assist Wellington in preparing its balanced budget. The categories of questions include how much Wellington should spend on public safety, funding for curb appeal projects, amphitheater programming, grant programs offered through the Community Services Department among many others. Background information is provided to assist participants in making informed budgeting decisions. Community organizations, including members of the local chambers of commerce, are also invited to participate in a special series of on-site presentation of the Budget Challenge. Results of the surveys will be compiled and presented to Wellington's Council at a future Council meeting prior to budget adoption. Revisions are made as appropriate, and the final budget is adopted by a resolution of the Council. Upon completion of the process, a copy of the final adopted budget is furnished to the Office of the Clerk of the Board of County Commissioners and to the State of Florida to certify compliance with all statutory requirements.

Part I Results of the Budget Challenge– Prioritization Questions

<i>Wellington Goal</i>	<i>VOTING TENDENCY</i>
Safe Neighborhoods & Community Engagement	27%
Respecting the Environment	21%
Economic Development	20%
Protecting Our Investment	18%
Responsive Government	11%

<i>Capital Project Type</i>	<i>VOTING TENDENCY</i>
Neighborhood Improvements	22%
Roads & Pathways	21%
Public Facilities	18%
Drainage	17%
Athletic & Recreation Projects	14%
Preservation of Open Space	9%

Part 2 Results of the Budget Challenge – Program/Project Specific Questions

BUDGET AREA	VOTING TENDENCY
Law Enforcement	Maintain Proposed Funding, 75%
Curb Appeal	Maintain Funding for Sustainable Landscaping Only, 33%
Roads and Pathways	Same Proposed Funding, Combining Overlay & Patching, 38%
Equestrian Bridle Trail Maintenance	Maintain Proposed Funding, 39%
Equestrian Infrastructure	Maintain Proposed Funding, 34%
Transparency & Electronic Records	Spend an additional \$55K for additional apps, etc., 37%
Customer Service	Maintain Proposed Funding for Help Desk and Increased Staffing, 43%
Municipal Office Hours	Maintain Proposed Funding, Current 4 Day Work Week, 78%
Amphitheater Programming	Maintain Proposed Funding of \$75K, 54%
Senior Programming	Maintain Proposed Funding of \$90K, 65%
Safe Neighborhoods	Maintain Proposed Funding of \$75K, 57%
Community Dev Block Grant	Maintain Proposed Funding, 62%
Property Tax	Maintain Proposed Funding at 2.5 mills, 74%

STRATEGIC PLAN: 5 FUNDAMENTALS

Wellington's five fundamentals are the long term financial and operational goals that provide the basis for annual departmental business plans which become the Budget and Capital Improvement Plan. Each fundamental has corresponding strategic initiatives, or focus areas, for projects and programs and key measures, all of which position Wellington for the future.

Below is each fundamental along with examples of the FY 2013 projects and programs designed to achieve Wellington's vision. The CIP also illustrates which fundamental of the Strategic plan is supported or achieved by the respective project.

I. PROTECTING OUR INVESTMENT

Wellington's infrastructure, which consists of its roads, drainage systems, water and sewer systems, and parks and recreation facilities, are a considerable community investment. Hundreds of millions of dollars have been invested in the community to provide for Wellington's quality of life. This investment has made Wellington the best planned community in South Florida. The quality and service delivery associated with the infrastructure has a significant effect on the quality of life of Wellington's residents as well as contribute to the value of the community. To protect our investment, Wellington prioritizes its five-year plans for capital improvements and infrastructure maintenance,

develops fiscally sound policies for future capital investment, and invests in upgrades to systems to provide extra resources and future cost savings.

UTILITY INFRASTRUCTURE MAINTENANCE & EXPANSION PROGRAM

Approximately \$30 million in improvements is underway over the next four years for the repair, replacement, ongoing maintenance and expansion of Wellington's potable water system and Wellington's waste water facilities. Wellington will be expanding existing facilities in order to meet future capacity needs. Improvements include, but are not limited to improvements to existing sewage lift stations, replacement of force mains throughout Wellington, connecting raw water wells, and improving water storage re-pump facilities. Wellington will perform major rehabilitation of 7 to 8 lift stations and minor rehabilitation of 7 to 8 stations each year starting with stations in worst condition/highest risk. These programs are designed to improve and repair the aging water and wastewater systems to meet federal regulatory requirements and public safety levels.

DRAINAGE AND FLOOD CONTROL IMPROVEMENT PROGRAM

Wellington owns and maintains its vast storm water drainage system with state of the art infrastructure to ensure the community water levels are carefully controlled. Wellington's infrastructure includes its canals, pump stations, water control structures, pipes, culverts, and swales. A long-term and annual maintenance program to rehabilitate and improve the drainage system is in place. This includes upgrading pump stations and control structures to make them all "wi-fi" and improve control over water levels. Bank restoration and canal cleaning of the C-4 Canal is currently underway. This project will substantially improve conveyance as well as assist with flood prevention. Slip-lining of deteriorated drainage pipe is being scheduled throughout various neighborhoods.

The annual plan consists of upgrades to six pump stations and five control structures standardizing all components to Wi-Fi compatibility and eliminating software communication issues with current telemetry to assist with any potential rain events/storms in the future.

Funding for a program to improve swale performances in targeted areas is also



continued in the FY 2013 budget for \$350,000.

ROAD AND PATHWAYS MAINTENANCE PROGRAM

Roads and Pathways Maintenance includes such things as roadway resurfacing, sidewalk and shoulder repairs, maintenance of right-of-ways, curbside concrete repair, guardrail repair or replacement, signage and street lighting. Our goal is to enable safe transportation and maintain safe public walkways throughout Wellington. Wellington maintains approximately 321 miles of paved and 29 miles of unpaved roads. A pavement resurfacing program was developed and implemented to address all roadways in a three-year rotation period. Annual assessments are performed to determine roadway conditions and repair/repaving/maintenance is scheduled to comply with the Village's current policy to maintain 80% of roads at "good" or "better" conditions. Portions of the following roadways are scheduled for completion by the end of FY 2013:

South Shore Blvd.	Wellington Trace
Big Blue Trace	Greenbriar Blvd
Binks Forest Dr	Wiltshire Village
Stribling Way	Lake Worth Road

PARKS & GREENSPACE

Wellington parks and greenspace are among the best in Palm Beach County. There are 894 acres with multiple and varied facilities and Wellington's level of service (LOS) is twice that recommended. Throughout the Village are trails connecting the parks facilities and equestrian areas. Wellington also has great natural parks and open spaces such as Peaceful Waters Sanctuary and the Marjory Stoneman Douglas Wildlife Preserve. Both provide a display of a variety of animals and plants native to South Florida. Wellington has implemented a long-term and annual maintenance program to benefit all parks and recreational facilities. Annual plans include extensive ball field renovations, new practice and multipurpose fields, landscape improvements, resurfacing basketball courts, passive recreation at the environmental preserve, equipment replacement, and drainage improvements.

PUBLIC FACILITIES

Wellington takes pride in maintaining its public buildings, maximizing appearance, and working conditions. Green policies have been implemented in all maintenance programs (materials, chemicals, supplies). We continue to enhance our facilities such as the new Village Hall to provide our community with the amenities and aesthetic quality that is Wellington's standard. The following highlight some of the programs that have been instituted and will be continuing for this fiscal year:

- Entrance sign additions in the Equestrian areas
- A tree trimming and palm pruning program is well under way
- Weed spraying under major thoroughfare hedges has been instituted on a 90 day cycle

Many facility improvements are scheduled in the coming year. Below is an example of the work that is being planned or is currently underway:

- Weatherproofing and exterior improvements to Village Park Gym
- Construction of a new Wellington Community Center
- Renovations to the former municipal offices at Greenbriar Boulevard for conversion to a sheriff substation



Conceptual Rendering – Community Center

II. NEIGHBORHOOD RENAISSANCE

Wellington is comprised of many different and diversified neighborhoods. Specific approaches are used to preserve and enhance each residential areas based upon its respective needs. Neighborhood plans were developed for several Wellington neighborhoods to address their specific needs focusing on improving neighborhood infrastructure, beautification, and public safety.

SAFE NEIGHBORHOODS

The Safe Neighborhoods mission is to identify social and economic factors that contribute to neighborhood decline and to prepare a set of strategies that will (1) develop a community based movement that restores a safe family neighborhood orientation, (2) engage residents in their neighborhoods; and (3) encourage investments in appearance and the long-term maintenance of neighborhood values. The objectives of this initiative are as follows:

- Build a structure to maintain communication between Wellington, organizations, residents, and neighborhoods and create positive perceptions of neighborhoods
- Unite neighborhoods through community groups, forums, services, education, and outreach programming
- Work with Community Oriented Policing to implement an action plan and use police data to analyze trends in neighborhoods

- Support the development of infrastructure and neighborhood improvements including road closures, road paving, fencing, sidewalks and lighting
- Develop community partnerships including the Citizens Volunteer Organization; crime watch groups; county non-profit organizations such as Paint Your Heart Out; homeowners associations; religious organizations and local chambers of commerce
- Improve neighborhood beautification through clean-up events organized by non-profit groups, residents, and organizations

NEIGHBORHOOD INFRASTRUCTURE ASSESSMENTS AND PROJECTS

To effectively measure the amount of needed private and public reinvestment, a Facilities and Infrastructure Condition Assessment (FICA) was conducted within each of the eleven identified transitional neighborhoods. Facilities that were assessed include roadways, sidewalks, lighting while also identifying hazards such as large cracks in sidewalks. This information assists Wellington in identifying areas of greatest need of reinvestment and is incorporated into Public Works schedules. The initial assessments of the target neighborhoods will also serve as a baseline in measuring Wellington's redevelopment and economic development efforts.

In addition to FICA, Wellington has completed other neighborhood infrastructure projects. The Goldenrod Road closure was completed in an effort to improve safety within the Goldenrod transitional neighborhood. Other infrastructure improvements were also made throughout several transitional neighborhoods to improve public safety, including the installation of additional lighting conduit for new supplemental FPL streetlights that are scheduled to be installed this year.

BEAUTIFICATION

In a continuing effort to enhance the aesthetics of the community and to assist neighborhood funding of beautification projects, Wellington offers four levels of Beautiful Wellington Grant Program. These grant programs are available to Wellington residents and entities domiciled within Wellington. All grants must be awarded prior to construction. In addition, a new grant program was developed this year, the Defensive Measures Grant. This new program provides funding for improvements to lighting on private residential properties and also provides funding for Crime Prevention Through Environmental Design (CPTED) projects, such as fencing and vegetation removal.

CODE COMPLIANCE AND NUISANCE ABATEMENT

The attractive appearance and unique character that Wellington is known for can only be maintained by enforcing strict property maintenance standards. These standards include architectural, landscaping and signage that directly impacts aesthetics. An

increase in the amount of foreclosures in recent years has led Wellington's leaders to create a focus on maintenance of vacated properties.

The main initiatives put forth by the Council to increase the level of code compliance: maintenance and appearance of commercial and multi-family developments; community appearance including yard waste, vegetation, parking issues, and rental dwelling licensing that ensures maintenance of rental facilities. The Nuisance Abatement team partners with Code Compliance under the Safe Neighborhoods Initiative to enforce restrictions and work with residents to provide maintenance and address potential safety hazards.

COMMUNITY DEVELOPMENT BLOCK GRANT

Beginning this year, Wellington will receive Community Development Block Grant (CDBG) funds directly from the U.S. Department of Housing and Urban Development (HUD) This represents a change to the way Wellington was previously able to access CDBG funds. Previously, Wellington participated in Palm Beach County's Urban County Program through an interlocal agreement whereby Wellington was provided an opportunity to annually apply to Palm Beach County's Housing and Community Development Department for CDBG funds on a competitive basis.

The annual appropriation from HUD is estimated to be slightly less than \$200,000 depending on the level of funding appropriated for the CDBG program on a national basis. Federal restrictions mandate whatever CDBG funds Wellington is given be used to meet at least one of three primary national objectives:

- Activities Benefiting Low-to- Moderate-Income Persons
- Activities Which Aid in the Prevention or Elimination of Slums or Blight
- Activities Designed to Meet Community Development Needs Having a Particular Urgency

One of the most efficient and least administratively burdensome use of the funds has historically been to use the funds to install or repair needed infrastructure such as sidewalks, lighting, and drainage improvements in qualifying residential areas. This will allow Wellington to utilize the funds that were originally earmarked for those improvements for similar purposes, such as bringing qualifying residential properties up to code. This will assist Wellington in leveraging the impact of the CDBG funds while assisting with overall redevelopment.

III. RESPONSIVE GOVERNMENT

In an effort to provide residents with a responsive government that is accountable and provide services that residents need, Wellington has implemented the following initiatives for the coming fiscal year.

OPEN WELLINGTON AND DOCUMENT MANAGEMENT SYSTEM

The Document Management system project has been expanded to include the entire Open Wellington Initiative. The program was implemented with the financial transparency reporting tool and is now in its second phase. This includes upgrade of the Document Management System, backlog scanning of all city records, integration of the Document Management System with SharePoint, GIS and SunGard and the expansion of Open Wellington online.

EXPANDED E-SERVICES

Wellington is striving to be the most user friendly government in the United States. To this end, we are working to make as much information and as many resources as possible available electronically. We have added the Open Wellington system, the Browse Aloud website reading feature, and have made the directory of services information searchable. We are currently adding a new citizen contact center, updated and easy-to-use maps, and are transitioning all of our forms to electronic submittal forms.

COST RECOVERY

In an effort to recoup both internal and outside consultant costs to Wellington associated with processing various types of zoning-related applications, a cost recovery program was initiated. Under this program, in-house staff time expended and the charges that our outside consultants (Traffic, Engineering, etc) submit for their review services are initially charged against the application filing fee (until depleted) and then invoiced for additional funds from the petitioner. This program generates substantial revenue and greatly reduces Wellington's cost for reviewing and processing applications.

RECREATION PROGRAMMING

Wellington is home to over 30 parks and offers an abundance of recreational opportunities for all residents. The commitment is evident in the high level of service standards set forth in the Comprehensive Plan of 10 acres of open space per 1,000 residents. In October 2009, the Parks & Recreation Department received the prestigious National Recreation and Park Association's CAPRA Accreditation for excellence in park operation and service. Wellington is proud to offer the following new recreational opportunities for the community.

BARRIER-FREE PLAYGROUND (SCOTT'S PLACE)

A playground designed for special needs populations opened at the Town Center this year. The park is equipped with ramps and guardrails to accommodate children who use wheelchairs as well as those with other physical and cognitive



disabilities. The playground was made possible by a donation from the Williamson family in honor of their son Scott. Phase II of the playground is anticipated within the next two years.

BOYS AND GIRLS CLUB

The Boys and Girls Club of Palm Beach County provides a variety of recreation and community programming at the existing Wellington Community Park facility. In an effort to better serve the increased demand we proposed to build a new facility on city owned property on Wellington Trace in lieu of developing on the existing property. Moving to a more central location will allow the club to better serve its clients and partner with Wellington on programs at our Safe Neighborhoods Office. Wellington has committed \$700,000 of its recreation impact fees with an additional \$300,000 in contributions expected for this building and to assist in relocation. Wellington also agrees to manage the planning design and construction as well as complete the site/civil design for the Club. Through the relocation, this agreement eliminates the \$50,000 annual programming contribution from Wellington to the Boys and Girls Club.



EMERGENCY MANAGEMENT

Wellington's emergency management plan follows the Incident Command System (ICS), which is the fundamental component of the National Incident Management System. Staff completed a Comprehensive Emergency Management Plan to provide for preparation, response, recovery and continuity of service for disaster conditions resulting from a hurricane or other hazards that threaten the lives and property of Wellington residents. The plan provides for and organizes the preparatory and protective measures to be taken to minimize or prevent personal injury and property damage while continuing to provide the highest level of service to residents and employees during the recovery phases. The plan also includes a Continuity of Operations element to ensure services are restored as safely and quickly as possible.

IV. RESPECTING THE ENVIRONMENT

By continuously investigating technological advances, studying environmental indicators, educating the public and working as a team with all concerned agencies,

Wellington is taking responsibility for protecting natural resources while reducing environmental impacts.

RESTORATION OF TREE CANOPY

In an attempt to increase the overall canopy of Wellington we have set a goal of obtaining a 60% canopy by 2060 (60 by 60). In order to accomplish this goal the following steps will be needed:

- Obtaining a new urban ecosystem analysis
- Increase plantings on public land adding trees to neighborhood parks
- Exploring incentives for private property owners to plant trees,
- Provide assistance for replacement of invasive exotics species and education of the FPL “right tree, right place” program
- Refilling our current nursery to replace trees that have been used during the Forest Hill Boulevard project and the possibility of adding a second nursery sometime in the future.

GO GREEN PROGRAMS

Staff continues to identify opportunities to improve energy efficiency and environmental sustainability through its Go Green Team. In 2009 the team partnered with local schools and Jet Hauling to sponsor the Cash for Cans project. Local schools competed to collect the most aluminum cans, with the top three schools winning cash prizes. The program won national acclaim and \$5,000 from Novelis Corporation.



WI-FI EXPANSION

The Wi-Fi Expansion project is underway as additional Wi-Fi radios have been added and all lift stations are now communicating through the Wi-Fi system. Public Works is planning expansion of the Wi-Fi system to include communication with the Surface Water Management system. Wireless Cameras in parks and in heavily used intersections are also planned to improve public safety.



EQUINE WASTE AND ENVIRONMENTAL PROGRAM

Wellington has modified the code of ordinances, Article V – Stormwater Quality Management, to improve the Best Management Practice (BMP) designed to further enhance flood attenuation, improve water quality and provide additional storage of surface water. The

program's goal is to further reduce nutrient concentrations and other pollutants that potentially may enter the regional storm water systems. This goal is consistent with, and complimentary to, other State and Federal efforts to improve water quality in South Florida and the Florida Everglades.

V. ECONOMIC DEVELOPMENT

TOWN CENTER

At the heart of Midtowne is Wellington's Town Center, a 23-acre site and prominently anchoring Wellington's "Main Street" further discussed below. Town Center is home to a Gold LEED-Certified City Hall, Patriot Memorial featuring a steel beam from the World Trade Center, Scott's Place (a barrier-free playground for children and parents of all physical abilities), Aquatics Complex, a new Amphitheater which can accommodate up to 1,500 people for concerts and community events, Community Center (home to a variety of activities open to the general public and about to be razed and rebuilt), and finally, a 16 court Tennis Center.

EQUESTRIAN COMMUNITY

The equestrian community is an integral part of the economic demographic and physical infrastructure of Wellington adding to its unique lifestyle and ambience. Over the years Wellington has made a substantial investment in the special infrastructure requirements to encourage and support these interests: unique legislative protection for the industry; the Equestrian Preservation Area; an optional comprehensive plan element; an Equestrian Overlay Zoning District, a riding trail master plan and numerous water quality improvements. The economic impact of the industry is substantial.

WELLINGTON LIVING LAB

The Wellington Living Lab is a result of a partnership with the School of Urban and Regional Planning at Florida Atlantic University. On July 12, 2011, the Wellington Council approved a three-year partnership with Florida Atlantic University (FAU). FAU and Wellington are teaming up to focus on long-term planning and economic development strategies.

The main vehicle for the FAU / Wellington partnership is the Wellington "Living Lab". The Wellington Living Lab utilizes the concept of open-innovation and allows input of stakeholders throughout the research and planning process on the FAU Living Lab website (www.fpln.fau.edu/wellington/).

The first project was an economic opportunities assessment. The FAU students analyzed Wellington demographics, physical resources, and economic conditions within the larger region. Future projects will include a business incubator program and work on the Wellington Medical Arts District.

MEDICAL ARTS DISTRICT

Wellington is home to many medical businesses on State Road 7 surrounding the Wellington Regional Medical Center. To further develop the existing presence of these businesses, the EDI includes the creation of a mixed-used district to attract medical related businesses with family-sustaining employment opportunities. The entire Medical Arts District is estimated to create or retain up to 6,000 jobs with annual salaries topping \$400 million. The vision for the Medical Arts District is completion of a 200 bed congregate care facility, 150 room hotel, biotech and biomedical facilities, medical offices, diagnostic and treatment centers, medical research, development and manufacturing, and ancillary retail space. The campus will provide for both professional and technical medical education serving as many as 1,000 students. In support of the Medical Arts District, the Wellington Council adopted ordinances for a Medical Arts Planned Development District. In addition, the Palm Beach County Commission approved an exception to traffic standards for the site, allowing the proposed development to move forward. Looking ahead, Wellington intends to do all of the infrastructure improvements and financing, an investment of \$25 to 40 million for roadways, drainage, environmental preservation as well as broadband and other technology. This is in addition to the utility infrastructure already in place. Wellington has already received interest from several medical schools as well as an innovative cancer treatment centers. A recent economic impact analysis indicates a five year benefit to our local economy from the treatment center to be as much as \$500 million and 800 to 1,000 permanent jobs.

BUSINESS-FRIENDLY INITIATIVES

A core component of Wellington's economic development initiatives is to continue to be a business-friendly community to increase its tax base and employment opportunities. The relationship with the business community starts with Wellington's government services and is reflected in customer relations. This includes all forms of communication including printed materials, internet information, and in-person. The relationship is being enhanced through additional efforts including business promotions, internet links, and collaborative efforts to recruit and retain businesses.

Wellington's Business Development Strategy recognizes that in order to work in concert with the business community, local government must be viewed as a partner. The strategy also provides a benefit to the business community by providing a clear understanding of local government's role in business development and ensuring that the relationship is mutually advantageous.

STRATEGIC PLAN: FUNDING OBJECTIVES

The two main funding objectives of Wellington's Strategic Plan are (1) core business and (2) quality of life. Core business is divided into "No Choice" and "Choice." Choice services are further expanded into "Quality of Life" services. A fourth tier of funding is "Community Add-ons" which are premium selected services which exceed quality of life. Projects and programs are assigned to one of four service tiers, based on its relative priority as a municipal service and its fit with the Mission and Vision.

No Choice Core Services – Services mandated by or affected by mandate of federal or state government

Choice Core Services – Core services not required by law, but are a principal municipal function

Quality of Life Services – Choice services which are provided to enhance the customer experience

Community Add-ons – Premium selected services exceeding quality of life enhancements

The assignment of the programs and projects into these tiers serves to identify the hierarchy of Wellington's services into essential core services or services which leaders make a choice to provide to improve customer experience. An essential element of the provision includes support services that are provided by many departmental divisions within Wellington. Not shown specifically in the hierarchy, but core to its operation and support of all primary businesses are:

- Legal Services
- Financial Services
- Public Records
- Human Resources
- Facilities & Equipment
- Procurement
- Information Services
- Risk Management
- Property & Real Estate Management
- Community Information & Marketing

Management and staff detail the individual services provided by each division; identified as core and non-core services. This detail by division within the Service Business Hierarchy is the basis of Departmental Business Plans and allows for the prioritized allocation of personnel, equipment and operating resources for the FY 2010 budget process.

SWOT ANALYSIS

A step in the strategic planning process is to identify the strengths, weaknesses, opportunities and threats for operations improvement. Staff members from all functions prepare SWOT responses during the planning phase of the budget process. SWOT responses are compiled and grouped into like areas to identify the most important issues to stakeholders. Department business plans are then built to leverage strengths and address weaknesses and opportunities.

CUSTOMERS

A sound business plan identifies the entity's primary customers so that all stakeholders have knowledge of the citizens they serve and can maximize service delivery. The value of each city service to these customers helped determine its relative ranking within the Service Business Hierarchy. Wellington's Business Plan identifies the following customers by relative impact on services provided:

PRIMARY CUSTOMERS

- Taxpayers and Ratepayers
- Annual Residents
- Seasonal Residents
- Water Customers
- Business Owners and Businesses:
 - Current
 - and Future
- Equestrian Community

SECONDARY CUSTOMERS

- Homeowners
- Tourists and Guests
- Community & Service Organizations
- Wastewater Customers
- Developers
- Landlords and Renters

OTHER IMPORTANT CUSTOMERS

- Youth
- Seniors
- Schools
- Sports Associations
- Other Municipalities
- Legislators

DEPARTMENT BUSINESS PLANS

Department business plans outline the functions, goals and performance expectations of the operating divisions. These plans are aligned with the Strategic Plan as part of the budget preparation, review and monitoring cycle. In the annual budget process, departments build from their core business services to determine what resources were needed to perform their specific services. Selected components of the department plans are shown in the Department Plans section of this document.

GOALS & OUTCOMES

Wellington's vision and mission are the basis from which broad, multi-year goals and departmental action plans are established and maintained. As the goals and objectives set forth in the Comprehensive Plan were achieved, leaders recognized the need to develop a short- and long-range strategy for achieving the mission and vision. In the annual strategic planning process, the city's leaders revisit and refine goals to continually adjust to the current social and economic environment.

The FY 2012 planning process resulted in redefined goals that support the vision of A *Great Hometown*, are simple and address current local issues:

- Protecting Our Investment
- Neighborhood Renaissance
- Responsive Government
- Respecting the Environment
- Economic Development

Departments biannually review their business plans to align with the city-wide goals. Progress toward achieving Comprehensive Plan goals and Strategic Goals are reported in the biannual update process. Progress toward the policy and management actions are reported in weekly status and project management reports. This progress is presented to Council and management annually in Goal Progress Report Cards.



METRICS

The budget planning and development process involves the setting of goals and objectives for the new fiscal year while evaluating the achievement of prior years'

goals and objectives. To provide an assessment method, departments and divisions established a series of measures derived from the workload inputs and outputs performed by each area. Workload Indicators are quantified and reported to determine the level of service required of each division and to provide the data to track resources used, productivity and quality of service evaluation.

Each year, Wellington's management and supervisors may realign their workload indicators and performance measures to better reflect overall city-wide key outcomes and individual department objectives. Many of the measures shown in the Organization & Departments section are indicated as new or not measured due to the newness of the measurement plan and the realignment of performance measures to shifting external conditions that lead to changes in key measurements.

Each type of measure is significant within the performance measurement system. Where outcomes are of universal concern to all stakeholders, input and output measures are important workload indicators that are monitored to determine needed resources. Monitoring of efficiency and effectiveness measures; such as cost of operations and timeliness of service delivery allows for agile adjustments to maximize resource use and service quality.

As Wellington progresses with a performance reporting system for internal and external stakeholders, a variety of indicators and measures are incorporated. This ensures the data is useful and relevant to differing users. In addition to the specific measures provided in the department summaries herein, below are two examples of key indicators used to determine our success in achieving our strategic goals.

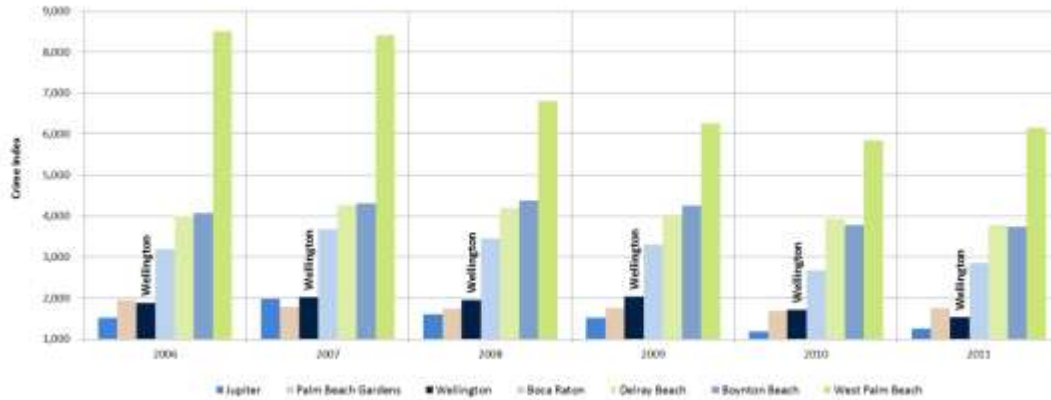
RESPONSIVE GOVERNMENT: CUSTOMER SERVICE



The Customer Satisfaction Index is derived from the customer satisfaction measures in several areas. Recreation, Solid Waste and Customer Service collect satisfaction data through online, written and oral customer surveys.

NEIGHBORHOOD RENAISSANCE: PUBLIC SAFETY

TOTAL INDEX CRIME – TOP 7 CITIES



Source:

Uniform Crime Reports Program; Florida Department of Law Enforcement

The Total Index Crime indicator shows data provided by the Uniform Crime Reports Program of the Florida Department of Law Enforcement for Wellington and six similar cities in Palm Beach County. Wellington's total annual index crimes (including violent and property crimes) are comparable to the two lowest cities in the comparison.

Key Performance Measures or indicators for tracking action plan achievement and effectiveness are shown by action plan initiative in the table below. You will find charts for these measures throughout the budget document: Economic Outlook shows indicators used in budget development and departmental measures are shown in the Department or Division Plans section.

SELECTED MEASURES FY 2012-13

Initiative	Measures
Protecting the Investment	100% Water Quality Compliance, Pump Stations automated, Expenditures on Park Maintenance, Road Overlay Rate, Telemetry
Neighborhood Renaissance	Grant Awards, Foreclosure Rates, Property Values, Number of Volunteer Organization Members and Projects, Neighborhood Beautification Plan Benchmarks, and Private Investment
Responsive Government	Crime Rates, Number of Customer Complaints, Program Participation Rates, Time it Takes to Restore Services after a Natural Disaster, Building Permit Timing
Respecting the Environment	100% EPA Compliance, Reduction in electric costs, Participation in Go Green Initiatives, Outcomes of Go Green Projects
Economic Development	Unemployment Rates, Sales and Lease rates, Business Licenses Retained & Issued, Status of Capital Improvement Projects

LEGISLATIVE IMPACTS

The Land Development Regulation (LDR) contains the rules that implement the land use vision included in the Comprehensive Plan. Chapter 163 of the Florida Statutes requires that a local comprehensive plan be evaluated at least every seven years in a process known as the Evaluation and Appraisal Report (EAR). The EAR process requires local governments to evaluate the effectiveness of each element, prepare revised population projections, and reassess land use, transportation, and other facility needs based on updated population projections. In addition to the assessment of each element, the EAR must address major planning issues that have occurred since the Comprehensive plan's initial adoption.

Over the past few years, Florida has enacted legislature impacting how future growth will be managed in Wellington and throughout the state, including changes to the role of the Comprehensive Plan. Key was the transference of responsibility of growth management from the state to local governments. The requirement to submit Comprehensive Plan changes to the state annually was eliminated; while local governments must still review their plans but only once every seven years and primarily to determine if changes in State requirements necessitate any changes to local Comprehensive Plans.

Additionally, The Department of Economic Opportunity (DEO) was created in 2011 by the Florida Legislature to develop a Strategic Plan that would encompass "the promotion of business formation, expansion, recruitment, and retention . . . which lead to more and better jobs and higher wages for all geographic regions . . . realistic policies and programs to further the economic diversity of the state, its regions, and their associated industrial clusters."

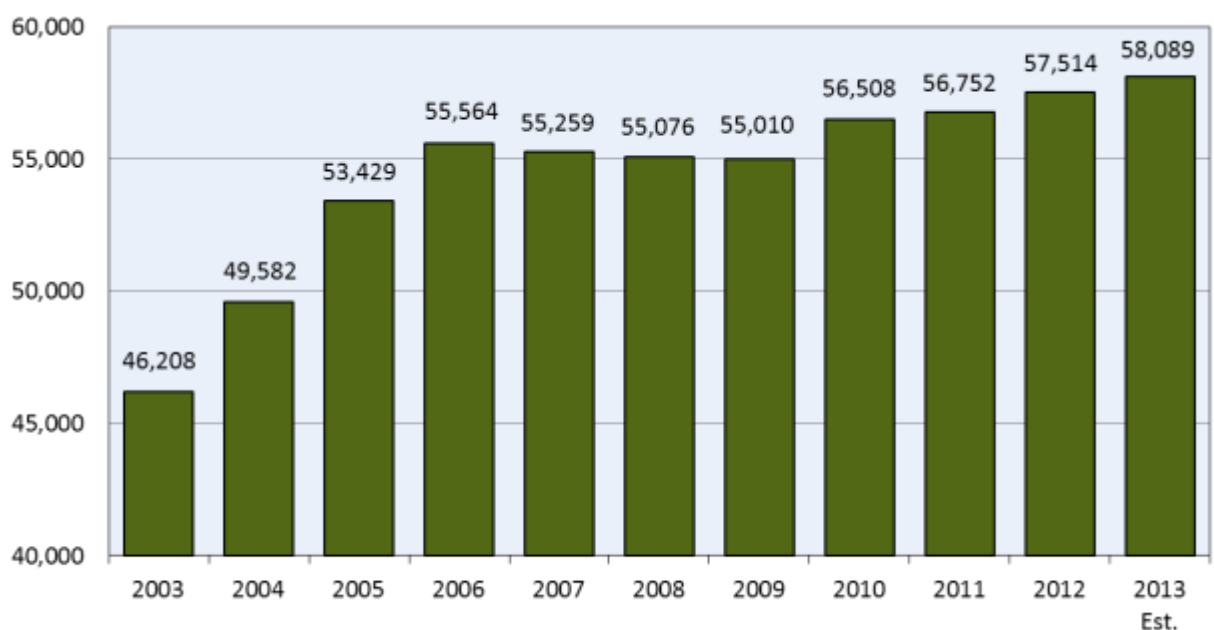
The new legislation also provided for needed two-year permit extensions received either from the Department of Environmental Protection or a water management district, such as the South Florida Water Management District or via Senate Bill 360. As it relates to Developments of Regional Impact (DRIs), the new legislation retained the DRI exemption in Dense Urban Land Areas, eliminated industrial, hotel/motel, and movie theaters from DRI review. It also provides for a four year extension to commencement, phasing, build-out and expiration dates and mitigation requirements upon request. Concurrency is also no longer required by the State for transportation, public schools, and park/recreation, but is left to local governments.

ECONOMIC OUTLOOK AND IMPACT

Fiscal Year 2012 provided some positive signs that the national and local economies may be on a path towards economic recovery. Wellington witnessed a slight increase in average residential market values since 2009 and unemployment levels were relatively stable. New businesses have set up operations in Wellington.

Wellington continues to strategically invest in its Neighborhood Renaissance & Economic Development Initiatives to help stimulate the local economy. To better gauge the return on its investment and the return on stimulus funds obtained as part of the American Recovery and Reinvestment Act, Wellington continues to carefully monitor the marketplace seeking information from all available resources to make responsible and timely fiscal decisions. All of this information was utilized in forecasting budget revenues and expenditures for the 2013 fiscal year and for subsequent years.

WELLINGTON 2003-2013 HISTORICAL AND PROJECTED POPULATION
(TOTAL PERMANENT POPULATION)



Source: Bureau of Economic & Business Research for historical population

In 2011, official results from the U.S. 2010 Census places were received placing Wellington's population at 56,508, representing a 48% increase since the last decennial census. As the market continues to recover, the local population is expected to expand at about 1% every year.

The following charts illustrate other important economic trends that impact revenues and expenditure estimates. Also provided are some of the assumptions generated from the accumulated data impacting budget decisions for FY 2013 and into the future.

The overall CPI for South Florida has decreased since last year and currently is lower than the national average.

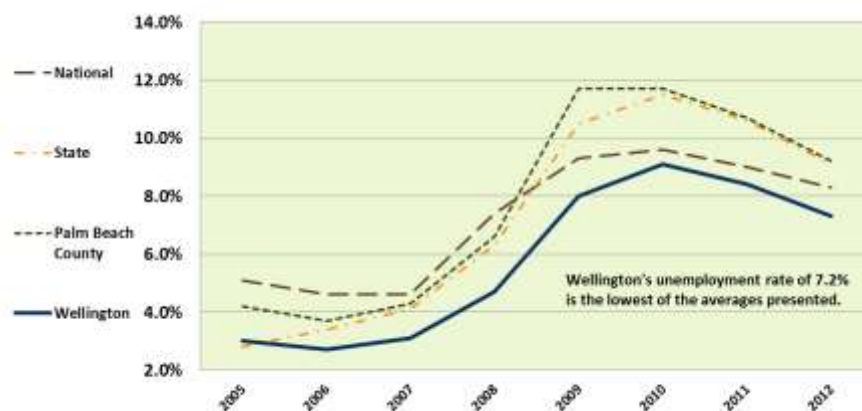
CPI UNITED STATES VS. SOUTH FLORIDA



Source: Bureau of Labor Statistics. 2012 figures are estimates based on year-to-date averages

Unemployment has steadily decreased since reaching its height in the beginning of 2011; however, approximately 2,200 Wellington residents remain unemployed. This figure excludes those in the labor force that stopped looking for work or those that are under-employed or working part-time.

NATIONAL, STATE, AND LOCAL UNEMPLOYMENT TRENDS

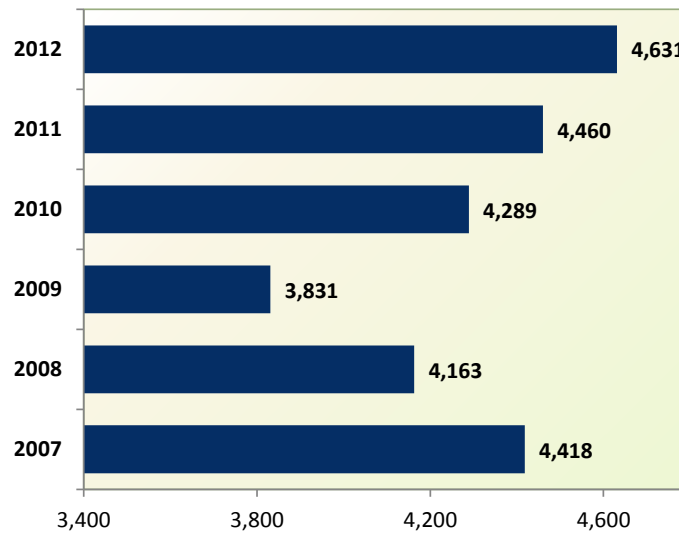


Source: Florida Department of Economic Opportunity

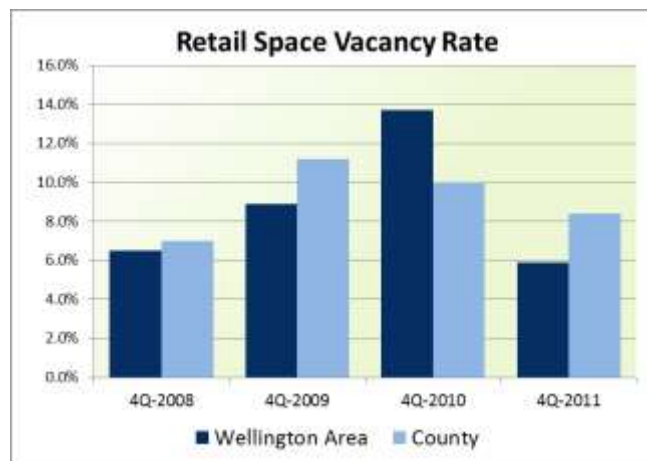
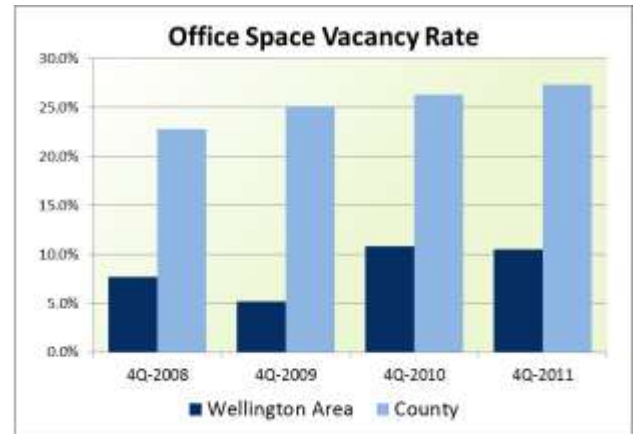
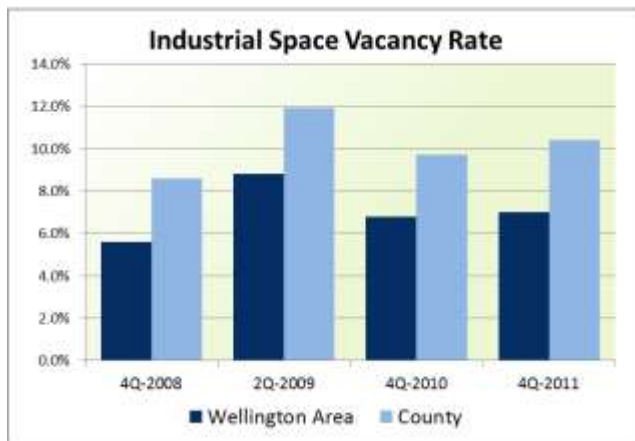
BUSINESS ENVIRONMENT

Wellington continually seeks to attract and retain businesses, the majority of which are in the retail, professional, medical, and insurance categories. With the goal of creating family-sustaining jobs through business startups, expansions, or by relocating to Wellington is seeing positive results. The following chart shows the number of business tax receipts grew annually until 2008 and 2009 when the economy shrank. The sharp rise in 2010 and continued increases through 2012 indicates some recovery as well as an increased emphasis on collection.

WELLINGTON BUSINESS LICENSES BY YEAR



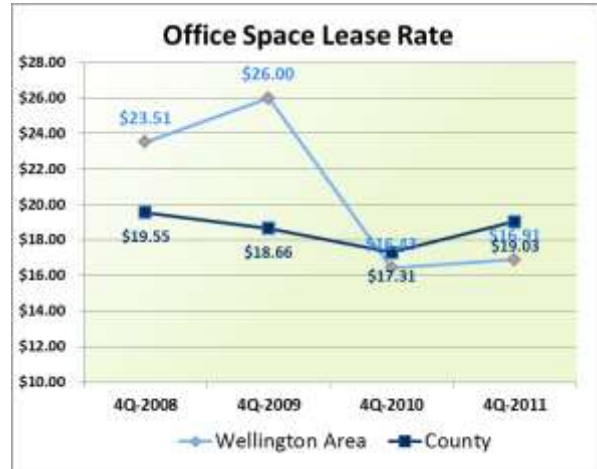
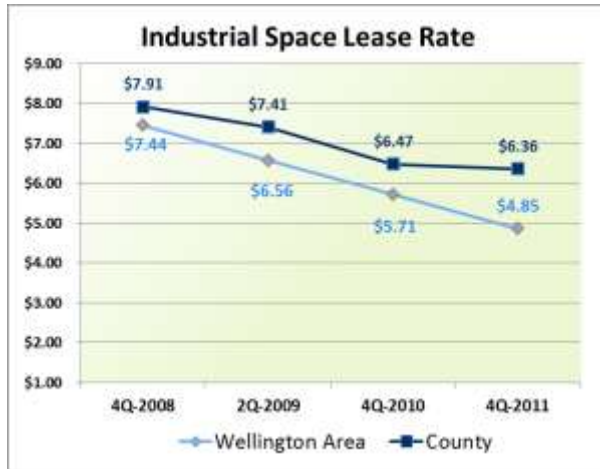
VACANCY RATES



Source: CB Richard Ellis Local Market Reports

The vacancy rate of area business space is an indicator of the local business environment and the city's competitiveness as compared to other municipalities. Wellington's industrial and office vacancy rates were lower at the end of 2010 than compared to Palm Beach County as a whole; however, vacancy rates were higher in the retail and office market compared to the same time last year. Industrial space saw a drop in its vacancy rate.

AVERAGE ASKING LEASE RATE (PER SQUARE FOOT)



Source: CB Richard Ellis Local Market Reports

Lease rates within Wellington have continued to decline, remaining competitive with Palm Beach County. Looking ahead, Wellington will continue to monitor economic development efforts utilizing all of the economic indicators to effectively measure progress.

NEW BUSINESS DEVELOPMENT

Throughout 2012 Wellington continued the development of its Medical Arts District along the State Road 7 corridor. As one of the region's strongest employment bases, job opportunities within the healthcare industry continue to grow. The site currently consists of a multitude of uses including the Wellington Regional Medical Center: a 120 bed, full service acute care community hospital. Since its inception in 1986, the hospital has added many new services and programs, including a state of the art obstetrical unit, postpartum unit, Regional Cancer Center, expanded Emergency Department and Pain Care Center. Additional office buildings have been added and more are planned. Wellington continues to work with the private sector and Palm Beach County's Economic Development Office to bring new businesses to the Medical Arts District and to Wellington as a whole, including the areas of biomedical research and education.

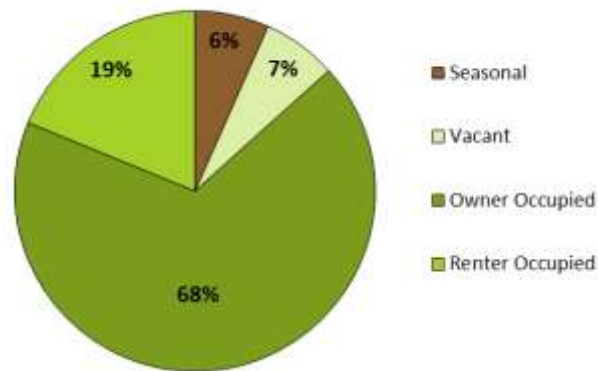
Another important business to the western communities is the equestrian industry. As part of Wellington's economic development efforts, a master plan is being created focusing on the economic impact of the industry along with a plan on how to retain, strengthen and even further expand the equestrian element. Approximately two-thirds of Palm Beach County's equestrian industry is located in the region: including horse farms, tack stores, stables and feed stores. Palm Beach County Polo and Country Club, a 2,200 acre residential community with golf, tennis and social amenities located in Wellington, is recognized as the international headquarters for the sport of polo. With 13 polo fields and two practice facilities, Palm Beach Polo and Country Club hosts the World Cup and the U.S. Polo Association's Gold Cup annually. Additionally, it provides a venue for Stadium Jumping, which hosts the annual Winter Equestrian Festival, attracting a high level of competitive participants for dressage and show jumping.

HOUSING TRENDS

The primary land use in Wellington is residential (55%), making housing statistics and forecasts an integral element of municipal revenue estimates and projections. Home values, occupancy rates, sales and foreclosures are evaluated to determine the impact on current levels of service and future needs.

According to the 2010 U.S. Census, there are 22,658 housing units within Wellington. Of the total, 19,659 (86.7%) are occupied year-round, 1,508 are seasonally occupied (6.7%) and 1,518 (6.7%) are considered vacant. Of the 19,659 occupied homes, 15,395 (78.3%) are owner occupied and 4,264 (21.7%) are rentals.

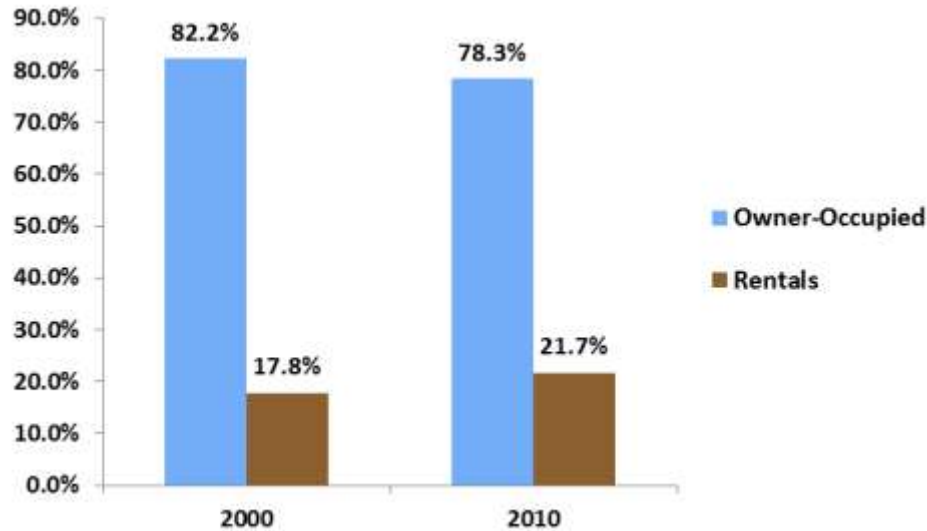
2010 WELLINGTON HOUSING TENURE



Source: 2010 U.S. Census

Historically, from 1960 to 1990, the homeownership rate averaged between 62% - 64% on a national level according to Harry Posin, President of Label & Company Developers. According to the 2000 U.S. Census, the homeownership rate in Wellington was 82.2%, declining to 78.3% in 2010. While this statistic could be caused by the housing crisis and the resulting challenges of homeownership, Wellington remains well above the national average in homeownership.

OWNER OCCUPANCY RATES



Source: 2000 and 2010 U.S. Census





BUDGET OVERVIEW

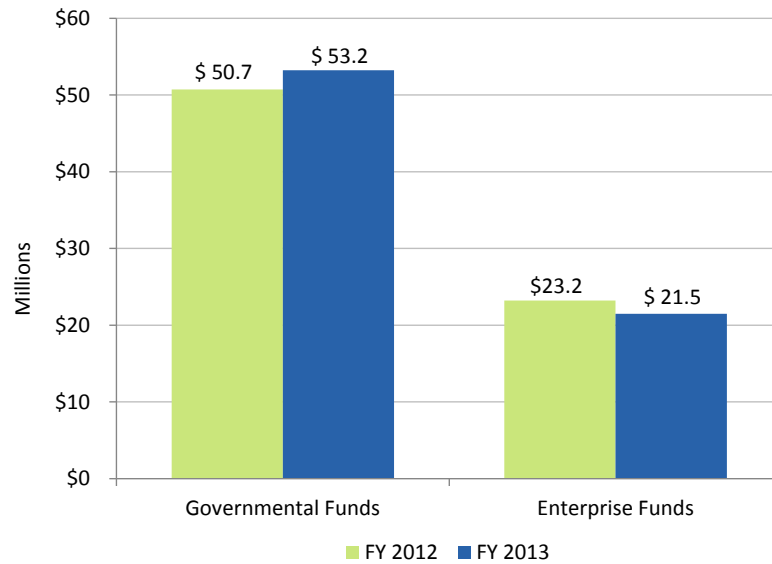
The budget is a plan (both financially and policy driven) for the accomplishment of goals and objectives identified as being necessary to the purpose of local government. As a financial plan, the budget includes estimates of resources required, tax and non-tax revenues available to support implementation and the number of positions estimated to fulfill the levels of service set forth by policy decisions. In other words, the "budget" is the legal authorization to expend city funds during the fiscal year.

FY 2013 COMPREHENSIVE ANNUAL BUDGET

	General Fund	Special Revenue Funds	Capital Funds	Debt Service Fund	Total Governmental Funds	Enterprise Funds	Total
Revenues							
Ad Valorem Taxes	\$12,729,156	-	-	-	\$12,729,156	-	\$12,729,156
Non Ad Valorem Assessments:							
Drainage and Solid Waste	-	\$4,893,450	-	-	4,893,450	\$3,539,569	8,433,019
Utility Taxes	3,600,000	-	-	-	3,600,000	-	3,600,000
Franchise Fees	3,000,000	-	-	-	3,000,000	200,000	3,200,000
Local Communication Service Tax	2,600,000	-	-	-	2,600,000	-	2,600,000
Intergovernmental Revenue	4,546,547	1,000,000	840,000	-	6,386,547	100,000	6,486,547
Licenses & Permits	220,000	2,330,124	-	-	2,550,124	-	2,550,124
Charges for Services	1,537,200	467,500	-	-	2,004,700	16,416,000	18,420,700
Interest Income	180,000	90,625	155,000	-	425,625	362,500	788,125
Miscellaneous Revenues	306,088	497,000	-	-	803,088	185,000	988,088
Impact Fees	-	-	730,650	-	730,650	-	730,650
Capacity Fees	-	-	-	-	-	225,000	225,000
Total Revenues Before Transfers	\$28,718,991	\$9,278,699	\$1,725,650	-	\$39,723,340	\$21,028,069	\$60,751,409
Transfers In	4,779,975	1,970,000	3,578,750	1,213,782	11,542,507	-	11,542,507
Total Revenues and Transfers In	\$33,498,966	\$11,248,699	\$5,304,400	\$1,213,782	\$51,265,847	\$21,028,069	\$72,293,916
Net Appropriation of Operating Reserves	-	1,244,251	731,404	-	1,975,655	455,924	2,431,579
Total Revenues & Other Financing Sources	\$33,498,966	\$12,492,950	\$6,035,804	\$1,213,782	\$53,241,502	\$21,483,993	\$74,725,495
Expenditures							
General Government	\$9,226,234	-	-	-	\$9,226,234	-	\$9,226,234
Public Safety	7,702,431	-	-	-	7,702,431	-	7,702,431
Emergency Operations	28,700	-	-	-	28,700	-	28,700
Economic Environment	614,240	-	-	-	614,240	-	614,240
Physical Environment	6,641,287	6,962,806	-	-	13,604,093	\$12,174,632	25,778,725
Transportation	-	1,655,264	-	-	1,655,264	-	1,655,264
Culture & Recreation	3,439,769	-	-	-	3,439,769	-	3,439,769
Capital Outlay	181,260	75,250	4,873,000	-	5,129,510	4,164,200	9,293,710
Debt Service	-	-	-	1,213,782	1,213,782	2,899,500	4,113,282
Non-departmental	986,640	25,000	-	-	1,011,640	50,000	1,061,640
Total Expenditures	\$28,820,561	\$8,718,320	\$4,873,000	\$1,213,782	\$43,625,663	\$19,288,332	\$62,913,995
Before Transfers	\$28,820,561	\$8,718,320	\$4,873,000	\$1,213,782	\$43,625,663	\$19,288,332	\$62,913,995
Transfers Out	4,499,728	3,757,500	1,162,804	-	9,420,032	2,122,475	11,542,507
Total Expenditures and Transfers Out	\$33,320,289	\$12,475,820	\$6,035,804	\$1,213,782	\$53,045,695	\$21,410,807	\$74,456,502
Net Use of Assigned Reserves	178,677	17,130	-	-	195,807	73,186	268,993
Total Expenditures, Transfers and Net Reserves	\$33,498,966	\$12,492,950	\$6,035,804	\$1,213,782	\$53,241,502	\$21,483,993	\$74,725,495

FY 2013 BUDGET VS. FY 2012 BUDGET

INCLUDING TRANSFERS AND RESERVE FUNDING



GOVERNMENTAL FUNDS

The following is a summary of Wellington's Governmental revenue sources (excluding transfers & reserves):

REVENUE SOURCES - GOVERNMENTAL FUNDS

	Actual 2009	Actual 2010	Actual 2011	Adopted 2012	Adopted 2013	Percent of Total Revenue 2013
Ad Valorem Taxes	\$16,049,186	\$14,459,669	\$12,876,240	\$12,763,314	\$12,729,156	32.1%
Non Ad Valorem Assessment	3,549,190	4,193,890	4,787,957	4,893,450	4,893,450	12.3%
Utility Taxes	3,451,151	3,792,079	3,863,992	3,438,000	3,600,000	9.1%
Franchise Fees	3,594,701	3,298,051	3,266,018	3,150,000	3,000,000	7.6%
Communications Taxes	3,183,481	2,979,048	2,792,100	2,750,000	2,600,000	6.5%
Intergovernmental Revenue	13,507,676	18,247,748	9,529,672	5,875,000	6,386,547	16.1%
Licenses and Permits	2,963,269	3,314,643	3,698,233	2,157,500	2,550,124	6.4%
Charges for Services	1,766,751	1,710,416	1,942,911	1,997,565	2,004,700	5.0%
Miscellaneous Revenues	1,334,133	1,607,030	1,410,401	1,221,200	803,088	2.0%
Impact Fees	356,648	479,118	1,057,618	350,000	730,650	1.8%
Interest	2,990,591	1,335,770	834,816	437,125	425,625	1.1%
Total	\$52,746,777	\$55,417,462	\$46,059,958	\$39,033,154	\$39,723,340	100.0%

HOW GOVERNMENTAL REVENUE SOURCES CHANGED

	General Fund	Special Revenue Funds	Capital Funds	Total Governmental Funds
Net 2012 Revenue Budget	\$28,099,079	\$8,844,075	\$2,090,000	\$39,033,154
Impact of Assessed Value	(34,158)	-	-	(34,158)
Growth and Economy Driven Revenues	493,547	347,624	305,650	1,146,821
Charges for Services	41,635	(64,500)	-	(22,865)
Investment Income	40,000	(31,500)	(20,000)	(11,500)
Other	78,888	183,000	(650,000)	(388,112)
Net Change in Revenue Sources	619,912	434,624	(364,350)	690,186
Net 2013 Revenue Budget	\$28,718,991	\$9,278,699	\$1,725,650	\$39,723,340

PROPERTY TAX MILLAGE AND ASSESSED VALUATION

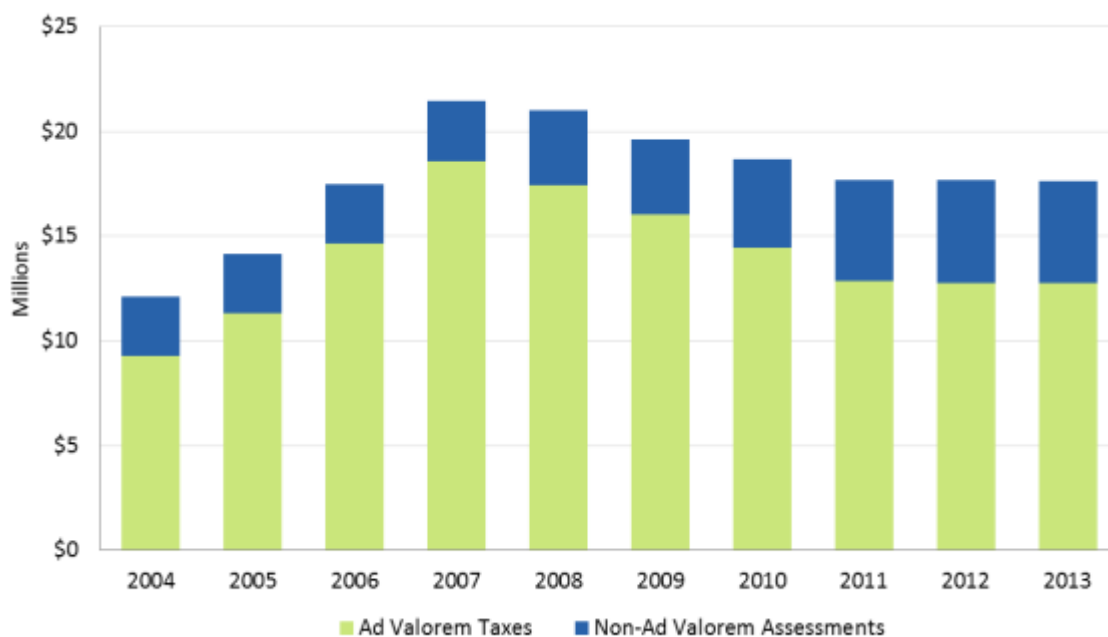
Legislative actions on property tax reform since 2007 have focused public attention on ad valorem tax as a revenue source. It should be noted that ad valorem property tax funds only a portion of municipal operations. However, the use of the funds is not restricted as with most other municipal revenue and is therefore fundamental to financing government operations. The levying of a property tax rate is one of the most important and most sensitive policy decisions Council must make on an annual basis. The following provides a history of the total tax burden borne by residents.

TOTAL LOCAL TAXES INCLUDING AD VALOREM AND NON - AD VALOREM BASED ON \$200,000 TAXABLE VALUE



The previous chart uses a current average taxable value of \$200,000 to calculate the combined total taxes paid to Wellington and Acme Improvement District by a local taxpayer in real dollars and “constant dollars”. Constant dollars are adjusted for inflation using CPI rates published by the Bureau of Labor Statistics. Once adjusted for inflation, the total taxes have remained relatively constant from 2004 – 2013, increasing in 2006 as a result of a one-time hurricane assessment of \$115. This hurricane assessment was returned to taxpayers during the 2009 fiscal year.

**AD VALOREM TAXES (GENERAL FUND) AND
NON - AD VALOREM ASSESSMENTS (SPECIAL REVENUE FUNDS)
(EXCLUDING THE SOLID WASTE COLLECTION AND RECYCLING ASSESSMENT)**



As shown above, total tax revenues increased between 2004 and 2007 and have declined in subsequent years due to lower taxable property values. However, it is important to note that the sample resident's taxes have remained relatively consistent over the last 10 years. For \$200,000 in taxable value, (net of a \$50,000 homestead exemption since 2009, \$25,000 in prior years), a taxpayer on a single acre of property or less would pay \$1,028 including a Solid Waste disposal fee. This represents an increase of \$158 of the amount paid in 2004. This increase is attributable to an increase in solid waste collection (\$160), disposal (\$174) and ACME (\$200) assessments as noted in the following chart:

TOTAL LOCAL TAXES



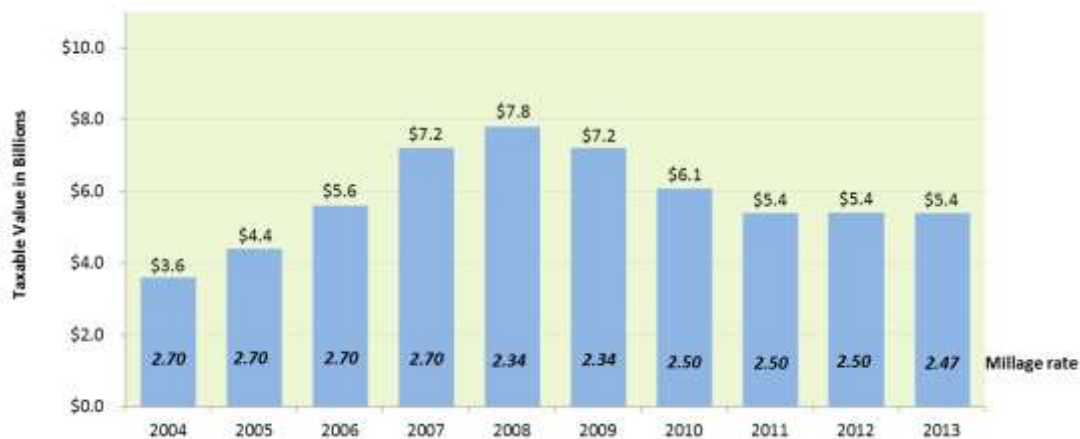
(1) 2013 Solid Waste assessment includes Solid Waste Authority (\$174) and Wellington (\$160)

The FY 2013 millage rate of 2.47 is below the 5 mill limit (without requiring a referendum) specified in Wellington's Charter. Florida Statute 125.01 (1)(q) also establishes a cap stating:

"...If ad valorem taxes are levied to provide essential facilities and municipal services within the unit, the millage levied on any parcel of property for municipal purposes by all municipal service taxing units and the municipality may not exceed 10 mills..."

Based on this statute, the 10 mill cap must be reduced by the Palm Beach County Fire MSTU millage rate of 3.4581 to establish a calculated cap of 6.5419, which is still significantly above the proposed rate.

TAXABLE VALUE BY YEAR (IN BILLIONS)



Wellington experienced a rapid growth in population, new construction, and subsequently taxable value from 2004 through 2008. This trend has reversed in recent years due to the economic slow down and the village reaching build-out. The previous chart demonstrates the change in taxable value by year.

PROPERTY TAXES AND ASSESSMENTS

Wellington, like many Florida communities, has a limited number of revenue options. Taxpayers rightfully expect fiscal prudence from their professional staff while simultaneously demanding excellence in service. The public's demand for fiscal conservatism often conflicts with demands for increased services. The dilemma is how to provide the quality of services that the public demands within the imposed fiscal constraints. However, Wellington is in a unique situation in that its flexibility to establish a revenue strategy is greater than is normally found in Florida municipalities. This is due to the unique circumstances of incorporating from an improvement district, which historically funded drainage, parks and recreation, roadside maintenance services and general operations. In accordance with the Plan of Reclamation, the services provided by this dependent district are funded by a non-ad valorem assessment program. The challenge faced by Wellington is determining the best "interplay" between the application of ad valorem taxes and non-ad valorem assessments against the land.

The degree to which any locality can diversify its revenue base and decrease its dependence on a single revenue stream lessens a local government's exposure should one of its revenue options become unstable. Further, a diversified revenue base provides a municipal council with a variety of options to draw from to avoid unpopular property tax increases and to more closely tie the service being provided to those who benefit from service availability. The effective utilization of ad valorem taxes represents a broad based method of meeting a community's overall service provision goals.



Ad valorem taxes and non-ad valorem special assessments are distinguishable because there are no requirements that ad valorem property taxes must provide a specific benefit to property. As established by case law, there are two requirements for the imposition of non-ad valorem assessment:

- The property assessed must receive a special benefit from the service provided; and,

- The assessment must be fairly and reasonably apportioned between the properties that receive the special benefit.

Like ad valorem property taxes, a non-ad valorem assessment is an effective means of generating resources for use by governmental entities. Unlike ad valorem property taxes, the methodology utilized in an assessment program's creation encompasses ideals such as accountability and adaptability in connection with the funding of a specific service area. These factors are often missing in any discussion regarding property tax implementations, which can be utilized to fund a wide variety of services with no direct link between the service being provided and those who are paying for the service.

In general, using assessments for those who utilize or depend on a service is a step towards implementing a fairer tax structure. Also, changes in the assessment rates over time can be equal to changes in a particular service area's budget. There are, however, those service areas for which the special benefit requirement cannot be established which are more appropriately funded via ad valorem taxes. In fact, a mix of these two revenues as well as any other sources available to Wellington represents a better funding mechanism than a reliance on any one source.

Because the decision to adopt a certain level of ad valorem taxation is only part of ensuring that an equitable and legally defensible revenue strategy is intact, Wellington continues to examine all possible components of its revenue generating program. This includes, reviewing and analyzing information on the revenue sources of other communities, non-ad valorem and special assessments, home rule provisions and neighborhood strategies.

One direction that Wellington is considering as it moves forward in establishing a public policy with regard to the funding of services and the setting of service levels is to utilize a neighborhood-based assessment program. Through this process, Wellington hopes to place itself in a proactive, rather than a reactive, stance to be able to differentiate between community-wide versus neighborhood issues and create a mechanism to respond to public demands for services.

AD VALOREM TAXES

Ad valorem taxes total \$12,729,156 or 44% of total General Fund revenues. Ad valorem taxes were first levied on October 1, 1996 and enabled Wellington to meet the eligibility requirements in §218.23(1) Florida Statutes regarding state revenue sharing participation, which require a minimum revenue amount of an equivalent of 3 mills based on the appraised value of all properties within Wellington at the date of incorporation from a combination of ad valorem taxes, occupational license taxes and utility taxes. Wellington's enabling legislation waived these requirements through the State's fiscal year beginning July 1, 1996 and ending June 30, 1997. Also relative to ad

valorem tax revenue is the "Save Our Homes Limitation" passed by the Florida electorate in 1992.

In October 2003, Wellington passed Ordinance 2003-26 which allows for an additional homestead exemption of \$25,000 for any person who on January 1 has attained the age of sixty-five, (65) and meets certain requirements.

In June 2007 the Florida Legislature approved House Bill 1B and Senate 2B which places limitations on the amount of taxes that may be levied by local governments for fiscal year 2008. In accordance with the bill, Wellington adopted a millage rate 9% lower than the prior year.

In fiscal years 2009 and later, local governments are limited to tax increases equal to the income growth for the State of Florida unless a higher rate is adopted by a supermajority of the governing body. The growth in income rate used for FY 2013 calculation is 1.045%. Also, voters approved Amendment One to the state constitution in January 2008; allowing for an additional exemption of \$25,000 on homesteaded properties. The additional exemption reduces the taxable value of the property prior to applying the ad valorem millage rate for most local governments, though it is not applicable to school taxing authorities. These factors, combined with reductions in the taxable value due to economic influences, resulted in a roll-back rate of 2.48 mills for FY 2013. Wellington adopted a rate less than 1% below than roll-back, at 2.47 mills. This represents a decrease of approximately \$34,000 in ad valorem tax revenues from FY 2012.

NON AD VALOREM ASSESSMENTS

A primary source of revenue for the Special Revenue Funds is non-ad valorem assessments that are collected through a contract with the Palm Beach County Tax Collector in the same manner as ad valorem taxes. As discussed previously, the Acme Improvement District is authorized to levy non-ad valorem assessments against the land. These assessments are based on the benefit to the land of capital facilities (as determined in the Plan of Reclamation for each Unit of Development) and associated operating expenses. Under this Plan of Reclamation, non-ad valorem assessments can be collected to pay for drainage, roadways, parks and recreation, street lighting and general operating costs associated with administration, insurance, fringe benefits and other indirect costs. Debt Service and operating expenses, which exclusively benefit any specific Unit of Development, can be assessed against that unit only. In fiscal year 2013, non-ad valorem assessments will be collected by Wellington for drainage and neighborhood parks and are anticipated to be \$4.9 million, accounting for 50% of Special Revenue Funds revenue. The complete revenue structure and options available to Wellington through its dependent taxing district are described below.

The Plan of Reclamation, approved in June 1995, and revised to conform with statutory requirements in 2000, divides the District into three distinct areas (A, urban; B, rural; and C, semi-urban) which overlay the previously established Units of Development for the

purpose of creating "Benefit Units" which more accurately reflect the benefits received and hence the annual operating and maintenance assessments. The annual assessment rate for each unit is based on an estimate of relative service benefits (benefit ratio) indicated by:

- Dwelling unit density and lot size
- Proximity to facilities
- Population density
- Number of taxable parcels

Drainage and related facilities and/or services are equally assessed to all units. Within each of the areas, the original Units of Development remain intact.

Included in the 1994 Acme Master Water Control Plan was the "85-10-5" benefit ratio and assessment methodology for calculating costs of maintenance and improvements to roadways, parks and recreation facilities, landscaping, and administrative and operational facilities. It was determined that the methodology did not provide the flexibility needed to isolate the benefits provided to different geographic areas and different property uses. As a result the 2010 Water Control Plan redefines benefit ratios and assessment methodologies for roadways, trails, and parks and recreation facilities by using proximity and potential benefit as a determinant.

OVERVIEW OF UNITS OF DEVELOPMENT

Area	Original Unit of Development	Assessment Benefit Unit	Description of Area	Acreage per Lot	Relative Benefit Ratio	Total Units	Total Acres
A (Urban)							
	I	A-I	Wellington (excludes Paddock Park II & Saddle Trail Park)	1.49 or less	60%	13,245	5,416
	V	A-V	The Landings			2,145	1,158
	VII	A-VII	Wellington's Edge			531	82
Total Unit A						15,921	6,656
B (Rural)							
	II	B-II	Palm Beach Point	5 or greater	30%	5,734	4,500
	Overall District (OAD)	B-OAD	Little Ranches & all land south of Pierson Road (includes Orange Point, Commerce Park & other rural areas except sections 20 & 21)			1,549	1,563
Total Unit B						7,283	6,063
C (Semi-Urban)							
	I	C-I	Paddock Park and Saddle Trail Park	1.5 to 5	8%	1,205	1,149
	Overall District (OAD)	C-OAD	Grand Prix Farms and Wellington County Place (Sections 20 & 21)			895	906
Total Unit C						2,100	2,055
Wellington Green Mall					2%	450	448
Total All Units						25,754	15,222

Non-ad valorem assessments are made on a "per unit" basis, which is based on acreage. In 1963, the District's Special Act was amended to provide for assessing taxes on land of less than one acre as a full acre or "1 unit". Therefore, a parcel of land up to 1.49 acres pays one unit of assessment. A parcel of land equal to or greater than 1.5 acres but less than 2.49 acres equals "2 units".

The following chart shows the per unit calculation:

Parcel Size	# Units
Up to 1.49 Acres	1
1.50 - 2.49	2
2.50 - 3.49	3
3.50 - 4.49	4

Minimizing assessments has always been and will continue to be a critical element of Wellington's budget policy. The following illustrates current and historical assessment rates in each unit:

APPROVED ASSESSMENTS 2003 THROUGH 2012

	2003-2007	2008	2009	2010	2011	2012	2013	Change 2003-2013
A-I	\$120	\$146	\$146	\$175	\$200	\$200	\$200	\$80
A-V	120	146	146	175	200	200	200	80
A-VII	120	146	146	175	200	200	200	80
B-II	120	146	146	175	200	200	200	80
B-OAD	120	146	146	175	200	200	200	80
C-I	120	146	146	175	200	200	200	80
C-OAD	120	146	146	175	200	200	200	80

LOCAL COMMUNICATIONS SERVICE TAX

During the 2000 Regular Session, the Florida Legislature created the Communications Services Tax Simplification Law (CS/CS/CS/CB 1338), bringing with it the most comprehensive fiscal reform since the mid-eighties. The effective date for the new law was October 1, 2001. The legislation attempted to create a new simplified tax structure for communications services, by creating a two tiered tax composed of a state tax and a local option tax on communications services. Accordingly, the Local Communications Service Tax combined the revenues previously budgeted separately – telephone utility tax and cable franchise fees.

On June 26, 2001 Wellington adopted the initial communications service tax rate of 5.5%, as computed in Section 12, 2001-140, General Laws of Florida (amending Section 202.10(1)(a) effective October 1, 2001. The maximum rate of 5.1% as provided in Section 9, 2001, General Laws of Florida (amending Section 202.19(2), as computed in Section 12, 2001-140 General Laws of Florida (amending Section 202.20(1)(b), was also

adopted and effective October 1, 2002. The Council also elected to increase its total rate by an amount of .12% for a total tax rate of 5.22%.

Revenues for 2013 were calculated using the rate of 5.22%. Local Communication Services Tax state forecasts for Wellington total \$2,600,000 or 6.5% of total Governmental Funds revenues (9% of General Fund revenues).

UTILITY TAXES

Utility taxes total \$3,600,000 or 9% of total Governmental Funds revenues (12.5% of General Fund revenues). Utility taxes are imposed on all electricity and metered or bottled gas, and are based on consumption of these utility services within the city corporate limits. Chapter 166.231, Florida Statutes, authorizes municipalities to levy this tax based on a percentage of gross receipts from the sale of electricity, metered or bottled gas and water service. Wellington imposes a utility tax rate of 10%, which is the same as those charged by the County, on electric and gas sales. No utility tax is imposed on water service at this time.

FRANCHISE FEES

Franchise fees total \$3,000,000 or 7.5% of total Governmental Funds revenues (10.5% of General Fund revenues). Franchise fees are charged upon electric providers for the privilege of operating within the village corporate limits. The charge is levied based on a percentage of the provider's gross receipts pursuant to Chapter 180.14, Florida Statutes, which enables municipalities to collect such fees and limits the terms of such agreements to 30 years.

As the electric service provider to Wellington, FPL compiles information regarding franchise fees expected to be collected by the village for the privilege of operating in the Wellington area. It is also difficult to predict the amount of franchise fee revenue because it is driven by actual usage.

STATE SHARED REVENUE

State shared revenue is available to municipalities under Chapter 218 of the Florida Statutes. These revenues are distributed at the State level and include Half-Cent Sales Tax, Beverage Tax and general State Revenue Sharing. The Half-Cent State Sales Tax is based on a pro rata share of the Six-Cent Sales Tax. State Revenue Sharing is derived from a portion of Gas Tax collections.

The Local Government Half Cent Sales Tax Program distributes sales tax revenues from the State General Fund to counties and municipalities that meet eligibility requirements. The Program consists of three distributions: the ordinary distribution, the emergency distribution and the supplemental distribution. Wellington is eligible for the ordinary distribution only. The ordinary distribution is based upon a formula which takes into consideration the sales tax collections and population. The Beverage Tax represents

taxes in the form of license renewals levied on manufacturers, distributors, vendors and sales agents of alcoholic beverages in Florida in accordance with Florida Statutes Section 561.342. Wellington's share is 38%, with 24% distributed to the county and 38% retained by the State of Florida.

State Revenue sharing is distributed to eligible municipalities and counties. The Municipal Revenue Sharing Trust Fund is funded by 32.4% of net cigarette tax collections, One-Cent Municipal Gas Tax, and 25% of the State Alternative Fuel User Decal Fee. The State's apportionment of such revenues to eligible municipalities is composed of three equally weighted portions: population, sales tax collected in the municipality and local ability to raise revenue.

Together, the above-shared revenues total \$4,717,400 or 12% of total Governmental Funds revenues. The Florida Advisory Council on Intergovernmental Relations, with the assistance of the Florida Department of Revenue, publishes the "Local Government Financial Information Handbook" each year during the month of July. The handbook provides an estimate of State Shared Revenue for each municipality during the upcoming twelve months. Based on Wellington's estimated 2011 population of 56,752, the Florida Department of Revenue (FDOR) estimated FY 2013 annual state shared revenues (after budget adjustments) as follows:

Half-Cent Sales Tax	\$3,700,000
State Revenue Sharing	1,004,400
Beverage Tax	<u>13,000</u>
Total	\$4,717,400

GAS TAXES

The Local Option Gas Tax is authorized by the Florida Statutes, Section 336.025. Municipalities generally must qualify for participation in the program under Chapter 218, Florida Statutes. However, the Charter specifically states in §9H, that Wellington became entitled to receive Local Option Gas Tax revenues beginning October 1, 1996, with the funds distributed pursuant to Ordinance 86-23 of Palm Beach County.

The Local Option Gas Tax is levied by Palm Beach County and distributed between all municipalities and the county. The county levies two separate local gas taxes pursuant to F.S. 336.025: the total countywide tax is \$0.12 per gallon of fuel, with \$0.06



authorized in 1986 and the additional \$.06 implemented in 1994. The county shares the proceeds of both of these taxes with its local municipalities through interlocal agreements. The county receives two thirds of the proceeds from the first tax, and 79% of the proceeds from the second tax with the rest being distributed to municipalities. These monies can only be used for transportation expenses as defined by the State of Florida. Budget estimates are furnished by the State and based on the anticipated sales of motor fuel and special fuel sold within Palm Beach County. Wellington's pro rata share is based 70% on lane miles located within the city for which it maintains, and 30% upon population. Gas Tax revenues have increased steadily over the last few years and it is anticipated that they will continue to grow. The total gas tax revenues expected for fiscal year 2013 is \$1,455,000 or 4% of total Governmental Funds revenues (13% of Special Revenue Funds and Capital Project Funds revenues).

FINES AND FORFEITURES

Fines, forfeitures and civil penalties collected by Palm Beach County for violations of municipal ordinances, violations of Chapter 316, Florida Statutes, committed within a municipality, or infractions under the provisions of Chapter 318 committed within a municipality shall be fully paid monthly to the municipality as provided by the Florida Statutes. Due to potential time lags associated with disputes over violations, court time, or other administrative processes at the County, receipt of these funds often lag. The villages's share of such revenues in fiscal year 2013 is estimated to be approximately \$537,000 based on actual revenues received in the prior year.



LICENSES AND PERMITS

Municipalities generally collect business tax receipts from businesses, professionals or occupations providing goods and/or services within their limits. These licenses are billed annually in August for licenses taking effect the following October 1. Wellington enacted an occupational license ordinance in June 1997 pursuant to Chapter 205, Florida Statutes. In addition to revenues for business tax receipts that could be issued by

Wellington, a portion of the business tax receipts fees collected by the county are remitted to the municipality in which the business is located. The total business tax receipts revenue expected for fiscal year 2013 is \$382,400 or 1% of total Governmental Funds revenues (3.5% of Special Revenue Funds revenues).

Fees for building permits arising from planning, zoning and building functions are collected in order to offset the cost of administering the department functions. Additionally, Wellington collects burglar alarm permit fees and Residential Dwelling License fees. Total permit fees (including related fines) budgeted for fiscal year 2013 is \$2,167,724 or 5.5% of total Governmental Funds revenues (23% of Special Revenue Funds revenues).

CHARGES FOR SERVICES

Charges for services primarily result from recreation fees for sports programs, community programs, special events, tennis and pool usage fees and facility fee rentals. The charges for these services are projected to be \$1,475,700. Included are fees for reimbursement of planning and zoning administrative costs recovery Wellington has implemented a fee structure that would enable Wellington to recover some of the administrative costs associated with permitting.

Budgeted revenues in 2013 include approximately \$357,500 in charges for drainage services provided to neighboring communities pursuant to an interlocal agreement that became effective October 1, 1996. The Mall at Wellington Green reimburses the village for extra law enforcement detail, budgeted at \$40,000 for FY 2013. The total Charges for Services expected for fiscal year 2013 are \$2,004,700 or 5% of total Governmental Funds revenues.

MISCELLANEOUS

Revenues consist primarily of agreements with and fuel sales to other local governments, proceeds from auction of used equipment, contributions, copies, purchasing card rebates and other miscellaneous revenues, including minor grants and contributions.

INTEREST

Interest has historically been conservatively budgeted to counteract the impact of market fluctuations. Interest reflects the current portfolio yield of about 1% on investments. If current economic trends continue past the terms of current investments, yields on reinvestments could be minimally lower.

IMPACT FEES

Wellington's Council voted to begin collecting Impact Fees for new dwellings effective March 1, 1999 (Ordinance 98-31). The Comprehensive Plan requires impact fees to cover the cost of providing the land and facilities necessary to meet the road,

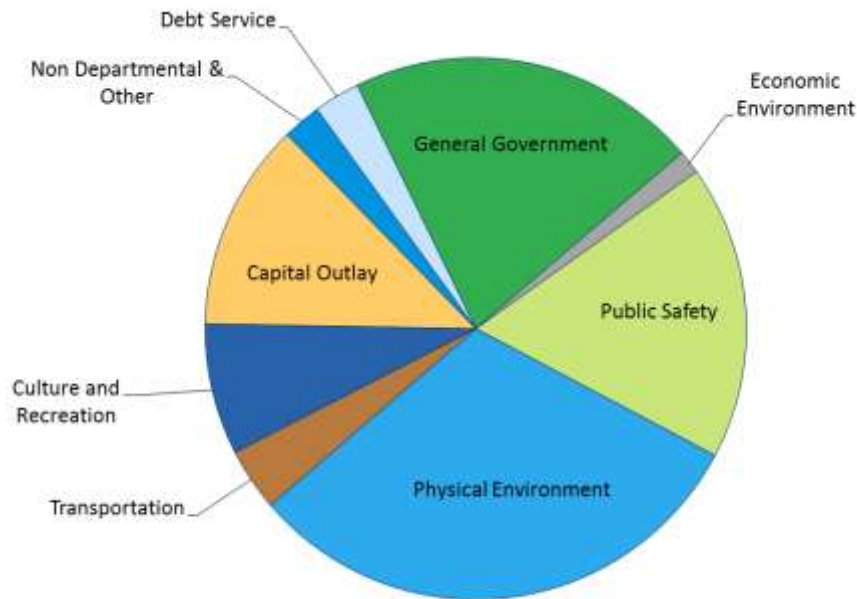
recreation and open space needs of new construction and to be reviewed and updated every five years. During FY 2003 the impact fee structure was updated by Public Resource Management Group, Inc. and adjusted based on anticipated future road and park projects. On January 28, 2003, Ordinance No. 2002-33 set the roadway impact fee for new construction at \$497.66 for single family homes; \$344.93 for apartments and \$304.41 for condominiums effective April 1, 2002 (60 days from adoption). On June 22, 2004, Ordinance 2004-27 was adopted by Council which set the parks and recreation impact fee for new construction at \$3,925. For the 2013 budget year, \$189,000 for Road impact fees and \$541,650 for Recreation impact fees are expected to be collected. These revenues take into consideration the credits by various developments that have dedicated or anticipate dedicating park sites in lieu of paying parks and recreation impact fees and prepayment of impact fees.

GOVERNMENTAL EXPENDITURES

TOTAL EXPENDITURES – GOVERNMENTAL

	Actual FY 2009	Actual FY 2010	Actual FY 2011	Adopted FY 2012	Adopted FY 2013
General Government	\$8,241,864	\$8,237,716	\$9,104,504	\$9,164,651	\$9,226,234
Economic Environment		840,008	673,902	877,474	614,240
Public Safety & Emergency Operations	6,986,980	7,386,470	7,461,621	7,521,454	7,731,131
Physical Environment	11,443,114	12,172,833	12,919,949	13,211,523	13,604,093
Transportation	1,526,599	1,399,144	1,511,575	1,603,576	1,655,264
Culture and Recreation	6,016,607	2,872,983	3,041,699	3,319,034	3,439,769
Capital Outlay	13,773,712	31,637,022	15,386,283	5,210,941	5,129,510
Non Departmental & Other	534,529	854,111	765,102	651,260	1,011,640
Debt Service	2,153,533	2,149,483	1,385,000	1,958,700	1,213,782
Total	\$50,676,938	\$67,549,770	\$52,249,635	\$43,518,613	\$43,625,663

EXPENDITURES BY FUNCTION - TOTAL GOVERNMENTAL FUNDS



HOW GOVERNMENTAL EXPENDITURES CHANGED

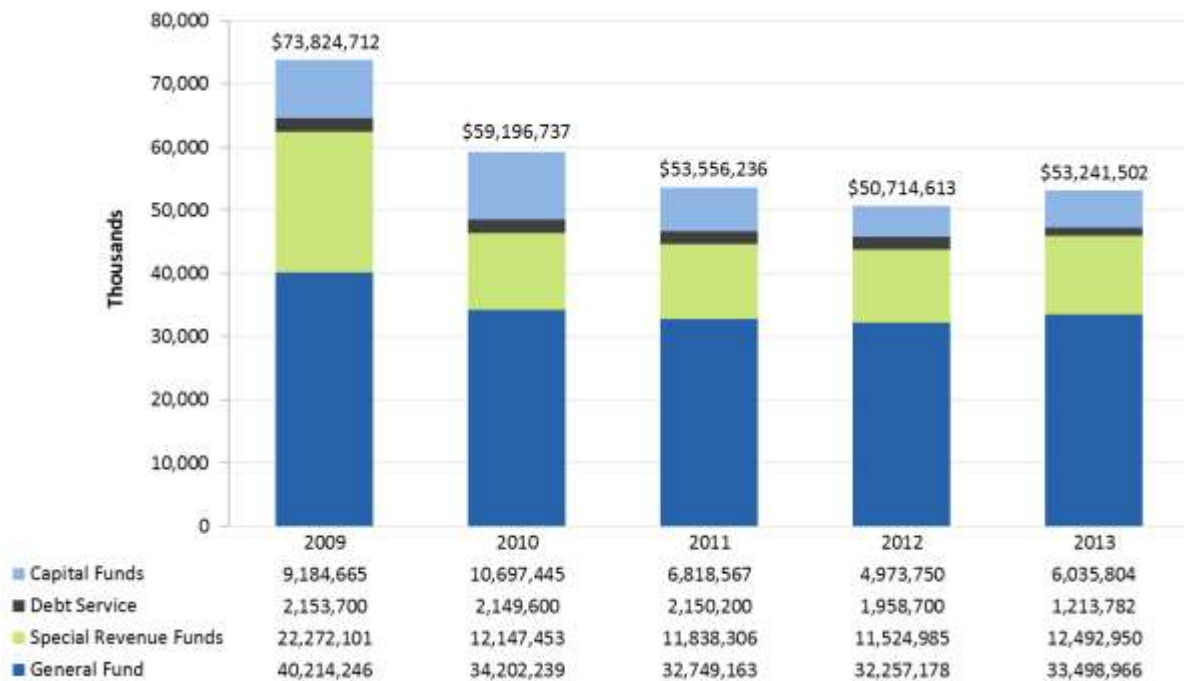
	General Fund	Planning, Zoning & Building	Acme Improvement District	Gas Tax Maintenance	Capital Funds	Debt Service	Total Governmental Funds
2012 Budget	\$28,822,928	\$3,109,479	\$3,185,343	\$1,830,163	\$4,612,000	\$1,958,700	\$43,518,613
Personal Services	(168,968)	424,417	1,340	(15,662)			241,127
Operating	313,032	113,840	198,050	67,350			692,272
Capital	(146,431)		30,587	(226,587)	261,000		(81,431)
Debt Service						(744,918)	(744,918)
Net Change in Expenditures	(2,367)	538,257	229,977	(174,899)	261,000	(744,918)	107,050
2013 Expenditures	\$28,820,561	\$3,647,736	\$3,415,320	\$1,655,264	\$4,873,000	\$1,213,782	\$43,625,663

The preceding table shows Governmental expenditure changes by type:

- Personal Services: Reduced costs and budgeted rebates for medical insurance are offset by increases due to budgeted raises and added positions

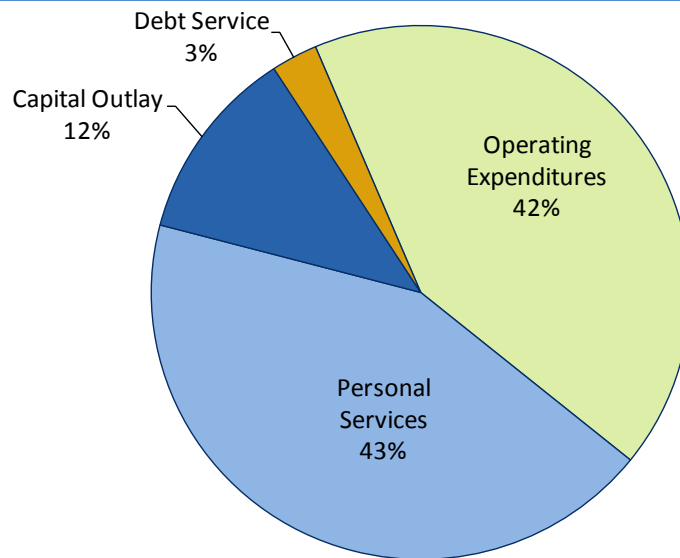
- Operating: Increases for Customer Service, Landscape & Roadway Maintenance and Building permit functions impact all governmental operating funds
- Debt Service: A \$745,000 reduction as a result of early debt retirement in FY 2012

TOTAL GOVERNMENTAL FUNDS ALLOCATION (INCLUDING TRANSFERS) – FIVE YEARS



Interfund transfers and net changes to reserves are included in the chart totals and reflect movement of revenues from the fund where received to the fund where the expenditure is to be recorded. These transfers do not represent money coming into or leaving the budget as revenue or expense. These transfers have generally been excluded in the other tables, graphs and comparisons.

TOTAL GOVERNMENTAL FUNDS BY CATEGORY (EXCLUDING TRANSFERS & RESERVE FUNDING)



The chart above represents total government funds in four categories, personal services, capital outlay, operating expenditures and debt service. Personal services and operating expenditures represent 85% of the total expense.

GENERAL GOVERNMENT

Total general government expenditures include the Council, Legal, Manager's Office, Clerk's Office, Litigation Group, Construction & Engineering Services, Customer Service, Communications, Office of Financial Management and Budget (Accounting & Treasury, Budget, and Purchasing), Human Resources, Information Technology (Technology Services and GIS), Risk Management, and Customer Service.

PUBLIC SAFETY

Public safety includes law enforcement and emergency management functions; fire rescue services are not included since the county provides and taxes for these services directly. Wellington contracts with the Palm Beach County Sheriff's Office for law enforcement services provided to its residents. The Sheriff's Office administers its service with four platoons; currently, Wellington has two twelve-hour shifts with staggered starts, which allows for additional officers at peak times and is headquartered at a substation located at the Wellington Commons Mall. The Sheriff's contract for the period October 1, 2012 through September 30, 2013 is \$7.58 million, no change from FY 2012. The PBSO agreement funds 134 contracted positions including crossing guards.

In addition to these direct costs, certain indirect costs (operating costs for alarms, communication systems, and equipment) are included in the contract. The substation and related costs are separate from the contract and paid directly by Wellington. The costs for detective investigations and the majority of all other administrative services are

not included in the contract as these services continue to be funded by county wide ad valorem taxes.

PHYSICAL ENVIRONMENT

Physical environment includes Public Works (except Roads) and Planning and Development Services.

Planning and Development Services (Planning, Zoning, Building and Code Compliance) functions were historically provided to Wellington residents on a contractual basis with Palm Beach County at the same level of service as provided prior to incorporation. The contract with the County generally provided for activity-based costs to Wellington in addition to the fees collected. Additionally, Wellington has established its own staff to handle responsibilities for Planning and Development Services. These include:



- Development of a comprehensive plan and corresponding land development regulations in conjunction with a planning consultant
- Building permit processing, inspection coordination and certificate of occupancy control
- Plat processing and coordination
- Rezoning and special exception processing
- Business Tax Receipt development and administration
- Code Enforcement Board administration

Effective March 1999, the contract with the County was terminated and all Planning and Development Service functions were brought in-house.

Wellington maintains and operates the following recreation facilities and is responsible for another 11 square miles of recreational or open space reserves:

Village Parks - 117 acres comprising 2 gymnasiums with activity rooms, 2 lighted roller hockey rinks (one under roof), 19 lighted and four unlighted softball/baseball fields, outdoor basketball courts, 3 courts.

Community Parks - 81+ acres including 17 softball/baseball fields, 14 batting cages, 3 playgrounds, 2 pavilion/picnic areas, 4 sand volleyball courts, 6

basketball courts, 2 shuffleboard courts 4 restroom/concession buildings, a Wetlands Park with a 1,100 ft. boardwalk, walking trail, 14 benches and the Greenbriar Dog Park. An additional 365 acres are maintained as the Marjory Stoneham Douglas Everglades Habitat water storage area with natural plantings and trails.

Wellington Community Center - 17 acres including 16 lighted Har-tru Tennis Courts, Tennis Pro shop and locker rooms, swimming pool with two 1-meter dive boards and one 3-meter dive board and locker rooms, a 3,000 sq. ft. interactive Aquatics Spray Ground, barrier-free playground, amphitheater, 17,000 sq. ft. Community Center with banquet facilities and meeting rooms, two bocce courts, a boat ramp and one picnic pavilion.

Neighborhood Parks - 55.33 acres with 7 basketball courts, 1 soft/baseball field, 1 boat ramp, 17 play structures, 1 lighted roller hockey rink, 9 picnic shelters, 1 restroom/concession building and a 12,000 square foot skate park.

Transportation - Wellington is responsible for maintaining 146 centerline miles of paved and about 30 centerline miles of unpaved roadways. In addition, Wellington maintains 147 miles of bike and pedestrian paths, 147miles of sidewalks and almost 65 miles of public bridle paths. The annual estimate for roadway maintenance presented herein is derived from a maintenance schedule of fifteen years for repaving as suggested by the County, a five-year shellrock maintenance program, repairing and replacing of swales, normal recurring roadway maintenance, street lighting, traffic engineering, street sign maintenance, tree trimming, sidewalk repairs, brush removal and participation in an Urban Forestry Program.

CAPITAL PROJECTS

The following is a partial list of major 2013 capital projects:

- Village Park Gym Refurbishment
- Community Park and Wellington Green Park Renovations
- Marjory Stoneham Douglas Preserve Improvements

The five year capital plan includes the following major multi-year projects:

- 120th Street Paving & Improvements
- Water Treatment Facility Renewal & Replacement Program
- Water Distribution and Transmission Improvement and Replacement

The adopted FY 2013 budget includes \$9.6 million in budgeted capital outlay. Governmental projects and asset replacements total \$5.5 million; with \$4.2 million budgeted in utility and solid waste capital expenditures. Detailed information on our capital plan and projects is available in our Capital Improvement Plan section.

MULTI-YEAR MAINTENANCE PROGRAMS

The 2013 budget represents a continuation of prior years' philosophy of systematic and strategic actions to achieve both long and short-term goals. This approach (one in which annual capital expenditures are regularized and maintenance of infrastructure is not deferred) will assist in maintaining the high quality of life enjoyed by the residents of Wellington. Multi-year repair and maintenance programs best represent this philosophy. Wellington has continued systematic multi-year maintenance programs in the following areas to reduce long-term maintenance costs:

- Five-year replacing and repairing shell rock of roadways
- Eight-year lift station rehabilitation
- Fifteen-year repaving of roadways
- Annual stormwater structure scheduled maintenance
- Aggressive canal re-sloping and re-dredging
- Continuing repairing and repaving of pathways
- Neighborhood Parks restoration
- Community appearance (hedges, walls and fence restoration programs)
- Maintenance schedule for storm drains
- Street sweeping
- Neighborhood revitalization and improvements
- Fire hydrants and pipeline valves maintenance
- Water & wastewater systems preventive maintenance

CAPITAL OPERATING IMPACT

The operating budget assumes the cost of maintaining and operating new facilities that are built under the capital budget. The operating budget impact estimates for capital projects are important for future planning and are included in budget projections used in the annual budget process. These costs are added in the annual operating budget in the year the construction of the asset is complete and the asset is operational. With some assets, though, like park expansions, these costs are phased in as the individual facilities or segments of the project come on-line.

Wellington's capital planning process focuses on improvements that will decrease maintenance costs, such as replacement of vehicles or reconstruction of roads. For more information the Capital Improvement section contains the detailed capital plan including operating budget impact.

NON-DEPARTMENTAL EXPENDITURES

Not all accounts and funds are included in department budgets. There are several expenditure captions within the budget that are designated as non-departmental because they support all functions or have goals and objectives outside a division-

specific purpose. The FY 2013 budget includes \$1.1 million in non-departmental costs for all funds, including utilities for public facilities, office equipment contracts, some employee benefits and Inspector General expenses.

INTERFUND ALLOCATION

Indirect costs are allocated among departments based on a methodology updated annually. There are three main layers of allocation:

- Specific employee salary and benefit costs are allocated to the divisions they serve. Salaries and benefits for these positions are budgeted in their reporting department and then allocated to the using departments and divisions.
- Specific departments' costs are allocated within the department to each division. All costs in divisions such as Risk Management and Human Resources are allocated out.
- Administrative cost centers are allocated to each appropriate division. These costs are allocated on a pro-rata basis within each division as well as other departments that share resources. These are based on each division's share of the total costs for that department.

The finalized cost allocation is charged to the separate funds via interfund transfers. The result of the allocation helps determine if cost centers are recovering all of the costs associated with the activities performed and in some cases if current fee structures are adequate.

Indirect cost allocations in FY 2013 total \$4 million from all funds and are shown as revenue to the General Fund, where the expenses are incurred.

GOVERNMENTAL PROJECTIONS

THREE YEAR GROWTH PROJECTION

	Actual			Projection		
	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015
Population	56,508	56,752	57,514	58,089	58,670	59,257
Growth Rate	2.72%	0.43%	1.34%	1.00%	1.00%	1.00%
Computed Acres	25,763	25,755	25,754	25,754	25,754	25,754
Taxable value (000's)	6,078,162	5,396,893	5,374,027	5,424,741	5,434,017	5,697,100
Growth in taxable value	-15.66%	-11.21%	-0.42%	0.94%	0.17%	4.84%
New Construction (000's) ⁽¹⁾	112,973	41,449	50,752	61,489	6,365	6,556

⁽¹⁾ Includes new homes, commercial and reappraisals. New homes are placed on the tax roll one year after receiving their Certificate of Occupancy.

REVENUES AND EXPENDITURES

The accompanying projections of revenues and expenditures demonstrate how current economic trends, coupled with the village's financial policies, may influence future cash balances and tax levies. As with any projection, known quantities, such as actual

revenues and expenditures, interact with a set of key assumptions to determine a possible scenario. The number of unknowns in this analysis tends to reduce its validity in the longer term. Additionally, while this financial projection is intended to advise decision makers on the current and potential financial conditions of the village, it does not represent a legal obligation.

Revenue projections in the financial plan are conservative, which ensures that public services will be provided, even if revenues fall short of projections. In cases where expenditures exceed revenues, rates may be increased, fund balances may be appropriated to the extent they are available, or Wellington may elect to issue debt to avoid the levy of additional taxes. The revenue and expenditure figures for all years have been adjusted to negate the effects of internal transfers and differ from numbers presented in other sections of the budget.

This section includes a five-year forecast of revenue and expenditures for general government operations based on currently known events for which estimates are available. Therefore, the projections are largely based on growth assumptions. It is important to note the following significant items not included:

- New services, programs or departments other than those included in the current year budget
- New revenue sources except for those included in the current year budget
- Unresolved issues in the current year budget
- Annexations or changes in boundaries or service areas
- Future tax reform mandates by the State of Florida.

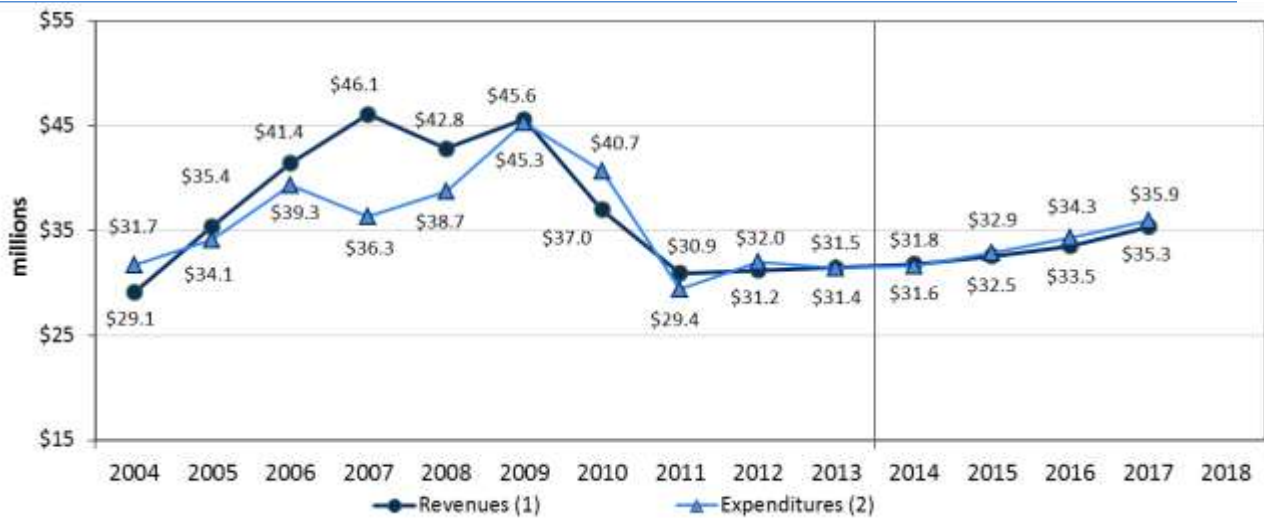
The following outlines the more specific assumptions used in calculating the current year's estimates as well as the projections in the five year forecast for each major revenue and expenditure category:



GENERAL GOVERNMENT FORECAST ASSUMPTIONS

	FY 2013 Budget	Five Year Forecast 2014/2018
Revenues		
Ad Valorem Taxes	Millage (2.47 mills) on tax base of \$5.4 billion per Tax Appraiser. Assumes 95% collections	Increase in assessed value of 1% - 5% annually including new construction
Non Ad Valorem Assessments		
Surface Water Management	Drainage assessment fee of \$200 from 25,754 units. Assumes 95% collections	Growth in projected non-ad valorem assessments rates
Unit Debt	Paid off in previous year	Drainage debt assessment will be collected to fund designated capital projects
Franchise Fees		
Electric	Based actual revenue and FPL estimated rate changes	1% Growth through 2015; 2% growth after
Utility Taxes		
Electric	2% growth; US DOE Projections	1% Growth through 2015; 2% growth after
Gas	3% growth; trend	1% Growth through 2015; 2% growth after
Communication Service Tax		
Cable TV	State Estimate	1% Growth through 2015; 5% growth after
Telephone	State Estimate	1% Growth through 2015; 5% growth after
Intergovernmental		
Half Cent Sales Tax	State estimate	1% Annual Growth
Gas Tax	State estimate	1% Annual Growth
State Rev Sharing Proceeds	State estimate	1% Annual Growth
Alcoholic Beverage License	State estimate	1% Annual Growth
Federal/State/County/Other Grants:		
Public Works – Grants	Arise from corresponding projects	No Projection to be conservative
Parks & Rec. – Grants	Arise from corresponding projects	No Projection to be conservative
Fines & Forfeitures	Based on YE 2012 revenue	Population Growth Rate
Permit Fees		
Building Permits	Based on projections provided by PZ&B	Building Projections
PZB Fees	Based on YE 2012 revenue	Population Growth Rate
Land Development Fees	Based on YE 2012 revenue	Population Growth Rate
Public Works Inspections	Based on YE 2012 revenue	Population Growth Rate
Licenses		
Burglar Alarms	Based on YE 2012 revenue	Population Growth Rate
Business Tax Receipts	Based on trend, legislation and fee structure changes	Population Growth Rate
Charges for Services		
Recreation	Based on detail of revenues by program	Population Growth Rate
Wycliffe	\$200 per computed acre + 25% surcharge	No increase projected to be conservative
Miscellaneous		
Fuel Sales	Based on YE 2012 revenue	No increase projected to be conservative
Equipment Sales	Based on YE 2012 revenue	No increase projected to be conservative
Other	Based on YE 2012 revenue	No increase projected to be conservative
Impact Fees	Based on PZB Growth projections times rate	Population Growth Rate
Interest	Based on estimated 1% rate of return	Flat over five years
Transfer In from Utility	Based on allocation schedule	Utility Revenue Growth Rate
Expenditures		
General Government	Estimated by Department Heads	3-5% growth
Public Safety (Law Enforcement Only)	Contract Costs	3-5% growth
Physical Environment	Estimated by Department Heads	3-5% growth
Transportation	Estimated by Department Heads	3-5% growth
Culture and Leisure	Estimated by Department Heads	3-5% growth
Capital Outlay	Assumes only finishing projects currently in progress and those on the five-year CIP	Assumes only finishing projects currently in progress and those on the five-year CIP
Debt Service	Per debt service schedule	Per debt service schedule
All Other	Per contracts	3-5% growth

FIVE-YEAR FORECAST OF OPERATING REVENUES AND EXPENDITURES



Note: Excludes Planning and Development Services, and Acme Improvement funds

(1) Operating Revenues exclude interfund transfers

(2) Operating Expenditures exclude interfund transfers

ENTERPRISE FUNDS REVENUES

Enterprise funds are used to account for all activities of Solid Waste Collection & Recycling Services, and the Water and Wastewater Utility System. Enterprise activities cover their own costs and are funded by user fees.

REVENUE SOURCES - ENTERPRISE FUNDS (EXCLUDING TRANSFERS & RESERVES)

	Actual FY 2009	Actual FY 2010	Actual FY 2011	Adopted FY 2012	Adopted FY 2013
Non Ad Valorem Assessment	\$3,408,788	\$3,393,942	\$3,391,105	\$3,470,166	\$3,539,569
Charges for Services	13,645,985	15,069,284	16,625,999	16,241,000	16,416,000
Capacity Fees	162,483	237,773	330,050	125,000	225,000
Intergovernmental Revenues	-	-	186,415	100,000	100,000
Miscellaneous Revenues	1,137,858	320,870	320,136	374,000	385,000
Interest	1,689,327	616,175	112,376	362,500	362,500
Total	\$20,044,441	\$19,638,044	\$20,966,081	\$20,672,666	\$21,028,069

HOW ENTERPRISE REVENUE SOURCES CHANGED

	Water & Wastewater Utility System	Solid Waste Collection & Recycling	Total Enterprise Funds
Net 2012 Revenue Budget	\$16,781,250	\$3,891,416	\$20,672,666
Impact of Water Rate Changes	155,000	-	155,000
Growth and Economy Driven Revenues	100,000	89,403	189,403
Investment Income	-	-	-
Other	1,000	10,000	11,000
Net Change in Revenue Sources	256,000	99,403	355,403
Net 2013 Revenue Budget	\$17,037,250	\$3,990,819	\$21,028,069

UTILITY SERVICES

Wellington maintains and operates a Water and Wastewater Utility System, which is funded by utility rate revenue for water and wastewater usage and various user charges for related services. Debt service and operating expenses for the Water and Wastewater Utility System are paid strictly from utility rate revenue and user charges. Neither general governmental revenues nor non-ad valorem assessments are used to pay for the Water & Wastewater Utility System and vice versa. Standby revenues represent charges to developers for "readiness to serve".

Water and wastewater revenues are generated from the sale of water to customers and a monthly service charge for the collection of wastewater. These revenues total \$16,100,000 or approximately 77% of total enterprise revenues and are largely determined by customer growth, weather and water restrictions.



AVERAGE MONTHLY WATER AND WASTEWATER UTILITY RATES

	Base Service	Consumption (per 1,000 gallons)		Average Customer	Total Monthly Billing
		Usage	Rate		
Water	\$17.69	1-6,000	\$2.00	\$12.00	\$29.69
		6,001-15,000	2.98		
		15,001-25,000	4.00		
		Over 25,000	6.57		
Wastewater	16.88	1-8,000	1.86	11.16	28.04
		8,001-15,000	1.86		
Total	\$34.57			\$23.16	\$57.73

The above represents average monthly billing for the majority of residential customers (assuming average usage of 6,000 gallons for water and for wastewater), which comprises almost 95% of the customer base. Water and Wastewater utility rates are not proposed to change for FY 2013.

SOLID WASTE COLLECTION AND RECYCLING SERVICES

Effective October 1, 1998, Wellington began operations of solid waste collection and recycling services via two contracts. As of October 1, 1999, all Solid Waste activities became accounted for in an Enterprise Fund. Revenues for solid waste collection and recycling services are primarily collected through non ad valorem special assessments. Budgeted net non ad valorem assessments for the 2013 fiscal year total \$3,539,569 or approximately 17% of total enterprise revenues. The following chart compares the annual assessment rates.

SOLID WASTE ASSESSMENTS PER UNIT

	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	One Year Change
Residential Curbside Service	\$162.00	\$160.00	\$160.00	\$160.00	\$160.00	\$0.00
Residential Containerized Service	\$126.00	\$125.00	\$125.00	\$125.00	\$125.00	\$0.00

ENTERPRISE FUND EXPENDITURES

The direct operating expense (excluding debt service and capital outlay) of Enterprise Funds Water, Wastewater and Solid Waste collection services have been budgeted to increase approximately \$183,000 or 2% more than last year's operating expenses.

The following highlights the significant increases in Enterprise Funds expenditures. Additionally, personal services, capital outlay and debt service are further discussed in

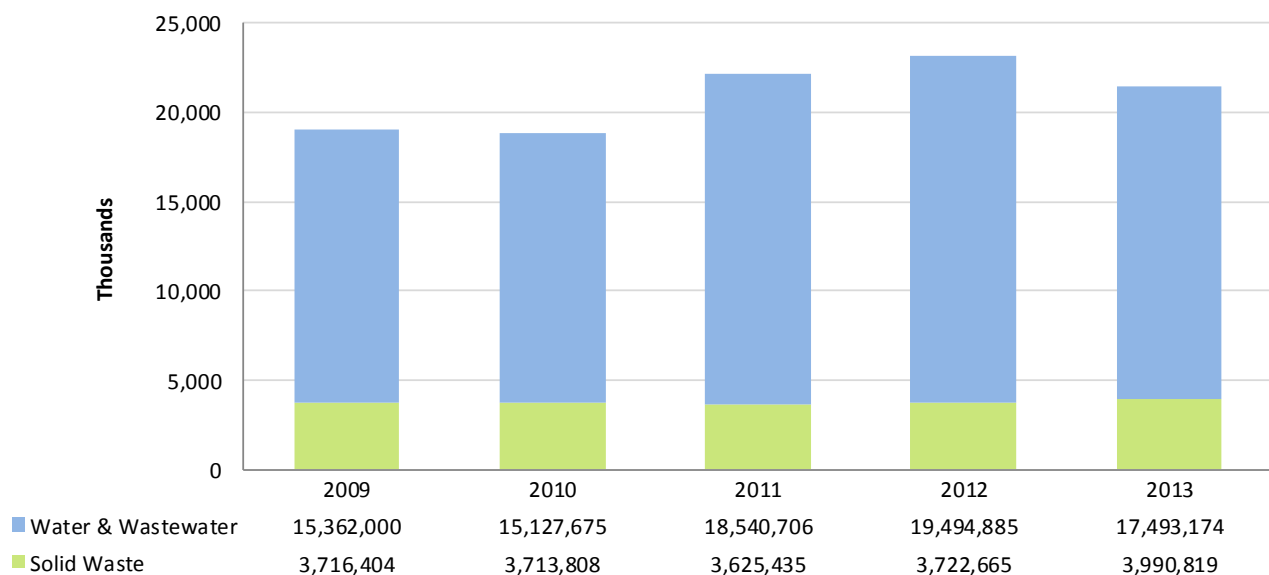
separate sections of this document. As noted under the Basis of Accounting Section, capital outlay and debt service are reflected as a budgeted expenditure although both of these items are balance sheet items in the Wellington's Comprehensive Annual Financial Report, as required by GAAP.

The following table shows the expenditure changes by type in the FY 2012 enterprise funds budget:

TOTAL EXPENDITURES ENTERPRISE FUNDS

	Actual FY 2009	Actual FY 2010	Actual FY 2011	Adopted FY 2012	Adopted FY 2013
Water Services	\$3,886,409	\$3,216,172	\$3,242,643	\$3,590,878	3,507,269
Wastewater Services	2,255,728	1,856,039	2,006,801	2,769,373	2,683,451
Laboratory	103,360	103,893	101,037	107,832	108,681
Water Distribution	621,661	589,517	718,490	823,997	914,237
Customer Service	709,179	659,871	748,489	626,127	762,856
General and Administrative	686,186	753,979	856,059	776,756	772,980
Solid Waste	5,819,447	3,124,988	3,173,820	3,347,098	3,475,158
Debt Service	2,767,424	2,752,474	2,739,551	2,899,700	2,899,500
Capital Outlay	7,604,670	11,733,812	14,325,052	6,350,222	4,164,200
Total	\$24,454,064	\$24,790,745	\$27,911,942	\$21,291,983	\$19,288,332

ENTERPRISE FUNDS BUDGET FY 2009-2013 (INCLUDING TRANSFERS)

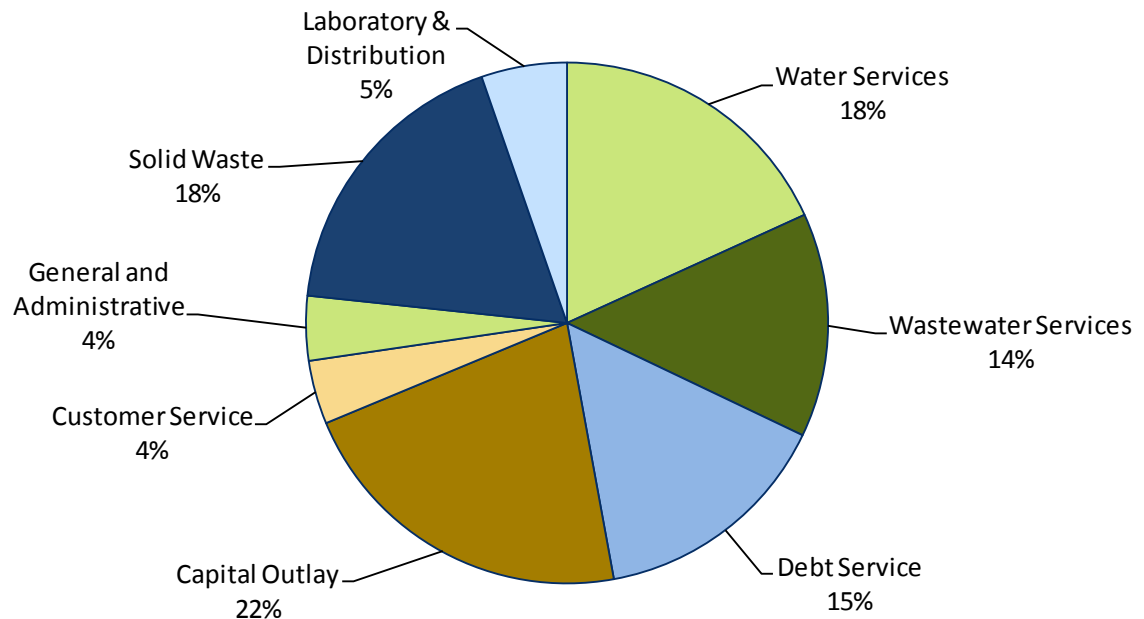


HOW ENTERPRISE EXPENDITURES CHANGED

	Water & Wastewater Utility System	Solid Waste Collection & Recycling	Total Enterprise Funds
Net 2012 Expenditure Budget	\$17,944,885	\$3,347,098	\$21,291,983
Personal Services	183,816	2,998	186,814
Operating	(129,305)	125,062	(4,243)
Capital	(2,186,022)		(2,186,022)
Debt	(200)		(200)
Net Change in Expenditures	(2,131,711)	128,060	(2,003,651)
Total Expenditures 2013	\$15,813,174	\$3,475,158	\$19,288,332

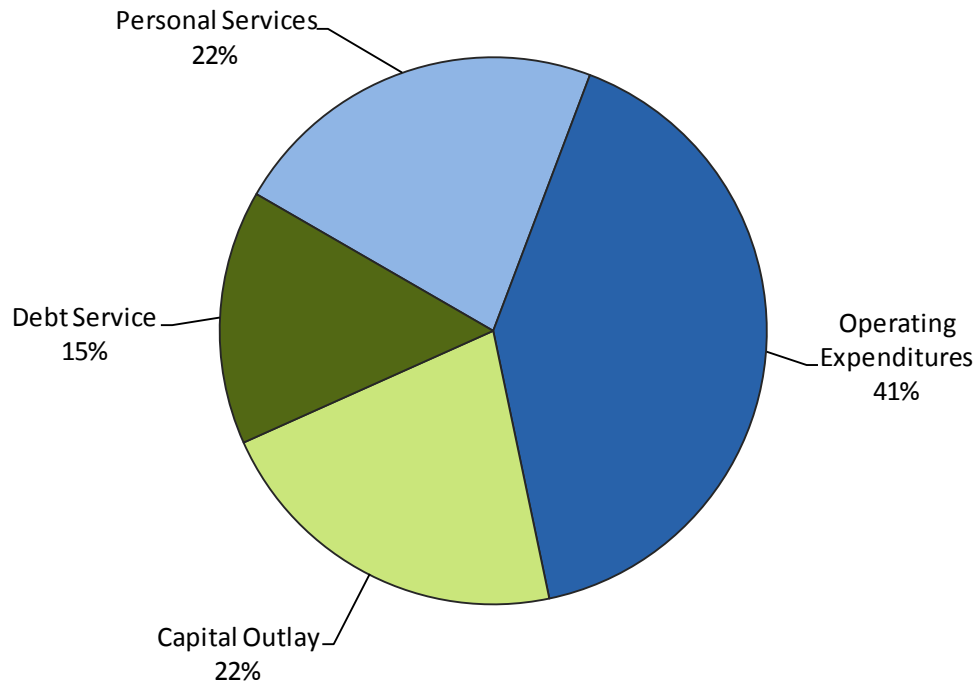
EXPENDITURES BY FUNCTION

EXPENDITURES BY FUNCTION - ENTERPRISE FUNDS (EXCLUDING TRANSFERS OUT)



EXPENDITURES BY CATEGORY

TOTAL ENTERPRISE FUND



No taxes or assessments are used to support utility operations; all expenditures are funded by the sale of utility services to customers. An annual rate study update is prepared to determine if revenues derived from user charges and connection fees are adequate to cover the operating and capital costs, including debt service.

ENTERPRISE PROJECTIONS

UTILITIES

This section contains the five year forecast of revenues and expenditures for the water and wastewater utility operations of the village based on amounts reflected in the fiscal year 2013 budget and currently known future events for which estimates are available. The projections are largely based on growth and development assumptions, which were considered representative and reasonable for the purpose of projections in this budget.

UTILITY GROWTH ASSUMPTIONS

	Five Year Projections				
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Customers (average annual):					
# of Accounts ⁽¹⁾	19,800	19,899	19,998	20,098	20,199
Growth Rate		0.50%	0.50%	0.50%	0.50%
Annual Water Sales					
Gallons sold (000's)	1,620,000	1,628,100	1,636,241	1,644,422	1,652,644
Growth Rate ⁽²⁾		0.50%	0.50%	0.50%	0.50%
Utility Rates:					
Average Monthly Residential	\$57.73	\$59.46	\$61.25	\$63.08	\$64.98
Net Change		3.0%	3.0%	3.0%	3.0%

⁽¹⁾Reflects accounts served; number of residential units and equivalent residential connections is higher

⁽²⁾Rate change based on combined water and wastewater revenue analysis

As indicated in the previous table, the current financial forecast model of the utility indicates that a minor adjustment in utility rates is required each year.

The projection of service area needs is critical, since rates and charges for such service account for the majority of the total revenues in any given fiscal year. If growth is not realized due to a decrease in development or reduced water sales due to such factors as increased customer awareness of the need for water conservation, the ability to meet the financial requirements of the utility may be dampened. The number of customers receiving service during the fiscal year 2013 is based on planning projections prepared by the Growth Management Department that is predicated on estimates of known or anticipated construction within the utility service area. As can be seen on the previous page, it is expected that the utility service area will incur some gradual growth during the next few years as Wellington approaches a build-out situation. The amount of water and wastewater consumption is predicated on historical trends in water use, the assumed growth of the utility system, and normalized weather patterns.



UTILITIES FORECAST ASSUMPTIONS

	FY 2013 Budget	Five Year Forecast 2014/2018
Revenues		
Water	No increase from prior year	Anticipated customer growth rates with an anticipated rate adjustment of 3% each year assumed during the forecast period
Wastewater	Projected customer growth plus out of area surcharge	Anticipated customer growth rates with an anticipated rate adjustment of 3% each year assumed during the forecast period
Standby	Budgeted conservatively at 85% of collections based on recent historical trends	Reduction in revenues assuming as build out approaches, new plats will be less than the number of new meter installations (overall reduction in standby accounts)
Penalty	Fees charged on approved rate structure	Anticipated customer growth rates
Meters	Projected customer growth	Incremental customer additions
Interest	Earnings on operating cash balances at anticipated earning rates of .5%	Earnings on operating cash balances at anticipated earning rates ranging from 1.0% to 2.0%
Other	Constant based on estimated fiscal year 2012 results	Incremental increases over 5 year period
Capacity Fees	New units added to system plus interest earnings on unspent balances	Incremental customer additions plus interest earnings on unspent balances
Bond Proceeds	None in budget year 2013	None anticipated during period
Expenditures		
Water Treatment Plant	Estimated by Department Head	Inflation and projected system growth
Water Transmission & Distribution	Estimated by Department Head	Inflation and projected system growth
Wastewater Treatment Plant	Estimated by Department Head	Inflation and projected system growth
Wastewater Collections	Estimated by Department Head	Inflation and projected system growth
Equipment Instrumentation	Estimated by Department Head	Inflation and projected system growth
Customer Service	Estimated by Department Head	Inflation and projected system growth
Utilities Administration	Estimated by Department Head	Inflation and projected system growth
Laboratory	Estimated by Department Head	Inflation and projected system growth
Capital Outlay	Assumes only finishing projects currently in progress and those on the five year CIP	Reflects projects in five-year CIP
Transfers Out (Administration)	Based on allocation study	Based on allocation study and adjusted for inflation
Debt Service	Per actual debt repayment schedule	Per actual debt repayment schedule, no additional bond issues recognized

FIVE YEAR PROJECTIONS BASED ON CURRENT YEAR BUDGET-UTILITY ENTERPRISE
FUND

	Five Year Projections				
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Revenues					
Water	\$9,000,000	\$9,270,000	\$9,548,100	\$9,834,543	\$10,129,579
Wastewater	7,100,000	7,313,000	7,532,390	7,758,362	7,991,113
Standby	71,000	73,130	75,324	77,584	79,911
Penalty	205,000	200,000	200,000	200,000	200,000
Interest	281,250	300,000	303,000	306,030	309,090
Other	155,000	155,000	155,000	155,000	155,000
Capacity Fees & Restricted Income	225,000	100,000	100,000	100,000	100,000
Total Revenues	\$17,037,250	\$17,411,130	\$17,913,814	\$18,431,518	\$18,964,693
Operating Expenditures					
Water Treatment Plant	2,653,751	2,786,439	2,925,760	3,072,049	3,225,651
Water Distribution & Meter Services					
	1,231,024	1,292,575	1,357,204	1,425,064	1,496,317
Wastewater Treatment Plant	1,822,771	1,913,910	2,009,605	2,110,085	2,215,590
Wastewater Collections	860,680	903,714	948,900	996,345	1,046,162
Utility System Maintenance	536,731	563,568	591,746	621,333	652,400
Customer Service	762,856	800,999	841,049	883,101	927,256
Utilities Administration	722,980	759,129	797,085	836,940	878,787
Laboratory	108,681	114,115	119,821	125,812	132,102
Capital Outlay	4,164,200	4,000,000	4,000,000	4,000,000	4,000,000
Transfers Out	1,680,000	1,730,400	1,782,312	1,835,781	1,890,855
Non Departmental and Contingency	50,000	50,000	452,500	1,451,051	1,453,604
Total Operating Expenditures	14,593,674	14,914,848	\$15,825,982	\$17,357,561	\$17,918,724
Non-Operating Expenditures					
Debt Service	2,899,500	1,530,000	-	-	-
Total Expenditures	\$17,493,174	\$16,444,848	\$15,825,982	\$17,357,561	\$17,918,724
Funds Available (Funds Required)	(\$455,924)	\$966,282	\$2,087,832	\$1,073,957	\$1,045,969

SOLID WASTE COLLECTION

This section contains the five year forecast of revenues and expenditures for the solid waste collection and recycling services of the Village based on amounts reflected in Fiscal Year 2013 budget and assumptions regarding events, which may occur in the future. The projections are largely based on growth requirements and anticipated changes in contracted collection services due to known changes in such contract.

SOLID WASTE GROWTH ASSUMPTIONS

	Five Year Projections				
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Customers (at year end)					
Residential Units	20,302	20,505	20,710	20,917	21,126
Annual Growth Rate	1.00%	1.00%	1.00%	1.00%	1.00%
Rates (Annual Assessment)					
Residential Curbside	\$160	\$170	\$175	\$180	\$185
Residential Containerized	\$125	\$135	\$140	\$145	\$150

Changes in inflation rates for various services, the cost of collection by Wellington's approved franchise hauler, and the growth of the service area can affect annual cost levels and ultimately the rates charged for service. Each projection made in the forecast was based on the best information currently available, but actual costs and revenues in future years may be higher or lower than forecasted amounts, as changes in prevailing economic conditions or other circumstances influence actual financial outcomes.

SOLID WASTE FORECAST ASSUMPTIONS

	FY 2013 Budget	Five Year Forecast 2014/2018
Revenues		
Collection Fees	Assessed units per Adopted Tax Roll as of January 1, 2012, non-assessed customer growth based on Solid Waste Authority and Village PZ&B Department information and growth	Anticipated customer growth rates with changes in the assessed annual rate adjustment of \$5 annually
Franchise Fees	Represents 5% of fees paid by contract hauler per Exclusive Collection Agreement and projected customer growth	Represents 5% of fees paid by contract hauler per Exclusive Collection Agreement and projected customer growth
Miscellaneous Revenues	Projected Roll Off Occupational License Fees and anticipated construction and demolition roll off service fee revenue – estimated based on new customer forecast, assumed construction activity along State Road 7 corridor, continued renovation activity by existing residential and commercial accounts and the service fees as provided by Contract Administrator	Projected Roll Off Occupational License Fees and anticipated construction and demolition service fee revenue – estimated based on new customer forecast, assumed construction activity along State Road 7 corridor, continued renovation activity by existing residential and commercial accounts and service fees as provided by Contract Administrator
Expenditures		
Solid Waste Collection	Fees paid to contract hauler per bid for anticipated rates for residential service; recognizes increase in collection rates above prior year levels based on amended contract for services as negotiated by Wellington. Rates applied to residential units and commercial accounts served	Fees paid to contract hauler reflect increase in rates based on five year schedule reflected in amended contract for services as negotiated by Wellington; expenses also increase due to service area growth
Billing and Collection Services	Reflects 1) payments to Tax Collector of 1% and discount for early payment of 4% applied to assessed revenues and 2) allowance for bad debt (uncollectibles) expense at 3% of assessed revenues	Reflects 1) payments to Tax Collector of 1% and discount for early payment of 4% applied to assessed revenues and 2) allowance for bad debt (uncollectibles) expense at 3% of assessed revenues
Personal Services/Professional Services	Recognizes City Solid Waste Management supervisor and maintenance worker to monitor collection contract and service. Professional services for fees paid for Contract Administration and legal expenses for program and based on anticipated program costs	Recognizes City Solid Waste Management supervisor and maintenance worker to monitor collection contract and service and are projected based on anticipated cost in salaries (cost of living and merit). Professional services for fees paid for contract administration and legal expenses for program and are projected based on inflationary allowances
Other Operating Expenses	Miscellaneous expenses to account for other direct expenses	Miscellaneous expenses to account for direct expense. Increased by inflationary allowances
Transfers Out (Administration)	Based on cost allocation study	Based on cost allocation study, increased for inflation

FIVE YEAR PROJECTIONS BASED ON CURRENT YEAR BUDGET
SOLID WASTE COLLECTION FUND ONLY

	Five Year Projections				
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017
Revenues					
Collection Fees	3,579,569	\$3,686,956	\$3,797,565	\$3,911,492	\$4,028,836
Intergovernmental	100,000	100,000	100,000	100,000	100,000
Interest	81,250	80,000	80,000	85,000	90,000
Franchise Fees	200,000	200,000	200,000	200,000	200,000
Miscellaneous	30,000	30,900	31,827	32,782	33,765
Reserves					
Total Revenues	\$3,990,819	\$4,097,856	\$4,209,392	\$4,329,274	\$4,452,602
Operating Expenditures					
Solid Waste Collection	3,224,000	3,320,720	3,420,342	3,522,952	3,628,640
Personal Services	159,266	164,044	168,965	174,034	179,255
Other Operating Expenses	91,892	94,649	97,488	100,413	103,425
Loan Repayment - Bin Purchases	52,775				
Collections/Indirects/Other	389,700	401,391	413,433	425,836	438,611
Total Expenditures	\$3,917,633	\$3,980,804	\$4,100,228	\$4,223,235	\$4,349,932
Funds Available (Funds Required)	\$73,186	\$117,052	\$109,164	\$106,039	\$102,670

FUND BALANCE

Fund balance is the difference between assets and liabilities reported in a governmental fund at the end of the fiscal year. Governments seek to maintain adequate levels to mitigate current and future risks, to ensure stable tax rates and for long-term financial planning. Credit rating agencies carefully monitor levels of reserved and unreserved fund balances in a government's general fund to evaluate a government's creditworthiness. Rating agencies favor higher levels of fund balance, although taxpayers and citizen's groups can consider high levels excessive.

Over past years, Wellington has been able to generate healthy reserves through growth management, strategic planning, and cost containment. Wellington's goal is to use surplus reserves in ways that positively affect its financial plan while avoiding property tax increases.

Wellington decided to use some of its reserves as follows:

- To fund capital projects on a pay-as-you-go basis
- To maintain operations at high levels in tough economic times
- To fund a millage rate stabilization account to offset the need for future rate increases
- To supply funds for renewal and replacement of capital projects and equipment

- To reserve up to \$3 million for possible future storm event expenditures
- To fully fund Other Post Employment Benefits (OPEB)
- To pay off debt for future debt service savings

Notable changes in fund balance are projected in the following funds:

- PZ & B Operations: Appropriation of \$576,000 to fund current operations
- Gas Tax Operations: Appropriation of \$667,000 to fund current operations
- Gas Tax Capital, Recreation and Road Impact Funds: \$731,000 use of capital reserves to improve parks, roadways and provide sufficient funding of debt service

GOVERNMENTAL OPERATING & DEBT SERVICE FUNDS

	General Fund	Special Revenue Funds			Debt Service Fund	Total Governmental Funds
		Planning, Zoning & Building	Surface Water Management	Gas Tax Maintenance		
Projected Equity at 9/30/12	25,633,044	9,337,079	2,393,590	1,264,203	75,126	\$38,703,043
2012/2013 Budget Additions:						
Revenues	33,498,966	4,487,124	5,345,950	1,415,625	1,213,782	\$45,961,447
Expenditures	(33,320,289)	(5,063,536)	(5,328,820)	(2,083,464)	(1,213,782)	(\$47,009,891)
Estimated Equity at 9/30/2013	\$25,811,721	\$8,760,667	\$2,410,720	\$596,364	\$75,126	\$37,654,599
Less: Reserved Balances						
Encumbrances/Contractual Commitments	(700,000)	(26,785)	(24,865)			(\$751,650)
Prepays and Other Assets	(200,000)					(\$200,000)
Rate Stabilization, Disasters & Insurance	(5,906,000)					(\$5,906,000)
Designated for Capital	(5,000,000)					(\$5,000,000)
Assigned for Grants & Expenditures	(2,476,500)	(2,820,000)				(\$5,296,500)
Debt Service					(75,126)	(\$75,126)
Estimated Available at 9/30/13	\$11,529,221	\$5,913,882	\$2,385,855	\$596,364	\$0	\$20,425,323

FUND BALANCE – GOVERNMENTAL CAPITAL & ENTERPRISE FUNDS

	Capital Project Funds				Total Governmental Capital Funds	Total Enterprise Funds
	Recreation Impact Fees	Gas Tax Road Capital	Road Impact Fees	Governmental Capital		
Projected Equity at 9/30/12	4,501,203	1,381,577	3,948,099	438,751	\$10,269,630	\$155,373,683
2012/2013 Budget Additions:						
Revenues	604,150	1,355,000	220,250	3,125,000	\$5,304,400	21,028,069
Expenditures	(1,020,669)	(1,659,926)	(230,209)	(3,125,000)	(\$6,035,804)	(15,910,807)
Total Depreciation						(5,500,000)
Estimated Equity at 9/30/2013	\$4,084,684	\$1,076,651	\$3,938,140	\$438,751	\$9,538,226	\$154,990,945
Less: Reserved Balances						
Investment in Capital, net of related debt						(108,639,572)
Encumbrances/Contractual Commitments	(88,000)	(1,542,000)	(1,637,000)	(1,890,000)	(\$5,157,000)	(698,000)
Restricted for Capital Expenditures	(3,996,684)	465,349	(2,301,140)	1,451,249	(\$4,381,226)	(27,537,417)
Estimated Available at 9/30/13	\$0	\$0	\$0	\$0	\$0	\$18,115,956

In years past, the Council established a target for undesignated reserves between 25% and 30% of budgeted nonrestricted revenues and has generally set tax rates, in the last few years, to maintain these reserves at a minimum of 25% with the General Fund at 30%. This means that Wellington has, historically, targeted to have roughly \$8 million to \$11 million in undesignated funds that are not programmed for specific expenditures. Wellington defines the Reserved Balances as follows:

Restricted Reserves: These reserves are not available for spending and are legally restricted by outside parties for a specific purpose. These may be contractual obligations, prepaid expenses, debt reserve requirements or statutory restrictions.

Committed Reserves: Amounts that can only be used for specific purposes pursuant to constraints imposed by formal Council action. These may include an authorization to use certain revenues for a specific purpose.

Assigned Reserves: Amounts intended to be used for specific purpose. These reserves may be released by either Council action or by results of operations.

The remaining amounts are considered undesignated, and may be used for expenditures as appropriated by Council.

The reserves are generally considered a necessary function of sound fiscal management for a variety of reasons. Wellington must continue to have a buffer to enable us to continue the same service levels while adjusting staff/operations as a result of any shifts in the economy or annual unforeseeable events such as:

- A time lag in the first fiscal quarter in the collection of property taxes (including assessments) in each year
- Unforeseen activities and regulatory mandates during the course of the year
- Natural disasters, such as hurricanes; these can not only affect spending, but tend to impact the local and even national economy, thereby affecting revenues
- Elastic revenues: roughly 50% of Wellington's revenues are elastic that are based on economic factors and growth estimates that can easily deviate from projections
- Increases in expenditures: there exists a potential for increases to anticipated expenditures based on bid results, litigation, contract renewals, additional services, etc.
- There could be a significant gap in the timing of the receipts of borrowed funds, intergovernmental revenues, and other sources of funds

DEBT ADMINISTRATION

Wellington's outstanding debt as of September 30, 2012 consists of the following:

General Governmental Debt	
Public Service Tax Revenue Refunding Bonds, Series 2005	\$7,340,000
Business Fund Debt	
2003 Water & Sewer Revenue Bonds (AAA Rating)	\$4,135,000
Total Debt	\$11,475,000

Wellington had made it a practice to fund most capital outlay over the years — with the exception of the initial infrastructure (roads, drainage, and utilities plants) — through current operating budgets rather than through long-term financing. However, during the 1999 fiscal year, Council approved the issuance of Communication Service Tax Revenue Bonds to provide funds for construction of infrastructure and recreational projects under the 1999–2004 Capital Improvement Plan. Additionally, the bond issuance was used to repay a \$4.6 million promissory note for the construction of Village Park, Phase I. In May 2005, a portion of the Public Service Tax Revenue Bonds, Series 1999, was refinanced to reduce future debt service payments by over \$700,000.

During fiscal year 2005, projects were reevaluated and shifted to maximize funding availability

with project time lines.

New projects and revised cost estimates enabled staff to re-prioritize projects.



In August

2003, the Water and Sewer Refunding Bonds were refinanced. Because of the favorable tax-exempt interest rates available in the market at the time, Wellington was able to refinance the Series 1993 Bonds and realize a total net present value savings of approximately \$1.4 million over the life of the bonds which represents an average annual savings in debt service payments of over \$498,000. The Government Finance Officers Association recommends that issuers refund their existing bonded debt only when the savings fall within a range of 3-5% of the amount of the bonds being refunded. This refunding allowed Wellington to achieve an approximate savings of 6.45%. Also included in the bond issue:

- Refund all of the Water and Sewer Revenue Refunding Bonds, Series 1993, which were outstanding in the aggregate principal amount of \$21,890,000
- Finance land purchase and capital costs for reuse treatment project
- Pay costs and expenses relating to the issuance of the 2003 bond, including payment of the premiums for a Bond Issuance Policy and a Reserve Account Insurance Policy

Outstanding general governmental debt has been re-allocated for the funding of the following projects:

PUBLIC SERVICE TAX REVENUE REFUNDING BONDS, SERIES 2005

- Wellington Community Center
- Tiger Shark Cove
- Village Park – Phase II
- Lake Worth Road
- Maintenance/Storage Building
- Little Ranches Access Road
- 120th Street Paving
- 12th Fairway Rd Reconstruction
- Refinance Village Park
- Wellington Trace Bike Path
- Equestrian Improvements
- Village Park G

Wellington defeased the Florida Municipal Loan Council Revenue Bonds, Series 2001A and 2002C in December 2011 in order to save the Village over \$2.2 million in interest payments over the next 10 years. Debt service payments for FY 2013 have been reduced by \$940,400 including \$375,400 in interest.

ANALYSIS OF DEBT SERVICE REQUIREMENTS AS OF SEPTEMBER 30, 2012

The following provides a summary of debt service requirements for Wellington's bonds:

	Public Service Tax Revenue Refunding Bonds Series 2005	Water and Sewer Revenue Bonds
Issue Date	2005	2003
Retirement	2019	2013
Original Debt	\$9,995,000	\$22,355,000
Outstanding Principal	\$7,340,000	\$4,135,000
Interest Rate	3.73%	2.00 - 5.00%
Annual Debt Service Requirements:		
2013	1,213,782	2,745,065
2014	1,208,720	1,530,000
2015	1,207,539	
2016	1,210,053	
2017	1,211,074	
Thereafter	2,424,058	
Total	\$8,475,226	\$4,275,065
<i>Note: Any difference between the annual debt service requirements shown above and the total amounts budgeted for debt service arises from funding of compensating balance requirements.</i>		

TOTAL GENERAL GOVERNMENTAL DEBT SERVICE

	2012	2013	2014	2015	2016	Thereafter	Total Debt Service
General Fund							
Principal	56,002	58,510	60,462	62,970	65,688	299,736	\$603,368
Interest	25,447	23,104	20,638	18,055	15,364	34,827	\$137,435
Recreation Impact Fund							
Principal	1,022,565	1,066,297	1,101,485	1,146,499	1,195,076	5,191,552	\$10,723,474
Interest	443,848	402,392	358,696	312,857	265,119	589,090	\$2,372,002
Road Impact Fund							
Principal	290,471	301,033	311,244	329,911	344,877	2,579,621	\$4,157,157
Interest	199,139	187,530	173,985	158,254	141,687	474,060	\$1,334,655
Gas Tax Capital Fund							
Principal	75,963	79,161	81,810	85,621	89,360	479,091	\$891,006
Interest	39,242	36,118	32,733	29,072	25,245	68,381	\$230,791
Totals	\$2,152,677	\$2,154,145	\$2,141,053	\$2,143,239	\$2,142,416	\$9,716,358	\$20,449,888

In Florida, there is no legal debt limit. All general obligation debt pledging payment from ad valorem taxes must be approved by referendum, unless it is to refund outstanding debt. Article VII, Section 12 of the Florida State Constitution states

"Counties, school districts, municipalities, special districts and local governmental bodies with taxing powers may issue bonds, certificates of indebtedness or any form of tax anticipation certificates, payable from ad valorem taxes and maturing more than twelve months after issuance only to finance or refinance capital projects authorized by law and only when approved by vote of the electors..." Wellington has no general obligation debt outstanding.

TOTAL ENTERPRISE DEBT SERVICE

	2012	2013	2014	2015	2016	Thereafter	Debt Service
Utility System Fund							
Principal	2,535,000	2,635,000	1,500,000	-	-	-	\$6,670,000
Interest	210,889	110,065	30,000	-	-	-	\$350,954
Totals	\$2,745,889	\$2,745,065	\$1,530,000	\$0	\$0	\$0	\$7,020,954

ANNUAL DEBT SERVICE EXPENDITURES TO TOTAL EXPENDITURES

Year	Annual Debt Service Expenditures	Governmental Funds Expenditures	Debt Service as % of Expenditures
2003	2,993,350	62,773,896	5%
2004	3,075,000	67,006,919	5%
2005	2,220,000	67,892,048	3%
2006	2,199,600	71,349,882	3%
2007	2,157,404	85,437,937	3%
2008	2,150,103	87,868,187	2%
2009	2,153,567	73,824,712	3%
2010	2,149,484	59,196,737	4%
2011	2,150,103	53,016,628	4%
2012	2,152,677	50,714,613	4%

Note: Includes limited obligation bonded debt and notes payable

NET GOVERNMENTAL DEBT PER CAPITA

Year	Population	Bonded Debt	Less Amount Available in Debt Service Fund	Net Debt	Net Debt Per Capita
2003	46,208	25,290,000	236,107	25,053,893	542
2004	49,582	24,305,000	45,692	24,259,308	489
2005	53,429	23,855,000	83,069	23,771,931	445
2006	55,564	22,740,000	75,045	22,664,955	408
2007	55,259	21,570,000	75,065	21,494,935	389
2008	55,076	20,245,000	75,223	20,169,777	366
2009	55,010	19,085,000	75,226	19,009,774	346
2010	56,508	17,760,000	75,126	17,684,874	313
2011	57,073	16,375,000	75,126	16,299,874	286
2012	57,893	14,930,000	75,126	14,854,874	257

All applicable debt covenants such as ratios of net income to debt service, sinking funds and insurance coverage have been met or exceeded. The Bond Resolution, which authorized issuance of the outstanding utility revenue bonds, includes a rate and debt service covenant which requires Wellington to provide, in each fiscal year, net revenue adequate to pay at least 110% of the annual debt service requirement for existing bonds and any additional bonds issued thereafter. Based on projections contained in the FY 2011 budget, Wellington is in compliance with the covenant as illustrated below:

REVENUE BOND COVENANT COMPLIANCE (UTILITY SYSTEM ENTERPRISE FUND)

	Projected FY 2011	Budget FY 2012
Total Utility Revenues ⁽¹⁾	\$15,800,000	\$16,656,250
Operating Expenses ⁽²⁾	9,124,500	8,694,963
Net Revenues Available for Debt Service	\$6,675,500	\$7,961,287
Required Debt Service	\$2,739,549	\$2,745,889
Debt Service Coverage:		
Achieved	2.44	2.90
Required	1.10	1.10
<i>(1) Amounts shown are operating revenues only</i>		
<i>(2) Amounts shown exclude depreciation, amortization, and debt service</i>		

RISK MANAGEMENT

Wellington purchases insurance on real and personal property, including hurricane and flood coverage, covering direct physical loss of or damage to buildings, fixtures, equipment, boilers, machinery, and supplies as shown in the table below. All policies have been structured such that the policy year is concurrent with the fiscal year. In contracts, Wellington obtains indemnification and holds harmless agreements, and requires contractors to name Wellington as an additional insured under the indemnity's insurance coverage.

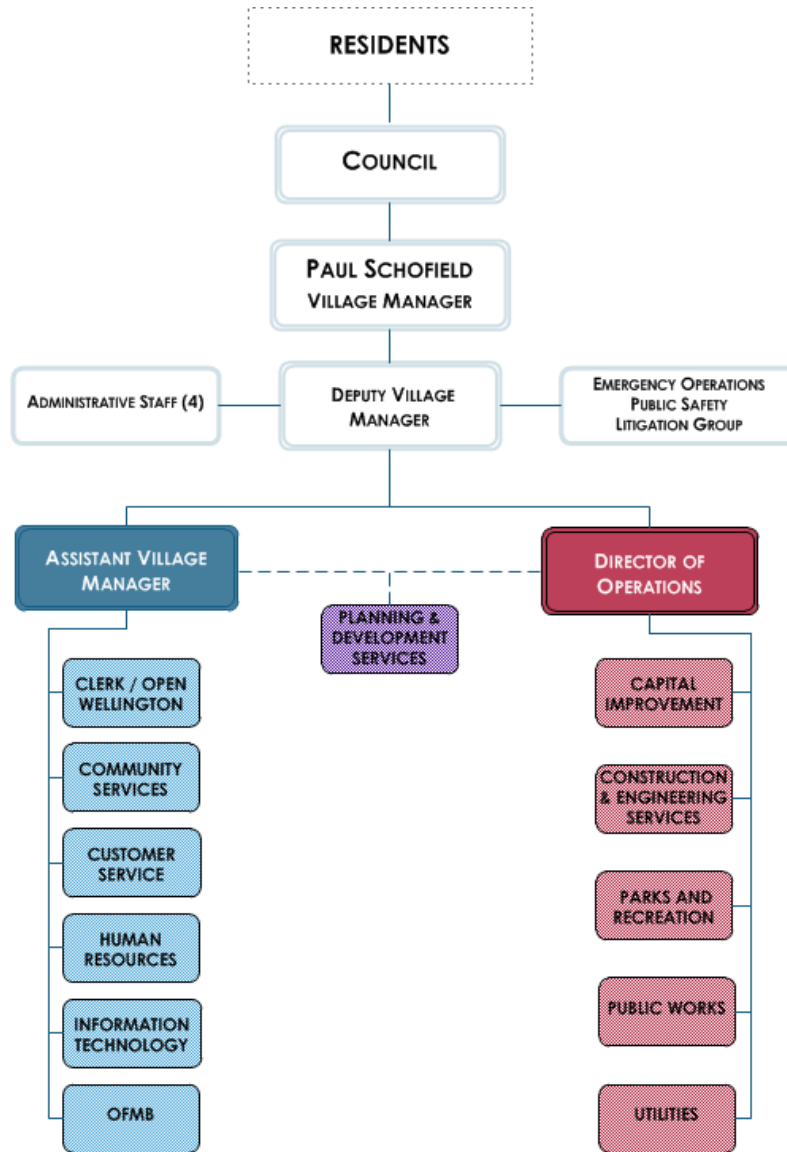
SCHEDULE OF INSURANCE

Type	Limits	Actual 2009/2010	Actual 2010/2011	Budget 2011/2012	Budget 2012/2013
General/Professional Liability					
General/Professional Liability	\$2,000,000 each occurrence	\$254,103	\$191,778	\$175,000	\$107,400
Errors & Omissions	\$2,000,000 each occurrence				
Employment Practices Liability	\$2,000,000 each occurrence				
Public Officials Liability	\$2,000,000 each occurrence				
Business Automobile					
Comprehensive Automobile	\$1,000,000 combined single limit	56,303	58,419	55,250	42,500
Personal Injury Protection	\$10,000 per occurrence				
Uninsured Motorist	\$20,000 with a \$500 deductible				
Comprehensive / Collision	\$500 deductible				
Workers Compensation					
	\$1,000,000 Each Accident/Disease	273,693	188,632	180,000	181,600
	\$1,000,000 Aggregate by Disease				
Property Insurance					
Real property and contents	56,218,058	513,327	531,473	500,000	371,800
Includes earthquake, flood and business interruption; also electronic data processing	\$25,000 deductible				
Mobile Equipment	1,980,428				
Commercial Inland	\$1,000 deductible				
Marine Coverage					
Honesty Blanket Bond	\$500,000 with a \$1,000 deductible				
Environmental Insurance	\$1,000,000 each incident				
Petroleum Liability & Restoration	\$1,000,000 aggregate				
Pollution and Remedial Legal Liability					
Skateboard Park	\$1,000 deductible per claim				
	\$1,000,000 each occurrence				
	\$2,000,000 aggregate				
Total Insurance Costs		\$1,097,426	\$970,302	\$910,250	\$703,300





WELLINGTON ORGANIZATIONAL CHART



PERSONAL SERVICES

Similar to most municipalities, Wellington expends a large portion of its budget on personal services costs. Compensation and benefits have been provided to attract and retain high quality employees. In the annual budget development process, all aspects of personal services costs are evaluated

Management has continually assessed position levels, increasing the workforce annually from 1997 to 2007 to maintain service levels and provide effective response to rapid growth and economic conditions. In light of the anticipated revenue reduction and economic downturn, Wellington began staffing reductions in FY 2007, freezing positions and eliminating non-essential vacancies. Reductions in the employee headcount continued through FY 2012, with an increase of four positions proposed for FY 2013.

BUDGETED FULL TIME EQUIVALENT EMPLOYEES

Organizational Unit	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Adopted FY 2012	Amended FY 2012	Proposed FY 2013	1 Year Change
Community Services				4.00	8.00	5.00	6.00	9.00	10.00	1.00
Culture & Recreation	60.40	52.40	45.40	19.40	15.40	16.00	17.00	18.00	17.00	(1.00)
Customer Service					5.00	9.00	9.00	10.00	13.00	3.00
Executive Offices	31.25	33.25	32.26	30.26	20.20	21.60	20.00	20.00	19.00	(1.00)
Financial Management & Budget	17.00	17.00	15.00	16.00	15.00	17.00	16.00	16.00	17.00	1.00
Human Resources		3.00	3.00	3.00	4.00	3.00	2.00	2.00	2.00	0.00
Information & Technology				1.00	9.00	13.00	13.00	10.00	9.00	(1.00)
Litigation Unit									1.00	1.00
Operations, Engineering & CIP	22.50	20.50	26.75	21.00	6.00	4.00	4.00	4.00	4.00	0.00
Planning & Development Services	48.80	51.80	39.00	38.00	40.60	36.60	37.00	35.00	35.00	0.00
Public Works	55.00	68.00	65.00	94.00	96.00	96.00	93.00	94.00	94.00	0.00
Solid Waste	3.00	3.00	2.00	2.00	2.00	2.00	2.00	2.00	2.00	0.00
Utility System	44.00	46.00	47.00	52.00	44.00	43.00	44.00	44.00	44.00	0.00
Total	281.95	294.95	275.41	280.66	265.20	266.20	263.00	264.00	267.00	3.00

The number of employees is measured in Full-Time Equivalent (FTE's) units and total positions (full and part-time). One FTE unit represents the equivalent of one full-time employee working 2,080 hours annually. A "position" refers to one employee, full or part-time, regardless of hours worked. The FY 2013 budget includes a 3 additional FTEs from the amended FY 2012 personal services budget and an increase of 4 from FY 2012 adopted (one position was converted to 2 part-time positions during FY 2012) ; all FY 2013 permanent positions are full-time.

PROPOSED FY 2013 POSITIONS

Funding Type	FY 2006	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	Adopted FY 2012	Amended FY 2012	Proposed FY 2013	1 Year Change
Governmental	236	252	229	229	218	222	217	218	221	3
Utilities	44	46	47	52	47	43	44	44	44	0
Solid Waste	3	3	2	2	2	2	2	2	2	0
Total	283	301	278	283	267	267	263	264	267	3

The FY 2013 budget includes 267 permanent positions, increase of 3 from FY 2012. The chart shows the addition positions for governmental functions, with two positions added to Customer Service and one in Public Works. Wellington's organizational structure is functional, allowing for additional service efficiencies and performance improvement through cross functionality.

Staffing requirements and workloads are continually evaluated, and usually result in the reclassification or transfer of budgeted positions; or in the creation of new budget divisions to better define cost centers. Position changes and reclassifications occur throughout each fiscal year to concentrate resources where they are most needed to support Wellington initiatives. In the FY 2013 budget, positions are transferred into



Communications, shared Support Services and the new Litigation Unit from General Administrative and Recreation functions. Wellington 2060, Planning & Zoning and Growth Management were merged and reorganized under the Planning & Development Services department. Support Services, a former division, was reestablished and staffed with existing positions to provide shared administrative support to all departments.

In addition to permanent positions, Wellington funds several position categories, defined and budgeted as follows:

SUPPLEMENTAL

Supplemental positions are generally temporary full-time, added to complete a particular project. Supplemental positions receive benefits and may be requested as permanent through budget requests for the coming fiscal year if they are determined to be essential to long-term operation and to enhance internal and external customer

service. Funding for the wages of supplemental positions is usually available through position vacancies experienced throughout the year, though funding may be allocated in the personal services budget for a specific project. There are 8 supplemental positions funded in the FY 2013 budget to work on working on construction, maintenance, planning and Document Management projects. Three supplemental positions from FY 2012 are proposed to become permanent in the FY 2013 budget: a Project Director (Planning & Development Services), Document Management Technician (Building) and an Administrative Aide (Public Works).

TEMPORARY

The Temporary position classification was added in FY 2011 to classify positions that serve a part-time need for a short term; six months or less. These positions are not budgeted, receive no benefits and the hours worked are based on the area of need. There are currently no temporary positions serving the Village.

OTHER PERSONAL SERVICES

In response to the need to reduce personal services expenses in recent years, some vacant positions were eliminated to create a part-time classification of pooled positions titled Other Personal Services (OPS). OPS positions work up to 30 hours per week, are permanent and funded in the budget without being reflected in authorized full-time positions. With regularly scheduled hours, they receive part-time benefits. The following OPS positions are budgeted in FY 2013:

Position	Department/Division	Positions
Technician	Information & Technology	2.00
Project Management Assistant	Support Services	1.00
Customer Service Representative	Customer Service	1.00
Document Management Technician	PDS	1.00
Maintenance Worker II	Parks & Recreation	1.00
Maintenance Worker II	Public Works	10.00
Total OPS Position Count		16.00

LUMP SUM

Several positions fall into the Lump Sum status used to budget for positions which are temporary, seasonal and/or part-time, and are utilized on a recurring annual basis. They do not receive fringe benefits, and are required to fill a seasonal need; such as summer camps or pool use, and the hours needed or dollar amount available is identified and budgeted.

The chart below shows the positions, functions and dollar amounts budgeted as Lump Sum dollar amounts.

LUMP SUM PERSONAL SERVICES BUDGET

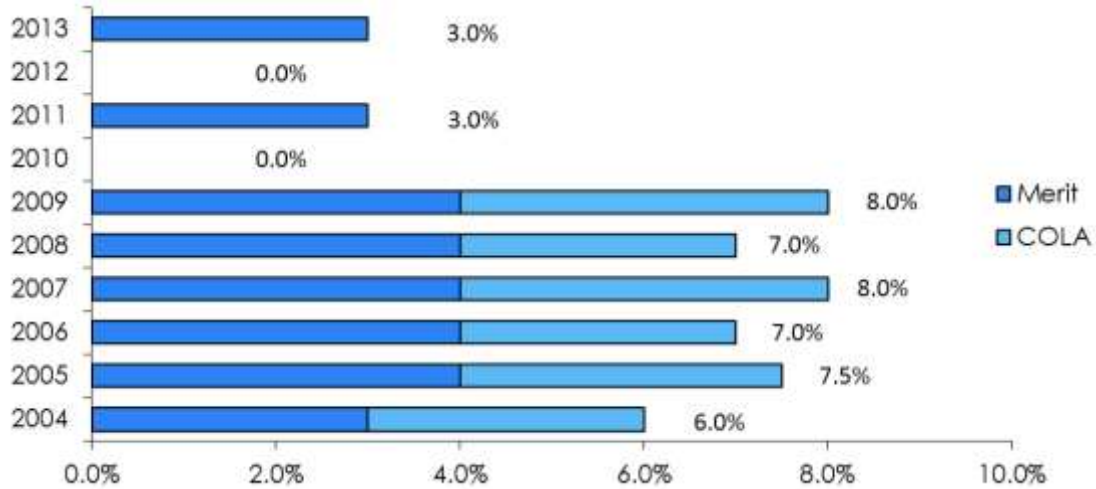
Division	Position	Function	Projected Total Hours	Projected Total Cost
Aquatics	Lifeguard	Safeguarding the well being of the public and employees at aquatics facility	26,000	\$393,964
Athletics	Camp Counselor	Assist in supervision children for summer camp	12,000	160,592
Athletics	Camp Director	Oversee camp counselors and daily operations of summer camp	500	9,377
Athletics	Recreation Assistant	Oversee facility operation and assist with daily recreation programs, including program registrations & administrative support	11,000	173,071
Cultural & Recreation Facilities	Recreation Assistant	Oversee facility operations, supervise rentals and other administrative tasks	6,500	112,672
Total Lump Sum Personal Services			56,000	\$849,676
FTE Conversion			26.92	FTEs

The total hours projected for these positions equates to almost 27 full-time equivalent employees at an average cost of \$31,560 per FTE. This is far lower than the average salary and fringe benefit cost per permanent FTE. The budgeted total hours for these positions are slightly higher than the prior year due to increased Recreation Assistant hours for added facilities.

A major initiative of the budget since FY 2010 is the closure of most offices for one day per week. After a six-month trial, the cost savings from the closure was calculated in March 2010, resulting in a projected annual savings of \$600,000 in part-time wages, uniform, utility and employee productivity. Due to the continued success and savings of the four-day workweek, the schedule is proposed for FY 2013.

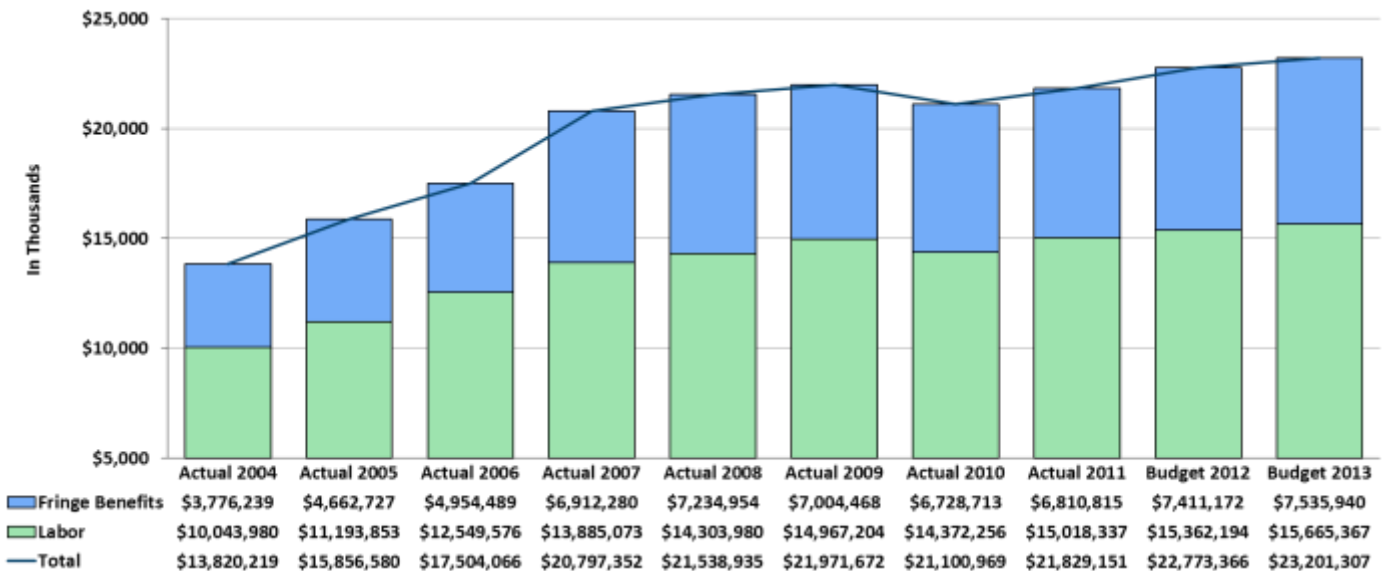
The chart on the following page shows the employee COLA and merit increases from FY 2004 through FY 2013. A merit increase of 3% is proposed for employees in FY 2013. Wellington continues to offer a longevity incentive pay program to its employees. An employee with 5 or more years of service will earn annual longevity incentive pay of five days. Longevity pay is budgeted at \$175,500 for FY 2013.

ANNUAL MERIT AND COST OF LIVING ADJUSTMENTS



Total anticipated wage and overtime costs, excluding fringe benefits, are approximately \$15.7 million, which is an increase of 4.5% over fiscal year 2012 budgeted wages. The following chart shows that the historic growth in personnel wages and benefit expenses from 2004 through 2009. Staffing costs decreased in 2010 after average annual increases of 10% per year from 2004 through 2009, while FTE's averaged a 2.3% increase, and population grew 3% per year in the same period. Total FTEs grew from 1997 through 2007, with consecutive decreases from 2008 through 2010. From FY 2010 to the proposed FY 2013 budget, authorized employees are up by less than 2 FTEs, but overall staffing costs are up 10% in the same period.

TOTAL LABOR AND FRINGE BENEFIT COSTS



The total anticipated annual labor cost, including salaries and fringe benefits for all positions, is \$23,201,307; an increase of 2% or \$428,000 over the budgeted labor costs for FY 2012. The additional staff, a merit increase of 3% and an expected 5% increase in FRS contributions all combine raise the FY 2013 personal services budget.

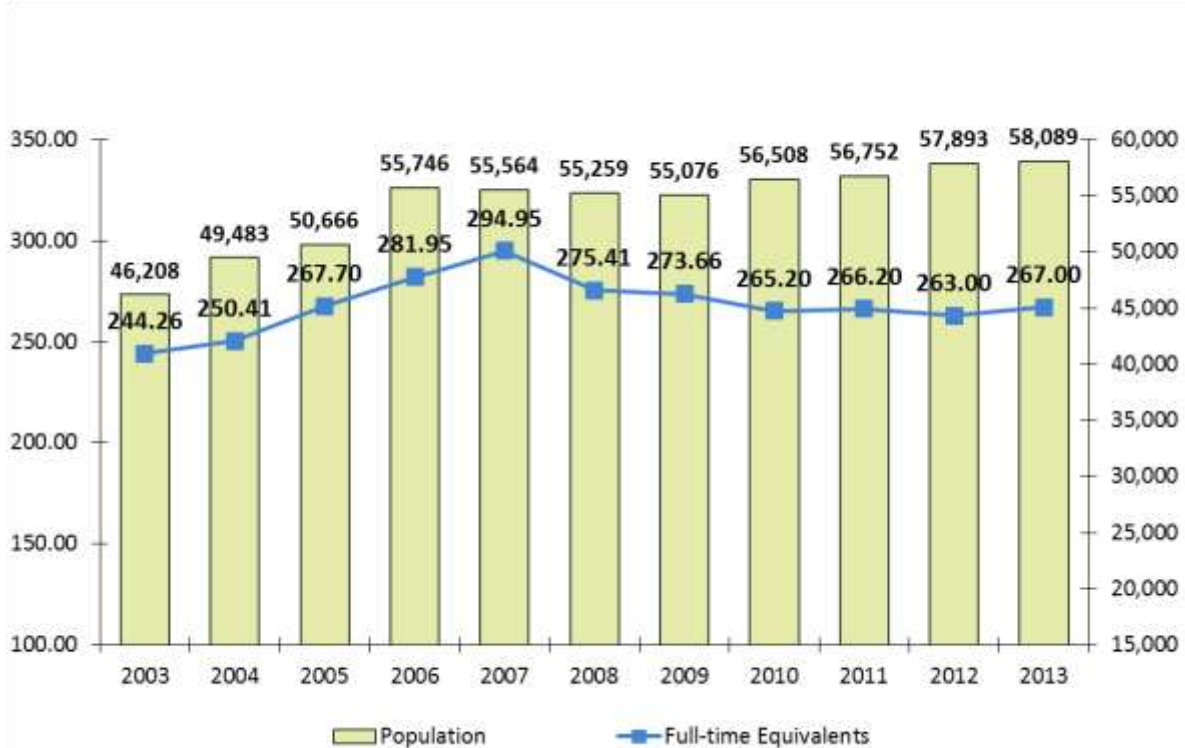
OVERTIME 2008-2013



An optimized staffing strategy allowed Wellington to decrease actual overtime expenditures in FY 2010. Actual and budgeted overtime as a percent of salaries climbed in FY 2011 and FY 2012 though remaining consistently below 3% of salaries. For FY 2013, the addition of OPS positions in key areas of overtime use is intended to reduce overtime expense considerably.



FULL-TIME EQUIVALENT EMPLOYEES COMPARED TO TOTAL POPULATION



The chart above illustrates no significant changes in staffing levels as population growth is minimal in recent years. The ratio of employees per 1,000 residents has decreased or remained consistent from FY 2007 through FY 2013.

STAFFING INITIATIVES

Employee feedback is garnered to provide input into improvements to organizational operations and initiatives. FY 2013 will include the following:

- Introduction of the Learning Center – an electronic learning site

- Implementation of an electronic Performance Evaluation system

- Implementation of electronic New Hire Onboarding

- Expansion of the Intern Program including an ICMA (International City/County Management Association) Fellowship component

- Continuation of the Volunteer Program

- Continuation of the High School Summer Service Program

REWARDING PERFORMANCE

A market study is completed at least biannually to mirror market trends while allowing Wellington to recruit and retain highly qualified employees and support a pay-for-performance organization. The 2012 study resulted in a total of \$25,000 in adjustments to

wages to bring some positions up to the minimum market pay. Rewarding employee performance is further supported by a review process effectively recognizes performance.

EMPLOYEE BENEFITS

Employees are provided a comprehensive compensation package including group insurance benefits covering medical, dental, vision, prescription drugs, mental health services, life insurance, disability and worker's compensation. All health benefits information is located on the intranet web site for convenient employee access.

Each Village employee is provided with a Health Reimbursement Account (HRA). This money is not taxable and can be used to offset the cost of a variety of health-related expenses incurred under their medical, dental or vision insurance plans. The Village contributes a flat rate to each employee yearly and the funds are retained until reimbursed. At the end of the year unclaimed money in the participants HRA account will automatically roll forward to the next.

The Village participates in the Florida Retirement System (FRS) Plan for all full time and part time employees working in regularly established positions. The plan is an employee noncontributory system that requires the employer to pay retirement contributions necessary for employees to earn service credit toward future retirement benefits.





This section provides the FY 2013 financial and operational plans of each of the departments and divisions within Wellington's organizational structure. It provides functions, links to Wellington's Five Fundamentals, objectives and accomplishments of the units including budget and staffing information. Goals, objectives and performance measures are selected for their relevance to the information highlighted and to provide an overview of the performance history. Many divisions share common goals and objectives as they work together to support the Wellington mission - ***to provide the services our residents want, need and are willing to pay for.***

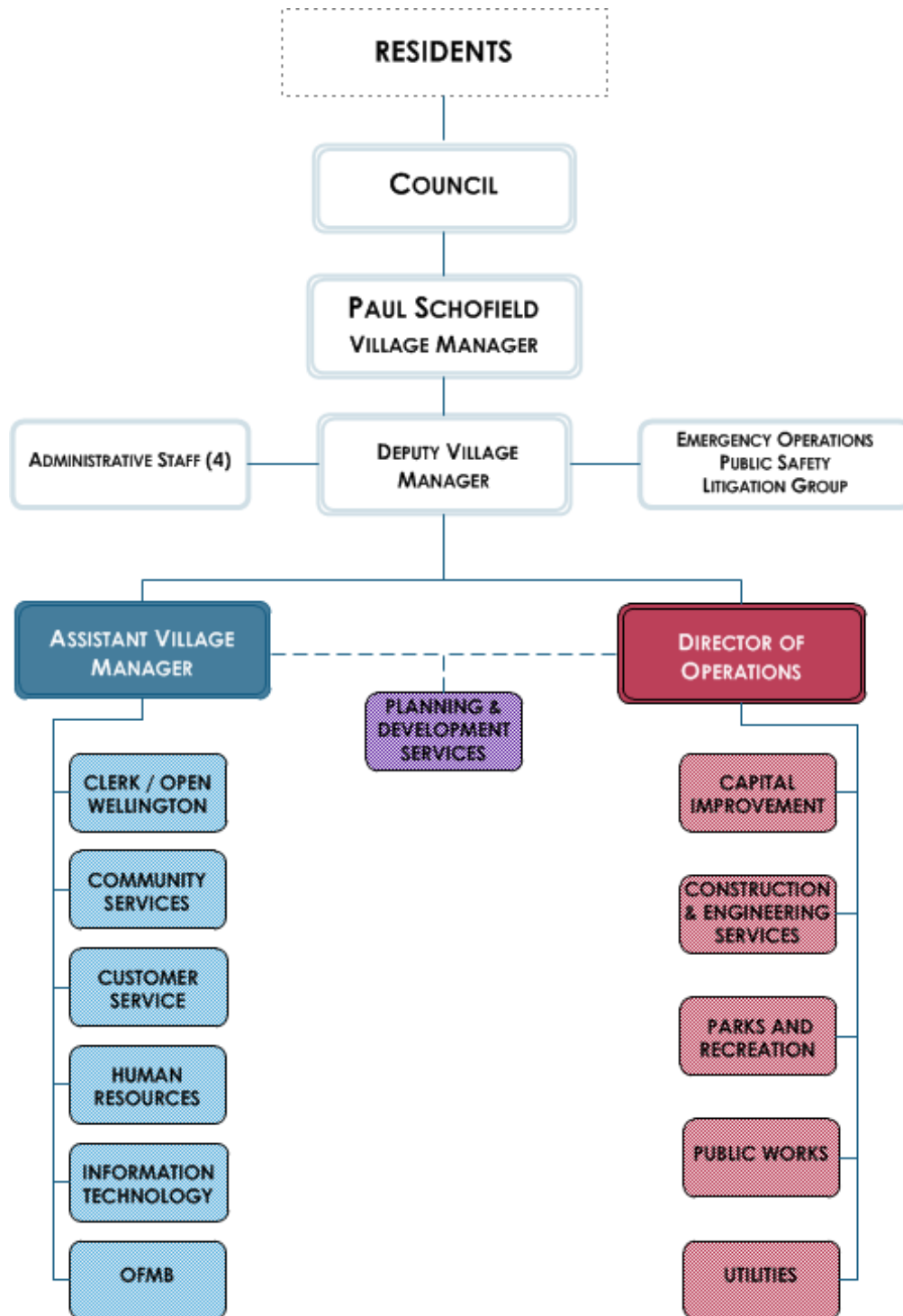
FY 2013 Department Plans



DIVISION-FUND RELATIONSHIP
DIVISIONS BUDGETED IN EACH FUND

General Fund	Public Safety Subfunds	Planning, Zoning & Building Fund	ACME Improvement District Fund	Gas Tax Maintenance Fund	Water & Wastewater Fund	Solid Waste Fund
GENERAL GOVERNMENT						
Council Legal Manager's Office Clerk's Office Construction & Engineering Services Litigation Unit OFMB Purchasing Risk Management Support Services Customer Service Communications Information Technology Human Resources Community Services					Construction & Engineering Services Customer Service	
PUBLIC SAFETY						
	Law Enforcement Emergency Management					
PUBLIC WORKS						
Administration Aquatics & Sports Facilities Building Maintenance Fleet & Equipment Maintenance Landscape Maintenance Nuisance Abatement			Environmental Services Neighborhood Parks Preserve Maintenance Surface Water Management	Roadways		Solid Waste Collection & Recycling
PARKS & RECREATION						
Administration Athletic Programs Aquatics Senior Resource & Recreation Programs Tennis Cultural & Leisure Facilities						
PLANNING & DEVELOPMENT SERVICES						
		Code Compliance Planning & Development Services Building				
WATER & WASTEWATER UTILITY						
					Administration Water Treatment Facility Wastewater Treatment Facility Utility System Maintenance Meter Services Water Distribution Wastewater Collection Laboratory	

COUNCIL & MANAGER'S OFFICE



COUNCIL

FUNCTION AND OVERVIEW

Council is comprised of a Mayor and four Council members elected on a non-partisan basis who are responsible for setting policy, adopting ordinances and resolutions, adopting Wellington's tax rate and budget. They establish priorities and goal setting through the budget process in order to meet the needs of Wellington's citizenry and to provide direction over strategic planning to support Wellington's vision of "A Great Hometown".

FUNDAMENTALS

- Neighborhood Renaissance
- Protecting our Investment
- Respecting the Environment
- Economic Development
- Responsive Government

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 220,872	\$ 230,020	\$ 222,947
Operating	53,714	48,600	44,300
SUBTOTAL	\$ 274,586	\$ 278,620	\$ 267,247
Capital Outlay	-	-	-
TOTAL	\$ 274,586	\$ 278,620	\$ 267,247
Positions	6	6	6

PERSONNEL

	Positions	OPS	Other
ASSISTANT TO THE COUNCIL	1.00		
ELECTED OFFICIAL	5.00		
Total Council	6.00		

MANAGER'S OFFICE

FUNCTION AND OVERVIEW

The Manager's Office works closely with Council to achieve objectives related to its five main goals of Neighborhood Renaissance, Protecting our Investment, Respecting the Environment, Economic Development and Responsive Government. It provides leadership and oversight of Village-wide governance, functions, services and projects to realize Wellington's vision of "A Great Hometown".

FUNDAMENTALS

- Neighborhood Renaissance
- Protecting our Investment
- Respecting the Environment
- Economic Development
- Responsive Government

KEY MEASURES & STANDARDS

The Manager's Office's key measures are reflected in the percent of village-wide performance measures achieved by all departments as reported in their respective departmental summaries.

FY2011 & FY2012 ACCOMPLISHMENTS

The Manager's Office has made the following significant accomplishments:

- Successfully managed the Village while maintaining the millage rate at 2.5 mills or lower despite a declining tax base.
- Directed the creation and implementation of Open Wellington to residents to support our goal of transparency and allow the public open access to financial information and public records.
- Embraced Palm Beach County's new Code of Ethics as a way to promote public trust and confidence and clearly identify potential conflicts between private interests and public duties through training, open communication and enforcement.
- Contributed to Wellington's economic sustainability through various targeted programs resulting in:
 - higher median homes values than Palm Beach County's median home value (approximately \$110,000 higher)
 - less decline in overall home values than Palm Beach County
 - decrease in crime rate by 27% from 2010 to 2011

MANAGER'S OFFICE

- less vacancy rates in retail, office and industrial space vacancy rates than the County average
- Encouraged prosperity and stabilization of property values through neighborhood stabilization and beautification programs that included scheduled maintenance, landscaping, renovations, additions, and installations.
- Enhanced customer service delivery without adding costs through restructuring department personnel and benefits, and utilizing volunteers.
- Maintained and improved long-term resources while enhancing safety and addressing emergency needs through infrastructure and public facility maintenance programs, drainage and flood control improvement programs, and swale maintenance program.
- Supported environmental initiatives aimed at providing affordable, clean, energy-saving alternatives with a goal of reducing Wellington's ecological footprint and environmental impact through the Wellington Preserve, Section 24 and other Green Initiatives (including a Gold LEED certification). Improved overall customer service satisfaction through enhanced service, streamlined delivery processes, technology and training.
- Developed and/or strengthened key partnerships with local businesses including Palm Beach Atlantic University, Wellington Regional Medical Center, Palms West Hospital, Wellington Chamber of Commerce, Palm Beach County Business Development Board, and Florida Atlantic University.

FY2013 ACTION PLANS

To achieve the mission of the Village, the following initiatives will be coordinated in the upcoming fiscal year:

- Support transparency at all levels of the organization through open communication, technology, and collaboration between staff and Council.
- Provide leadership and direction for long-term strategic economic initiatives as directed by Council.
- Finalize a 5-year capital plan that meets Council goals.
- Ensure our financial approach is fiscally responsible, sound and provides for economic sustainability.
- Improve customer service delivery through training, technology, and process improvement.
- Promote programs that foster a family environment, safe neighborhoods, and enhance the value to the community.
- Promote civic engagement at all levels through volunteerism, Resident's Academy, Council meetings, special events, etc.

MANAGER'S OFFICE

BUDGET ISSUES

- Continuing to fund programs that enhance the community and meeting the requested service levels without increasing the overall budget or the millage rate
- As a result of escalated litigation over planning and permitting, a Litigation Unit division was created to track costs. The division reports to the Manager's Office and shown herein preliminarily

BUDGET SUMMARY

MANAGER'S OFFICE

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 1,293,276	\$ 1,289,566	\$ 1,204,765
Operating	145,294	135,400	87,250
SUBTOTAL	\$ 1,438,570	\$ 1,424,966	\$ 1,292,015
Capital Outlay	-	-	-
TOTAL	\$ 1,438,570	\$ 1,424,966	\$ 1,292,015
Positions	8	8	7

LITIGATION UNIT

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ -	\$ -	\$ 224,131
Operating	-	-	23,779
SUBTOTAL	\$ -	\$ -	\$ 247,910
Capital Outlay	-	-	-
TOTAL	\$ -	\$ -	\$ 247,910
Positions	-	-	1

PERSONNEL

	Positions	OPS	Other
EXECUTIVE OFFICE MANAGER	1.00		
SR ADMINISTRATIVE ASSISTANT	1.00		
EXECUTIVE SECRETARY TO MGR	1.00		
DIRECTOR OF OPERATIONS	1.00		
VILLAGE MANAGER	1.00		
ASSISTANT VILLAGE MANAGER	1.00		
DEPUTY VILLAGE MANAGER	1.00		
Total Manager's Office	7.00		

	Positions	OPS	Other
GROWTH MANAGEMENT DIRECTOR	1.00		
Total Litigation Unit	1.00		

LEGAL

FUNCTION AND OVERVIEW

The Legal Department provides competent legal advice and counsel to officials and administration in a timely manner and represents Wellington's interests and positions in negotiations and litigation while minimizing the cost of such services

FUNDAMENTALS

- Protecting our Investment
- Responsive Government

ACCOMPLISHMENTS AND FUTURE PROJECTS

The Legal Department has consistently reduced the overall cost of service during the last several years, the actual expenditures for legal services have been less than the adopted budget and the amount adopted each year has been reduced by over half since 2007. The following are the goals for the upcoming year:

- Identify judicial and administrative precedents that operate to prevent or delay the implementation of desired projects and services
- Provide legal guidance to enhance prevention of legal disputes

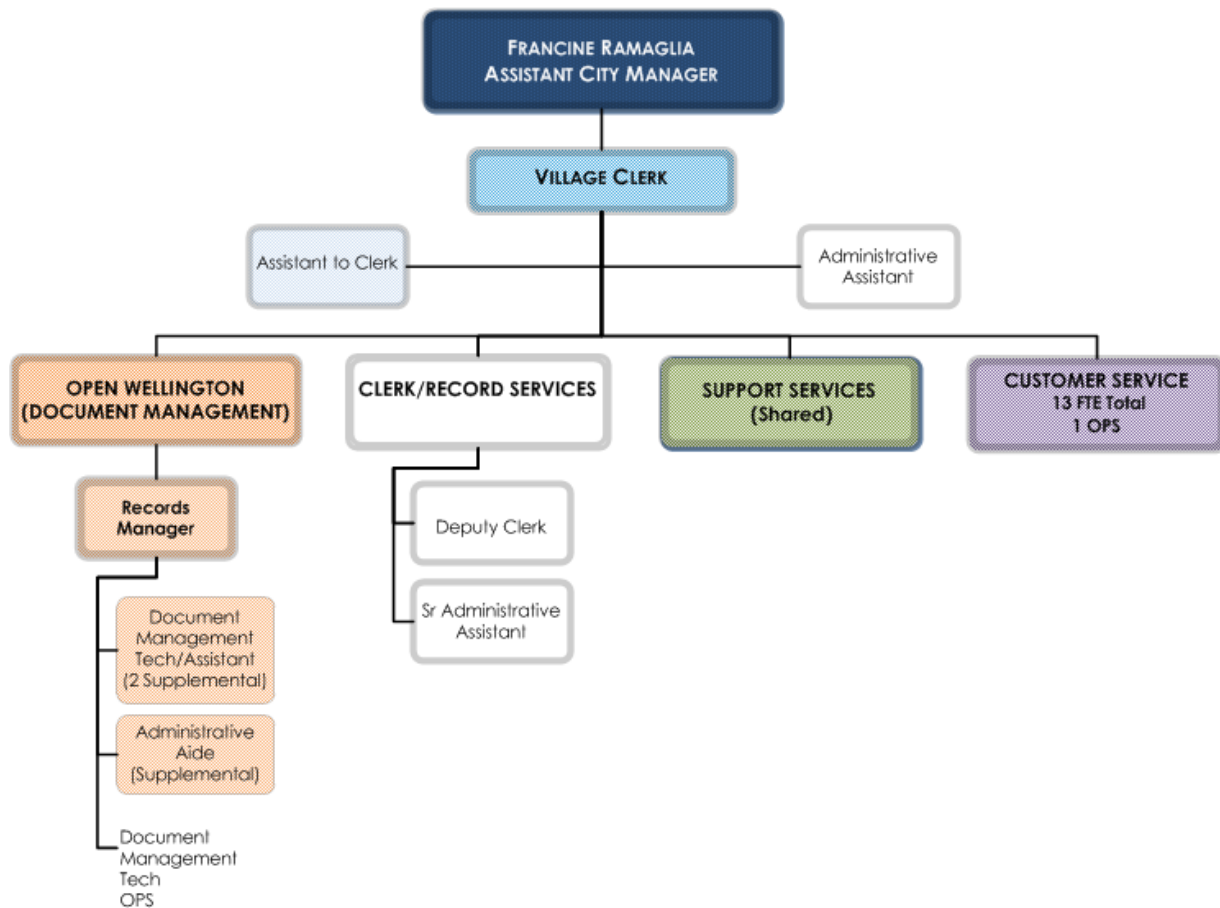
BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ -	\$ -	\$ -
Operating	377,459	270,019	400,000
SUBTOTAL	\$ 377,459	\$ 270,019	\$ 400,000
Capital Outlay	-	-	-
TOTAL	\$ 377,459	\$ 270,019	\$ 400,000
Positions	-	-	-

PERSONNEL

No budgeted positions

CLERK'S OFFICE



FUNCTION AND OVERVIEW

The Clerk's Office provides for elections, official records and provides customer access to records in a timely and efficient manner consistent with Council policies and procedures and State laws.

FUNDAMENTALS

- Responsive Government

Key Measures and Standards

The following measures indicate the effectiveness of the initiatives and goals for the department:

- On time publishing and delivery of agendas
- Percent of record requests filled within five business days

CLERK'S OFFICE

FY2011 & FY2012 ACCOMPLISHMENTS

The Clerk's Office has made the following significant accomplishments:

- Began integration of electronic document management system with Open Wellington
- Enhanced accessibility to local government via an electronic Citizen Action Center where customers can send requests and questions to staff or look up commonly asked questions.
- Coordinated Municipal Election

FY2013 ACTION PLANS

In an effort to increase public access to documents the following projects will be implemented in the upcoming fiscal year:

- Fully integrate document management system with Open Wellington
- Expand document management database to support Open Wellington
- Reduce off-site storage of records
- Develop written procedures for document management

BUDGET ISSUES

Many of the objectives of the Clerk's Office could be impacted by sources outside of its control such as:

- The initial phase of the Open Wellington transparency project was implemented several years ago to provide residents with on line access to financial documents and public records such as ordinances, resolutions and minutes. In order to complete document management integration with Open Wellington and continue to expand and develop the document management database, supplemental document management staff will be required until project completion.

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 601,092	\$ 575,416	\$ 720,748
Operating	519,396	495,000	117,400
SUBTOTAL	\$ 1,120,488	\$ 1,070,416	\$ 838,148
Capital Outlay	-	-	-
TOTAL	\$ 1,120,488	\$ 1,070,416	\$ 838,148
Positions	7	7	6

CLERK'S OFFICE

PERSONNEL

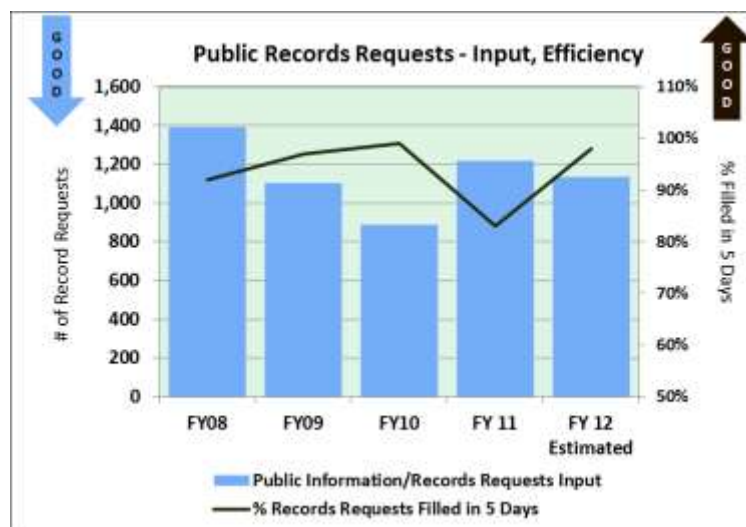
	Positions	OPS	Other
ADMINISTRATIVE AIDE - SUPP			1.00
ADMINISTRATIVE ASSISTANT	1.00		
ASST TO CITY CLERK	1.00		
CLERK	1.00		
DEPUTY CLERK	1.00		
DOCUMENT MANAGER	1.00		
DOCUMENT MGMT ASSISTANT - SUPP			2.00
SR ADMINISTRATIVE ASSISTANT	1.00		
Total Clerk	6.00		3.00

FY 2012 PERFORMANCE RESULTS

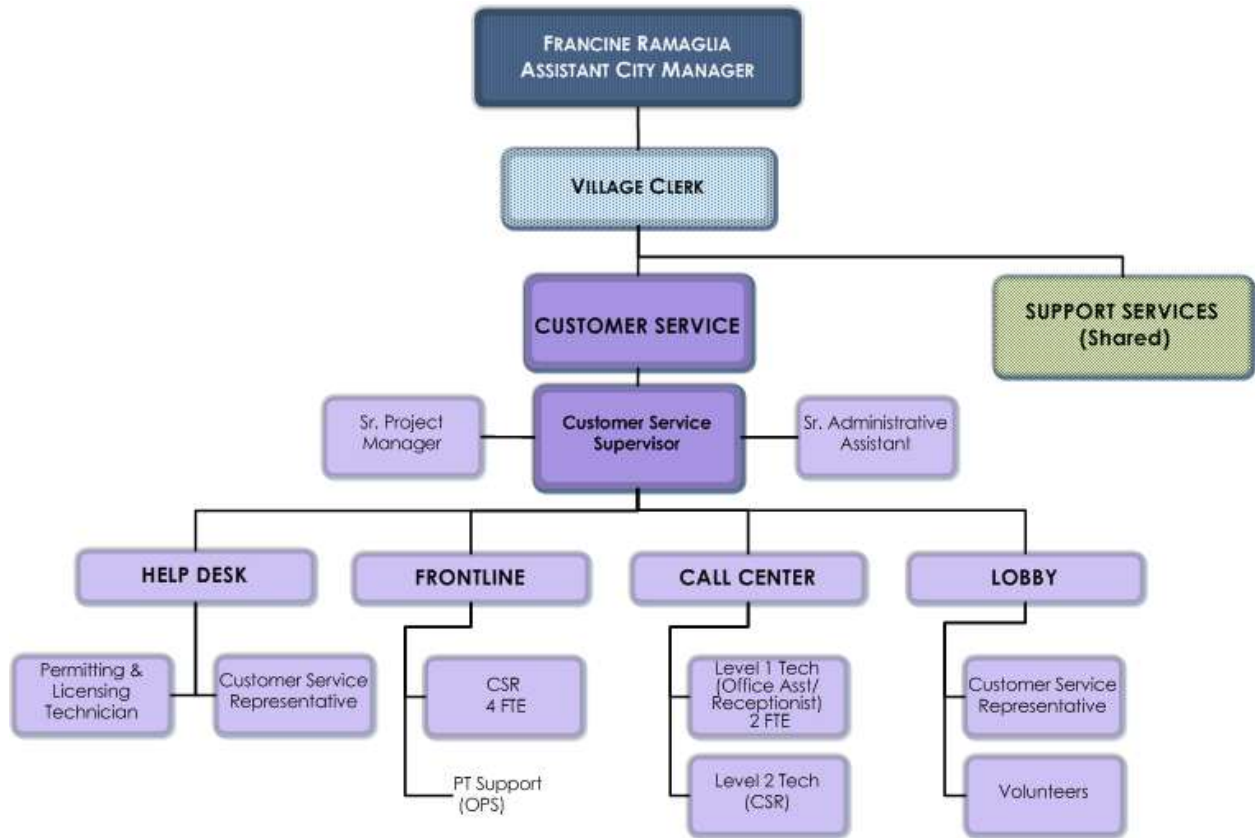
Performance Measure	Result
On time publishing and delivery of agendas	90%

Performance Measure	Result
Percent of record requests filled within five business days	98% of 1,137 record requests

PUBLIC RECORDS REQUESTS



CUSTOMER SERVICE



CUSTOMER SERVICE

FUNCTION AND OVERVIEW

Customer Service provides assistance to external customers in transaction processing associated with Utility services, permits and licenses fees, other miscellaneous fees, and public complaints processing. Customer Service strives for excellence by exceeding internal and external customer expectations, to be open and responsive to customer needs, always maintaining a high standard of professionalism, to believe in teamwork and to be aggressive in developing and using methods and ideas that will continually enhance all areas of customer service for the benefit of all customers.

FUNDAMENTALS

- Respecting the Environment
- Responsive Government

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the department:

- Customer service satisfaction ratings (based on customer survey)
- Average call duration
- Average lobby wait time (goal is 10 minutes or less)
- Percent of payments made electronically
- Total workweek transactions

FY2011 & FY2012 ACCOMPLISHMENTS

Customer Service has made the following significant accomplishments:

- Cross-trained front line staff to improve customer service and flexibility of staff and implemented comprehensive training program for all customer service representatives.
- Implemented Q-Flow, an electronic time and resource management solution. An electronic touchscreen kiosk is utilized by customers to sign in for services. This technology will give customer service managers the ability to monitor lobby services and wait times so they can adjust staff resources as needed, improve customer communication and better track customer activity.
- Implemented outbound calling as a courtesy notification to our customers. Implemented process improvement measures to increase effectiveness of frontline.
- Conducted a database audit to identify and correct account information to ensure all accounts are billed.

CUSTOMER SERVICE

- Developed reports to capture customer service performance measures and customer activity.

FY2013 ACTION PLANS

In an effort to increase the customer experience the following projects will be implemented in the upcoming fiscal year:

- Continue to promote electronic transactions and come up with innovative solutions to improve customer service experience.
- Continue to monitor customer feedback and activity to determine resources needed
- Implement approved policy changes

BUDGET ISSUES

Many of the objectives of the department could be impacted by factors such as:

- Due to current economic conditions, bad debts expense has been steadily increasing annually. The amount of overdue accounts for which an uncollectible reserve is required is projected to increase this year.
- The number of walk-in transactions has declined from over 19,000 in 2009 to under 8,000 in 2011. This trend is expected to continue as customers seek the convenience of electronic services via the web, phone and IVR systems.
- Department policies have not been modified since 2005. Policy changes to address issues arising from the current economic times and changes in laws, if approved, will have an impact on customers.

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 361,352	\$ 449,062	\$ 690,936
Operating	508,285	356,400	\$ 453,400
SUBTOTAL	\$ 869,637	\$ 805,462	\$ 1,144,336
Capital Outlay	-	-	-
TOTAL	\$ 869,637	\$ 805,462	\$ 1,144,336
Positions	9	9	13

CUSTOMER SERVICE

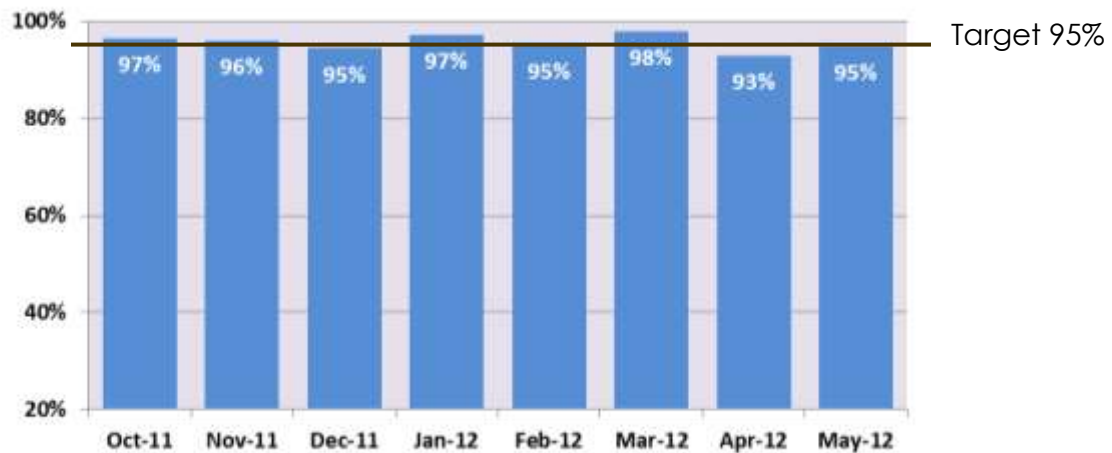
PERSONNEL

	Positions	OPS	Other
CUSTOMER SERVICE MANAGER	1.00		
CUSTOMER SERVICE REPRESENTATIVE	7.00		
CUSTOMER SERVICE REPRESENTATIVE OPS		1.00	
OFFICE ASSISTANT/ RECEPTIONIST	2.00		
PERMITTING & LICENSING TECH	1.00		
SR ADMINISTRATIVE ASSISTANT	1.00		
SR PROJECT MANAGER	1.00		
Total Customer Service	13.00	1.00	

FY 2012 PERFORMANCE RESULTS:

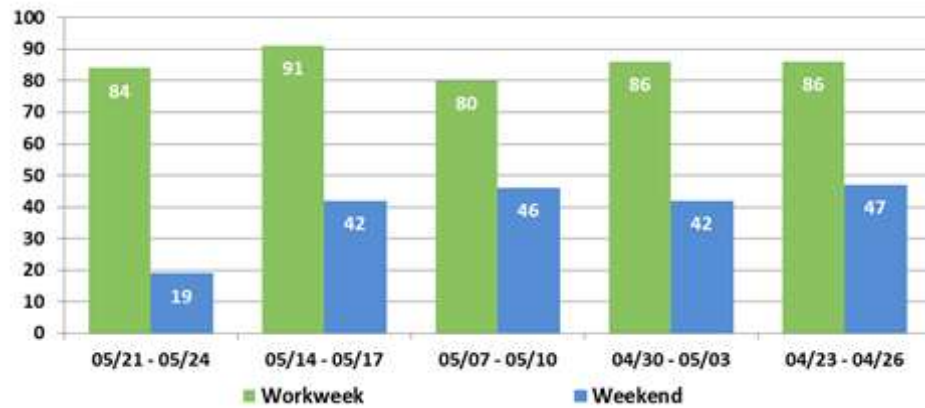
Performance Measure	Result
Customer service satisfaction ratings	95%
Average call duration	2 minutes 33 seconds
Average lobby wait time	9.1 minutes
Percent of payments made electronically	21.3%
Total workweek transactions	3,645

CUSTOMER SATISFACTION



CUSTOMER SERVICE

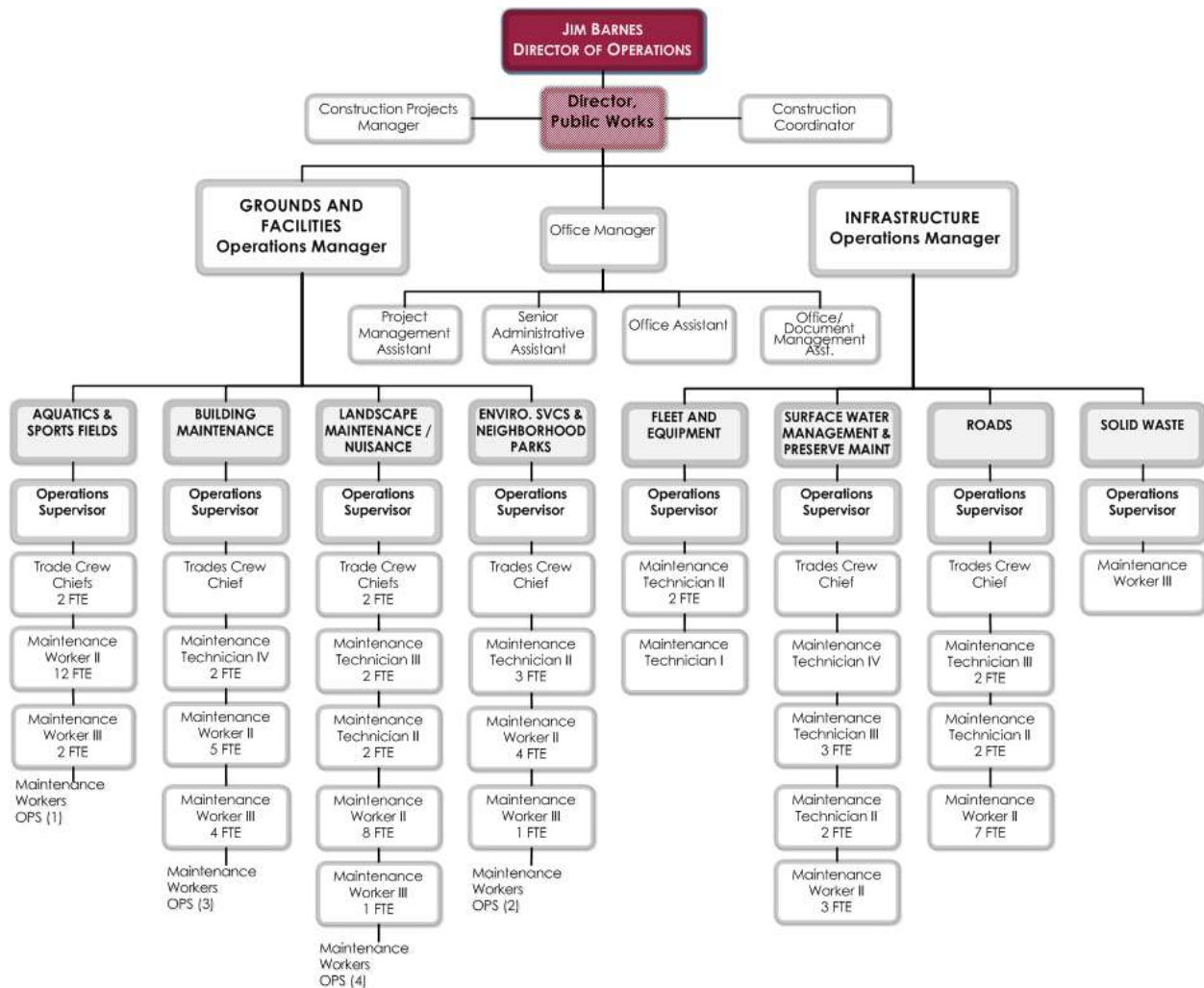
AVERAGE CALL DURATION



PERCENT OF PAYMENTS MADE ELECTRONICALLY



PUBLIC WORKS



PUBLIC WORKS – ADMINISTRATION

FUNCTION AND OVERVIEW

Public Works operates and maintains Wellington's infrastructure, fleet, solid waste contract, roadways, landscaping, drainage system, governmental and recreational facilities, fields and equipment effectively while assisting in the planning and designing of Wellington's capital maintenance programs. Public Works Administration oversees the following divisions: Aquatics and Sports Facilities, Building Maintenance, Landscape Maintenance, Nuisance Abatement, Environmental Services, Neighborhood Parks, Fleet & Equipment Maintenance, Surface Water Management, Preserve Maintenance, Solid Waste and Roads.

FUNDAMENTALS

- Protecting Our Investment
- Respecting the Environment
- Responsive Government

FY2011 & FY2012 ACCOMPLISHMENTS

Public Works Administration has made the following significant accomplishments:

- No Comments on NPDES Annual Report
- Reviewed and updated Standard Operating Procedures, inspection forms, maps, etc. to comply with new EPA/FDEP rule changes to NPDES Annual Report requirements
- Implemented a preventative maintenance program utilizing Sungard/Naviline Word Request/Facility Maintenance element
- Reduced staffing costs and ensured staffing needs are met for off-hours work by converting vacant full-time positions to part-time positions across various Public Works divisions
- Maximized use of volunteers on a regular basis
- Oversee the APWA Self-Assessment Process

PUBLIC WORKS – ADMINISTRATION

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Continue to expand Public Works use of the GIS for tracking road and drainage projects and to assist with scheduling work
- Complete Public Works Sign Shop renovations
- Complete rebid of landscape maintenance contract (Road ROWs, medians, equestrian trails and canals)
- Apply for APWA (American Public Works Association) Accreditation

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 631,047	\$ 650,771	\$ 656,968
Operating	12,477	15,700	23,700
SUBTOTAL	\$ 643,524	\$ 666,471	\$ 680,668
Capital Outlay	-	-	-
TOTAL	\$ 643,524	\$ 666,471	\$ 680,668
Positions	9	7	9

PERSONNEL

- Decreased costs from FY 2012:
 - administrative position (Project Manager) budgeted in FY 2012 did not transfer in
 - Administrative Aide transferred in for FY 2013 budget at lower cost

	Positions	OPS	Other
PROJECT MANAGEMENT ASSISTANT	1.00		
CONSTRUCTION COORDINATOR	1.00		
OFFICE/DOCUMENT MGMT TECHNICIAN	1.00		
OFFICE ASSISTANT/ RECEPTIONIST	1.00		
OFFICE MANAGER	1.00		
OPERATIONS MANAGER	2.00		
PUBLIC WORKS DIRECTOR	1.00		
SR ADMINISTRATIVE ASSISTANT	1.00		
Total Public Works Administration	9.00		

PUBLIC WORKS – AQUATICS & SPORTS FACILITIES

FUNCTION AND OVERVIEW

Aquatics and Sports Facilities is a division of Public Works which provides operational support and preventive maintenance for recreation facilities ensuring safety, efficiency of operations and the extension of equipment and facility life cycles. The Division's expenditures are funded by the General Fund.

FUNDAMENTALS

- Neighborhood Renaissance
- Protecting our Investment

KEY MEASURES AND STANDARDS

Percent of fields ready for play on time

FY2011 & FY2012 ACCOMPLISHMENTS

The following significant accomplishments have been achieved:

- Renovated Village Park Multi-Purpose Fields 1-5
- Renovated Wellington Community Park Fields 1-6
- Renovated Tiger Shark Cove Park (equipment, safety surface, turf, irrigation, landscape and walkways)

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Install shade structures for AC Chillers at Village Park Gym
- Implement program and begin the conversion of irrigation systems to Toro Sentinel Automated System/Technology
- Tiger Shark Cove Park
 - Replace batting cages, nets, and turf
 - Replace shade structures over bleachers
- Aquatics Center: Install shade structure for pool filters and chillers

PUBLIC WORKS – AQUATICS & SPORTS FACILITIES

BUDGET ISSUES

Many of the objectives of the Division could be impacted by sources outside of its control such as:

- Planning for weather related events
- Rising electric and fuel costs
- Scheduling and Special Events

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 1,058,484	\$ 1,066,225	\$ 1,091,456
Operating	1,179,425	1,185,658	1,408,106
SUBTOTAL	\$ 2,237,909	\$ 2,251,883	\$ 2,499,562
Capital Outlay	103,082	176,054	-
TOTAL	\$ 2,340,991	\$ 2,427,937	\$ 2,499,562
Positions	17	17	17

PERSONNEL

	Positions	OPS	Other
MAINTENANCE WORKER II	12.00		
OPERATIONS SUPERVISOR	1.00		
TRADES CREW CHIEF	2.00		
MAINTENANCE WORKER III	2.00		
MAINTENANCE WORKER II -OPS		1.00	
Total Aquatics & Sports Facilities	17.00	1.00	

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Percent of fields ready for play on time	99.8%

PUBLIC WORKS – BUILDING MAINTENANCE

FUNCTION AND OVERVIEW

Building Maintenance is a division of Public Works which maintains Wellington buildings, maximizing operational efficiency while minimizing environmental impact.

FUNDAMENTALS

- Protecting our Investment
- Respecting the Environment

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Division:

- Percent of annual work orders addressed within 24 hours
- Percent of preventive maintenance completed, per schedule

FY2011 & FY2012 ACCOMPLISHMENTS

Building Maintenance has made the following significant accomplishments:

- Began roof repairs/replacement based on roof assessments
- PBSO Renovations
- Wiltshire Village and Lynton Circle entry wall replacements
- Sugar Pond Manor entry walls (9) upgraded
- Public Works sign shop renovations
- Relocation of Greenbriar (Dog) Park pavilions to Forest Hill Blvd. (bus shelters)

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Complete roof assessment on remaining mature structures
- Procure and schedule roof replacements on Wellington Facilities per consultant's assessment
- Complete Amesbury entry wall (2) replacements, including landscape and irrigation upgrades
- Village Park Gym renovations/repairs: structures, roof, windows, and doors
- Complete new Village Park Gym flooring replacement

PUBLIC WORKS – BUILDING MAINTENANCE

BUDGET ISSUES

Many of the objectives of the division could be impacted by sources outside of Wellington's control such as:

- Unbudgeted requests
- Aging facilities
- Expiration of Warranties

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 906,826	\$ 983,134	\$ 950,839
Operating	260,606	254,500	270,200
SUBTOTAL	\$ 1,167,432	\$ 1,237,634	\$ 1,221,039
Capital Outlay	34,300	6,464	-
TOTAL	\$ 1,201,732	\$ 1,244,098	\$ 1,221,039
Positions	14	14	13

PERSONNEL

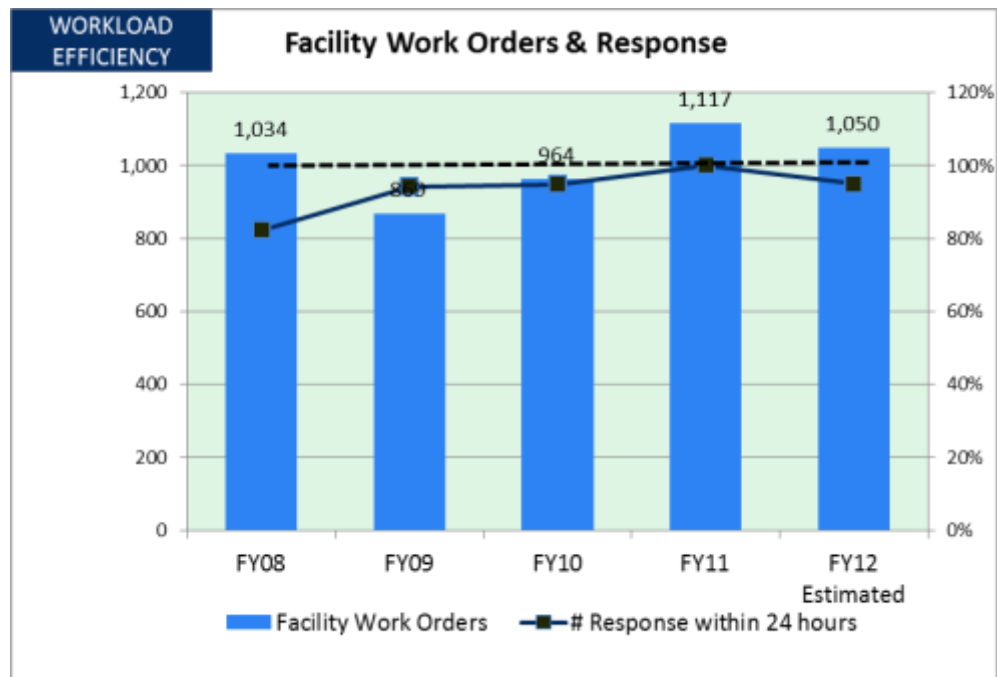
	Positions	OPS	Other
MAINTENANCE WORKER II	5.00		
MAINTENANCE WORKER III	4.00		
TRADES CREW CHIEF	1.00		
MAINTENANCE TECHNICIAN IV	2.00		
OPERATIONS SUPERVISOR	1.00		
MAINTENANCE WORKER II -OPS		3.00	
Total Building Maintenance	13.00	3.00	

FY 2012 PERFORMANCE RESULTS

Performance Measure	Result
Percent of annual work orders addressed within 24 hours	95%

PUBLIC WORKS – BUILDING MAINTENANCE

FACILITY WORK ORDERS



PUBLIC WORKS – LANDSCAPE MAINTENANCE

FUNCTION AND OVERVIEW

Landscape Maintenance is a division of Public Works that maintains irrigation, trees and landscapes of medians, right of ways, public facilities, and entrance features. Supervises nuisance abatement and assists with design and installation of landscape projects.

FUNDAMENTALS

- Neighborhood Renaissance
- Protecting Our Investment
- Respecting the Environment

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Division:

- Linear footage of irrigation upgraded/replaced annually
- Number of trees trimmed
- Miles of turf mowed
- Percent of maintenance completed, per schedule

FY2011 & FY2012 ACCOMPLISHMENTS

Landscape Maintenance has made the following significant accomplishments:

- Forest Hill Boat Ramp Project
- Flower Replacement Program
- Patriots Memorial Landscaping
- Upgrade Forest Hill Boulevard Irrigation System

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Greenview Shores Blvd. landscaping and irrigation upgrades
- Wellington Trace (section) landscape and irrigation upgrades
- South Shore Blvd. (Phase I) landscape and irrigation upgrades
- Entry wall/landscaping (Lynton Circle, Wiltshire Village and Forest Hill Blvd.) upgrades
- Big Blue/South Shore Entry Wall(s) landscape upgrades

PUBLIC WORKS – LANDSCAPE MAINTENANCE

- Upgrade irrigation systems to Toro Sentinel systems (2-3 annually)(Standardize throughout the city)

BUDGET ISSUES

Many of the objectives of the department could be impacted by sources outside of its control such as:

- Continuous landscape additions (tree/plant and irrigation maintenance)
- Aging irrigation systems (clocks, heads, piping, etc.)
- Special (unbudgeted) requests

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 840,321	\$ 947,029	\$ 959,556
Operating	495,801	657,500	602,600
SUBTOTAL	\$ 1,336,122	\$ 1,604,529	\$ 1,562,156
Capital Outlay	-	7,930	32,500
TOTAL	\$ 1,336,122	\$ 1,612,459	\$ 1,594,656
Positions	13	14	14

PERSONNEL

	Positions	OPS	Other
MAINTENANCE TECHNICIAN II	2.00		
MAINTENANCE TECHNICIAN III	2.00		
MAINTENANCE WORKER II	6.00		
MAINTENANCE WORKER II -OPS		2.00	
MAINTENANCE WORKER III	1.00		
OPERATIONS SUPERVISOR	1.00		
TRADES CREW CHIEF	2.00		
Total Landscape Maintenance	14.00	2.00	

PUBLIC WORKS – LANDSCAPE MAINTENANCE

FY 2012 PERFORMANCE RESULTS:

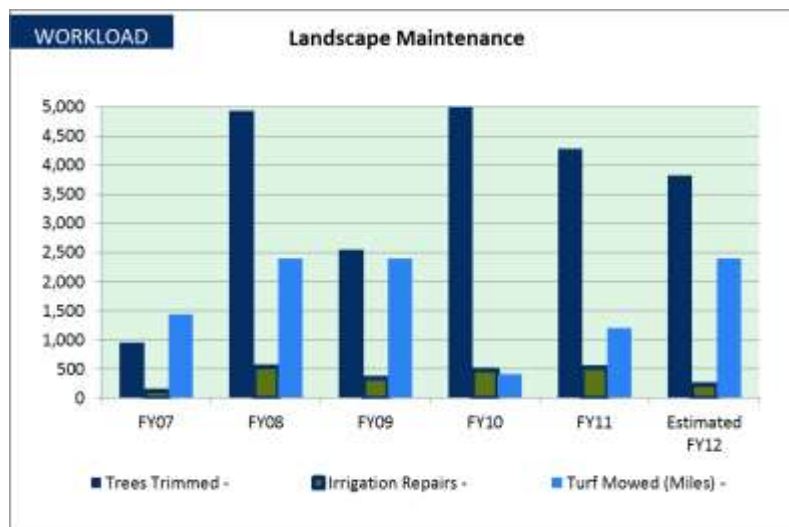
Performance Measure	Result
Linear footage of irrigation upgraded/replaced annually	232

Performance Measure	Result
Number of trees trimmed	3,826

Performance Measure	Result
Miles of turf mowed	2,400

Performance Measure	Result
Percent of annual work orders addressed within 24 hours	100%

SELECT METRICS FOR LANDSCAPE MAINTENANCE



PUBLIC WORKS – NUISANCE ABATEMENT

FUNCTION AND OVERVIEW

Nuisance Abatement is a division of Public Works that provides property securing services for abandoned houses, including lawn and pool maintenance, to maintain a safe environment and to comply with city ordinances; to maintain hedges, trees, and shrubs along major thoroughfares.

FUNDAMENTALS

- Protecting Our Investment
- Responsive Government

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Division:

- Percent of abatements completed on schedule

FY2011 & FY2012 ACCOMPLISHMENTS

Neighborhood Parks has made the following significant accomplishments:

- Assist with special events
- Abatements on schedule
- Forest Hill Boulevard and South Shore Boulevard Phase III Streetscape Plan
- Thoroughfare maintenance

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Assist with Special Events to reduce overtime expenditures

BUDGET ISSUES

Many of the objectives of the Division could be impacted by sources outside of its control such as:

- Weather
- Aging equipment - need assistance from other divisions (large equipment, bucket truck, loader, etc.)

PUBLIC WORKS – NUISANCE ABATEMENT

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 137,193	\$ 155,858	\$ 145,239
Operating	9,980	19,500	19,500
SUBTOTAL	\$ 147,173	\$ 175,358	\$ 164,739
Capital Outlay	-	-	-
TOTAL	\$ 147,173	\$ 175,358	\$ 164,739
Positions	3	2	2

PERSONNEL

	Positions	OPS	Other
MAINTENANCE WORKER II	2.00		
MAINTENANCE WORKER II -OPS		2.00	
Total Nuisance Abatement	2.00	2.00	

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Percent of abatements completed on schedule	100%

PUBLIC WORKS – ENVIRONMENTAL SERVICES

FUNCTION AND OVERVIEW

Environmental Services is a division of Public Works which provides customer-focused, health and safety-conscious, fiscally responsible mosquito and pest control services and also maintains all public equestrian trails, fencing and trail heads.

FUNDAMENTALS

- Respecting the Environment
- Economic Development

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Division:

- Number of mosquito control complaints/requests
- Number of mosquito complaints responded to within 24 hours

FY2011 & FY2012 ACCOMPLISHMENTS

Environmental Services has made the following significant accomplishments:

- Reduction in mosquito complaints
- Stabilized/rehabilitated approximately three miles of equestrian trail
- Completed Blue Trail renovations (Phase 3)
- Replaced approximately 3,000 linear feet of equestrian fence with three-rail fence

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Reduce the number of mosquito complaints
- Assist Wellington Growth Management Department with BMP enforcement related to equestrian areas
- Stabilize 2-4 miles of equestrian trails annually while continuing to experiment with alternative footing materials
- Convert to environmentally sound mosquito control products
- Modify the equestrian trail mowing contract and rebid

PUBLIC WORKS – ENVIRONMENTAL SERVICES

BUDGET ISSUES

Many of the objectives of the Division could be impacted by sources outside of its control such as:

- Unbudgeted requests
- Excessive weather events
- Equipment issues (limited equipment assigned to division and required other divisions' equipment creating scheduling conflicts)

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 564,411	\$ 581,290	\$ 564,663
Operating	92,042	83,250	77,450
SUBTOTAL	\$ 656,453	\$ 664,540	\$ 642,113
Capital Outlay	25,626	34,136	47,250
TOTAL	\$ 682,079	\$ 698,676	\$ 689,363
Positions	9	8	8

PERSONNEL

	Positions	OPS	Other
MAINTENANCE TECHNICIAN II	2.00		
MAINTENANCE WORKER II	3.00		
MAINTENANCE WORKER III	1.00		
OPERATIONS SUPERVISOR	1.00		
TRADES CREW CHIEF	1.00		
Total Environmental Services	8.00		

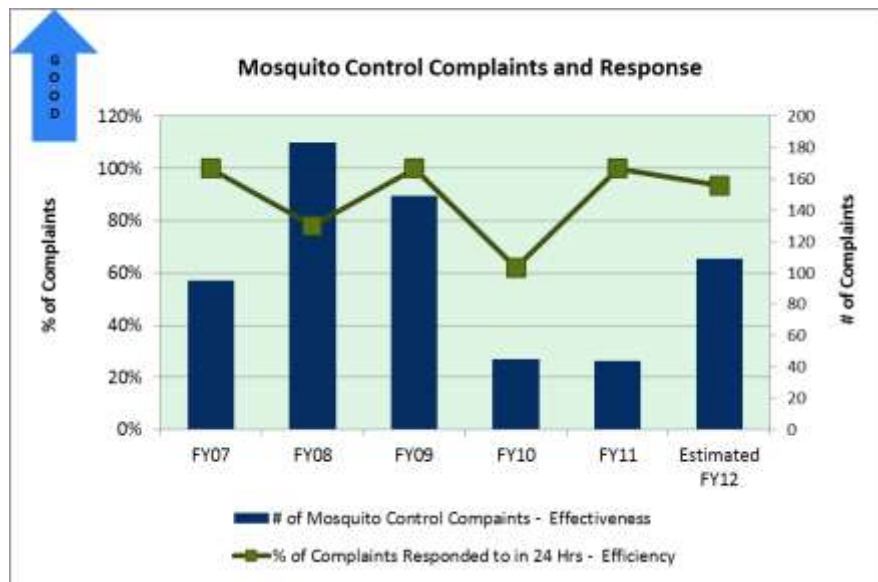
FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Number of annual mosquito control complaints	109

PUBLIC WORKS – ENVIRONMENTAL SERVICES

Performance Measure	Result
Percent of mosquito control complaints responded to within 24 hours	93%

MOSQUITO CONTROL



PUBLIC WORKS – NEIGHBORHOOD PARKS

FUNCTION AND OVERVIEW

Neighborhood Parks is a division of Public Works that provides maintenance of neighborhood parks, littoral plantings, and special event preparation.

FUNDAMENTALS

- Neighborhood Renaissance
- Protecting Our Investment
- Respecting the Environment

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Division:

- Linear feet of fencing installed
- Number of annual playground inspections conducted

FY2011 & FY2012 ACCOMPLISHMENTS

Neighborhood Parks has made the following significant accomplishments:

- Renovations at Tiger Shark Cove Park
- Numerous special events set ups/breakdowns
- Safety surfacing at Margate, Amesbury and Essex Parks play areas
- Patriot Memorial project

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Assist Landscape Division with tree trimming in neighborhood parks
- Create and implement plan for major renovations at 2-3 neighborhood parks annually
- Begin irrigation system upgrades on Neighborhood Parks (standardize with Toro Sentinel) with emphasis on water and electrical usage reductions
- Utilize/train part time employees for use on special events to lower overtime expenditure while continuing to deliver a high quality of service

PUBLIC WORKS – NEIGHBORHOOD PARKS

BUDGET ISSUES

Many of the objectives of the Division could be impacted by sources outside of its control such as:

- Aging playground equipment
- Unbudgeted (special) requests
- Special event planning (overtime costs)

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 171,456	\$ 164,855	\$ 141,021
Operating	151,278	169,450	182,750
SUBTOTAL	\$ 322,734	\$ 334,305	\$ 323,771
Capital Outlay	-	-	-
TOTAL	\$ 322,734	\$ 334,305	\$ 323,771
Positions	4	2	2

PERSONNEL

	Positions	OPS	Other
MAINTENANCE TECHNICIAN II	1.00		
MAINTENANCE WORKER II	1.00		
MAINTENANCE WORKER II -OPS		2.00	
Total Neighborhood Parks	2.00	2.00	

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Linear feet of fencing installed	3,060
Number of annual playground inspections	4,224

PUBLIC WORKS – FLEET & EQUIPMENT MAINTENANCE

FUNCTION AND OVERVIEW

Fleet Maintenance is a division of Public Works which provides safe, dependable and quality transportation for Wellington operations through preventative and corrective maintenance of all fleet and equipment.

FUNDAMENTALS

- Protecting our Investment
- Respecting the Environment
- Responsive Government

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Division:

- Percentage of vehicles receiving preventive maintenance per schedule
- Percentage of corrective maintenance completed within 24 hours

FY2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Continue to research alternative fuels and Eco-friendly equipment and vehicles (propane auto gas)
- Continued emphasis on retaining vehicles and equipment (TPP)

BUDGET ISSUES

Many of the objectives of the Division could be impacted by sources outside of its control such as:

- Fluctuating fuel and oil costs (tires, lubricants, delivery costs, etc.)

PUBLIC WORKS – FLEET & EQUIPMENT MAINTENANCE

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 334,093	\$ 330,712	\$ 323,523
Operating	150,363	183,600	189,600
SUBTOTAL	\$ 484,456	\$ 514,312	\$ 513,123
Capital Outlay	37,510	-	39,000
TOTAL	\$ 521,966	\$ 514,312	\$ 552,123
Positions	4	4	4

PERSONNEL

	Positions	OPS	Other
MAINTENANCE TECHNICIANS	3.00		
OPERATIONS SUPERVISOR	1.00		
Total Fleet Maintenance	4.00		

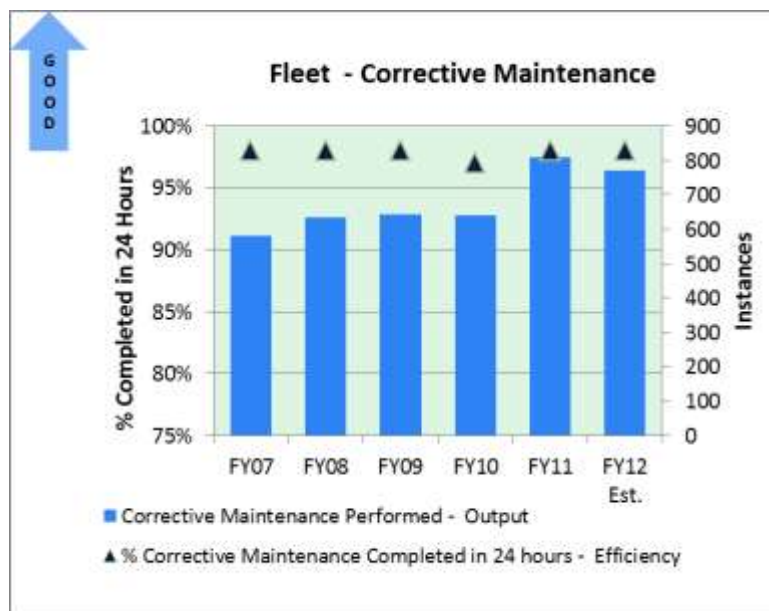
FLEET & EQUIPMENT MAINTENANCE

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Percentage of vehicles receiving their preventive maintenance per schedule	100%

Performance Measure	Result
Percentage of corrective maintenance completed within 24 hours	98%

FLEET MAINTENANCE



PUBLIC WORKS – ROADS

FUNCTION AND OVERVIEW

Roads is a division of Public Works that provides for safe traffic and pedestrian mobility including road construction and maintenance; pothole, swale, sidewalk, and shoulder repair; litter control; road signage and pavement markings; and traffic control for special events throughout the year.

FUNDAMENTALS

- Protecting our Investment
- Respecting the Environment
- Responsive Government

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Division:

- Percentage of roadways maintained in average to above average assessment rating
- Number of miles of resurfaced asphalt roads

FY2011 & FY2012 ACCOMPLISHMENTS

Roads have made the following significant accomplishments:

- Updated sign shop in order to meet 5% annual replacement schedule in the Retroreflectivity Plan
- Cleaned 100% Thoroughfare sidewalks and curbing
- Completed 32 lane miles of roadway resurfacing
- Widened and reconstructed ½-mile section of South Shore Blvd., including swales, equestrian trail and fencing
- Implement asphalt pathway sealcoating program
- Stabilized several miles of roadway shoulders

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Mill and resurface 40 roadway lane miles
- Continue pressure cleaning and replace all neighborhood traffic signage as needed
- Replace 5% of street signs to meet Retroreflectivity Plan schedule
- Accelerate roadway shoulder stabilization program along all thoroughfare roads

PUBLIC WORKS – ROADS

BUDGET ISSUES

Many of the objectives of the Division could be impacted by sources outside of its control such as:

- Decrease in Gas Tax Revenues
- Rising fuel costs that affect asphalt, concrete, pavement marking, signage, etc.
- Special (unbudgeted) requests

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 811,046	\$ 838,276	\$ 822,614
Operating	700,528	765,300	832,650
SUBTOTAL	\$ 1,511,574	\$ 1,603,576	\$ 1,655,264
Capital Outlay	23,346	226,587	-
TOTAL	\$ 1,534,920	\$ 1,830,163	\$ 1,655,264
Positions	13	13	13

PERSONNEL

	Positions	OPS	Other
MAINTENANCE TECHNICIAN II	2.00		
MAINTENANCE TECHNICIAN III	2.00		
MAINTENANCE WORKER II	7.00		
OPERATIONS SUPERVISOR	1.00		
TRADES CREW CHIEF	1.00		
Total Roads	13.00		

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Percentage of roadways maintained in average to above average assessment rating	92%
Number of miles of resurfaced asphalt roads	13

SURFACE WATER MANAGEMENT & PRESERVE MAINTENANCE

FUNCTION AND OVERVIEW

These Public Works' divisions maintain Wellington's drainage infrastructure, which includes pump stations, canals, water bodies, swales, and Wellington's stormwater conveyance system. Specifically, Preserve Maintenance is responsible for overseeing and maintaining the Wellington Environmental Preserve at Marjory Stoneman Douglas Everglades Habitat, the Birkdale Preserve, and Big Blue Preserve.

FUNDAMENTALS

- Protecting Our Investment
- Respecting the Environment
- Economic Development

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Divisions:

- Linear feet of canals cleaned/re-dredged
- Linear feet of drainage pipe cleaned
- Average annual number of acres of aquatic weed control
- Number of inlets (catch basins) cleaned

FY2011 & FY2012 ACCOMPLISHMENTS

Surface Water Management has made the following significant accomplishments:

- Rebuild three (3) stormwater pumps (PS#3)
- Refurbished one (1) electric pump motor (PS#6)
- Cleaned nine (9) miles of canals
- Cleaned and inspected approximately 3,000 lf of existing storm drain lines
- Goldenrod Road Closure project

SURFACE WATER MANAGEMENT & PRESERVE MAINTENANCE

FY2013 GOALS AND PROJECTS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Continue to clean and inspect several thousand linear feet of existing storm drain lines and inlets annually
- Clean and de-silt two miles of canal and regard slopes and banks for maintenance efficiency
- Clean and Inspect all Secondary Canal Culvert Crossings throughout Wellington
- Retrofit approximately three miles of existing swales along thoroughfare roadways
- Clear one to two miles of exotics/invasive species from canal banks annually

BUDGET ISSUES

Many of the objectives of the Divisions could be impacted by sources outside of their control such as:

- Surface Water Management legislation
- Weather events

BUDGET SUMMARY

SURFACE WATER MANAGEMENT

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 857,456	\$ 809,751	\$ 869,686
Operating	1,085,008	994,750	1,135,800
SUBTOTAL	\$ 1,942,464	\$ 1,804,501	\$ 2,005,486
Capital Outlay	337,874	10,527	28,000
TOTAL	\$ 2,280,338	\$ 1,815,028	\$ 2,033,486
Positions	10	11	11

PRESERVE MAINTENANCE

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ -	\$ 104,369	\$ 86,235
Operating	-	232,965	282,465
SUBTOTAL	\$ -	\$ 337,334	\$ 368,700
Capital Outlay	-	-	-
TOTAL	\$ -	\$ 337,334	\$ 368,700
Positions	-	1	1

SURFACE WATER MANAGEMENT & PRESERVE MAINTENANCE

PERSONNEL

	Positions	OPS	Other
CONSTRUCTION PROJECTS MANAGER	1.00		
MAINTENANCE TECHNICIAN II	2.00		
MAINTENANCE TECHNICIAN III	2.00		
MAINTENANCE TECHNICIAN IV	1.00		
MAINTENANCE WORKER II	3.00		
OPERATIONS SUPERVISOR	1.00		
TRADES CREW CHIEF	1.00		
Total Surface Water Management	11.00		

MAINTENANCE TECHNICIAN III	1.00		
Total Preserve Maintenance	1.00		

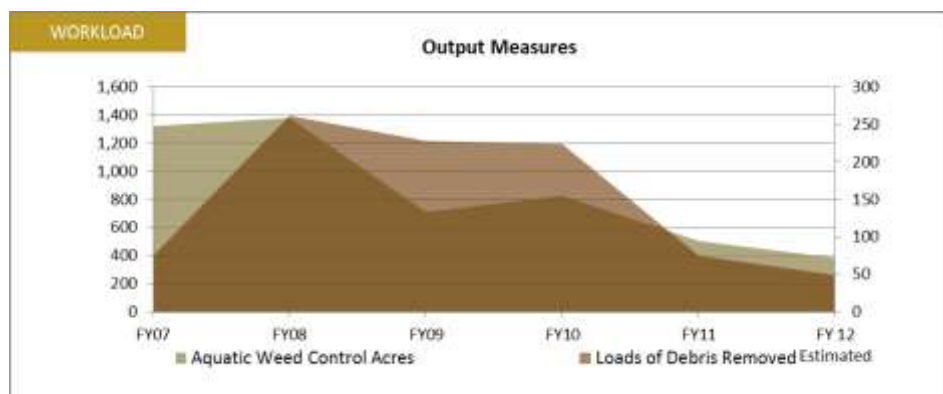
Total Surface Water & Preserve Maintenance	12.00	0.00	0.00
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- Added Construction Projects Manager for oversight of Surface Water capital maintenance programs

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Linear feet of canals cleaned/re-dredged	7,884
Linear feet of drainage pipe cleaned	5,990
Average annual number of acres of aquatic weed control	384
Number of inlets (catch basins) cleaned	75

DEBRIS AND AQUATIC WEED REMOVAL



PUBLIC WORKS - SOLID WASTE

FUNCTION AND OVERVIEW

Solid Waste is a division of Public Works that provides Wellington with residential and commercial trash, recycling, and vegetation pick up through contracted services. Solid Waste also coordinates EOC Communications and hurricane debris clean-up. It is supported by an assessment for services versus through ad valorem taxes.

FUNDAMENTALS

- Protecting our Investment
- Respecting the Environment
- Responsive Government

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the Division:

- Customer Satisfaction Rating
- Number of annual customer complaints regarding solid waste issues

FY2011 & FY2012 ACCOMPLISHMENTS

Solid Waste has made the following significant accomplishments:

- Installed solar powered trash compactor at Village Park
- Lowest resident complaint tally since inception of present contract
- Implemented recycling program at Equestrian Trails Elementary School

FY 2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Reach out to area (Wellington) schools for implementation of recycling programs

BUDGET ISSUES

Many of the objectives of the Division could be impacted by sources outside of its control such as:

- Estimates on CPI related to Solid Waste Collection
- New Construction (garbage cans at time of Certificate of Occupancy)
- Number of residents requesting new garbage cans

PUBLIC WORKS - SOLID WASTE

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 158,963	\$ 156,268	\$ 159,266
Operating	3,014,857	3,190,830	3,315,892
SUBTOTAL	\$ 3,173,820	\$ 3,347,098	\$ 3,475,158
Capital Outlay	-	-	-
TOTAL	\$ 3,173,820	\$ 3,347,098	\$ 3,475,158
Positions	2	2	2

PERSONNEL

	Positions	OPS	Other
MAINTENANCE WORKER III	1.00		
OPERATIONS SUPERVISOR	1.00		
Total Solid Waste	2.00		

FY 2012 PERFORMANCE RESULTS:

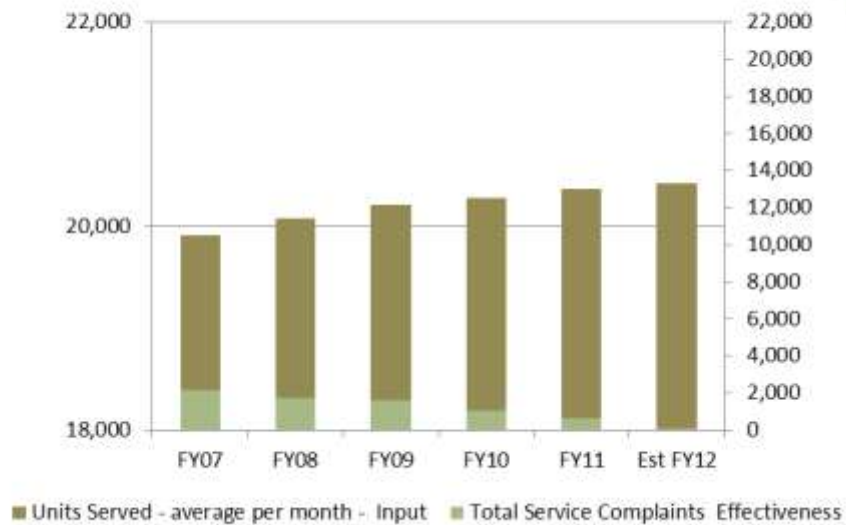
Performance Measure	Result
Customer Satisfaction Rating	99%

Performance Measure	Result
Number of annual customer complaints regarding solid waste issues	380 (estimated based on year-to-date figures)

PUBLIC WORKS - SOLID WASTE

UNITS SERVED AND TOTAL SERVICE COMPLAINTS

WORKLOAD



PUBLIC WORKS – TOTAL DEPARTMENT

TOTAL PUBLIC WORKS BUDGET

GOVERNMENTAL FUNDS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 6,312,333	\$ 6,632,270	\$ 6,611,800
Operating	4,137,508	4,562,173	5,024,821
SUBTOTAL	\$ 10,449,841	\$ 11,194,443	\$ 11,636,621
Capital Outlay	561,738	461,698	146,750
TOTAL	\$ 11,011,579	\$ 11,656,141	\$ 11,783,371
Positions	96	93	94

ENTERPRISE FUNDS - SOLID WASTE

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 158,963	\$ 156,268	\$ 159,266
Operating	3,014,857	3,190,830	3,315,892
SUBTOTAL	\$ 3,173,820	\$ 3,347,098	\$ 3,475,158
Capital Outlay	-	-	-
TOTAL	\$ 3,173,820	\$ 3,347,098	\$ 3,475,158
Positions	2	2	2

TOTAL PUBLIC WORKS - ALL FUNDS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 6,471,296	\$ 6,788,538	\$ 6,771,066
Operating	7,152,365	7,753,003	8,340,713
SUBTOTAL	\$ 13,623,661	\$ 14,541,541	\$ 15,111,779
Capital Outlay	561,738	461,698	146,750
TOTAL	\$ 14,185,399	\$ 15,003,239	\$ 15,258,529
Positions	98	95	96

PUBLIC SAFETY - LAW ENFORCEMENT & EMERGENCY MGT

FUNCTION AND OVERVIEW

Wellington provides law enforcement services through an annual contract with the Palm Beach Sheriff's Office (PBSO). The current contract funds 59 deputies, 53 part-time crossing guards and 5 civilian employees. They handle over 78,000 calls for service and over 1,200 vehicular accidents.

The second component of Public Safety is Emergency Management. Wellington maintains an Emergency Management fund to ensure continuity of service for incidents and emergencies through proper planning, training and communications with local, regional and national agencies.

FUNDAMENTALS

- Neighborhood Renaissance
- Protecting our Investment
- Responsive Government

KEY MEASURES AND STANDARDS

- Maintain property crimes at less than 1,000 cases
- Clearance rate
- Citizen Satisfaction Rating (1 – 5 with 5 being the highest possible)
- Crash rate of 2.2 or less per 100 residents

FY2012 ACCOMPLISHMENTS

- Crime prevention through juvenile arrests and monitoring
- 13% preliminary decrease in vandalism
- 17% preliminary overall decrease in property crime
- 649 YTD arrests as of June, 2012.

FY2013 ACTION PLANS

- Focus on further reducing property crimes
- Decrease the crash rate
- Robbery reduction

PUBLIC SAFETY - LAW ENFORCEMENT & EMERGENCY MGT

BUDGET SUMMARY

LAW ENFORCEMENT

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ -	\$ -	\$ -
Operating	7,702,548	7,732,981	7,702,431
SUBTOTAL	\$ 7,702,548	\$ 7,732,981	\$ 7,702,431
Capital Outlay	-	-	-
TOTAL	\$ 7,702,548	\$ 7,732,981	\$ 7,702,431
Positions	-	-	-

EMERGENCY MANAGEMENT

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ -	\$ -	\$ -
Operating	16,986	29,400	28,700
SUBTOTAL	\$ 16,986	\$ 29,400	\$ 28,700
Capital Outlay	-	-	-
TOTAL	\$ 16,986	\$ 29,400	\$ 28,700
Positions	-	-	-

2012 PERFORMANCE RESULTS:

Performance Measure	Result
Maintain property crimes at less than 1,000	771

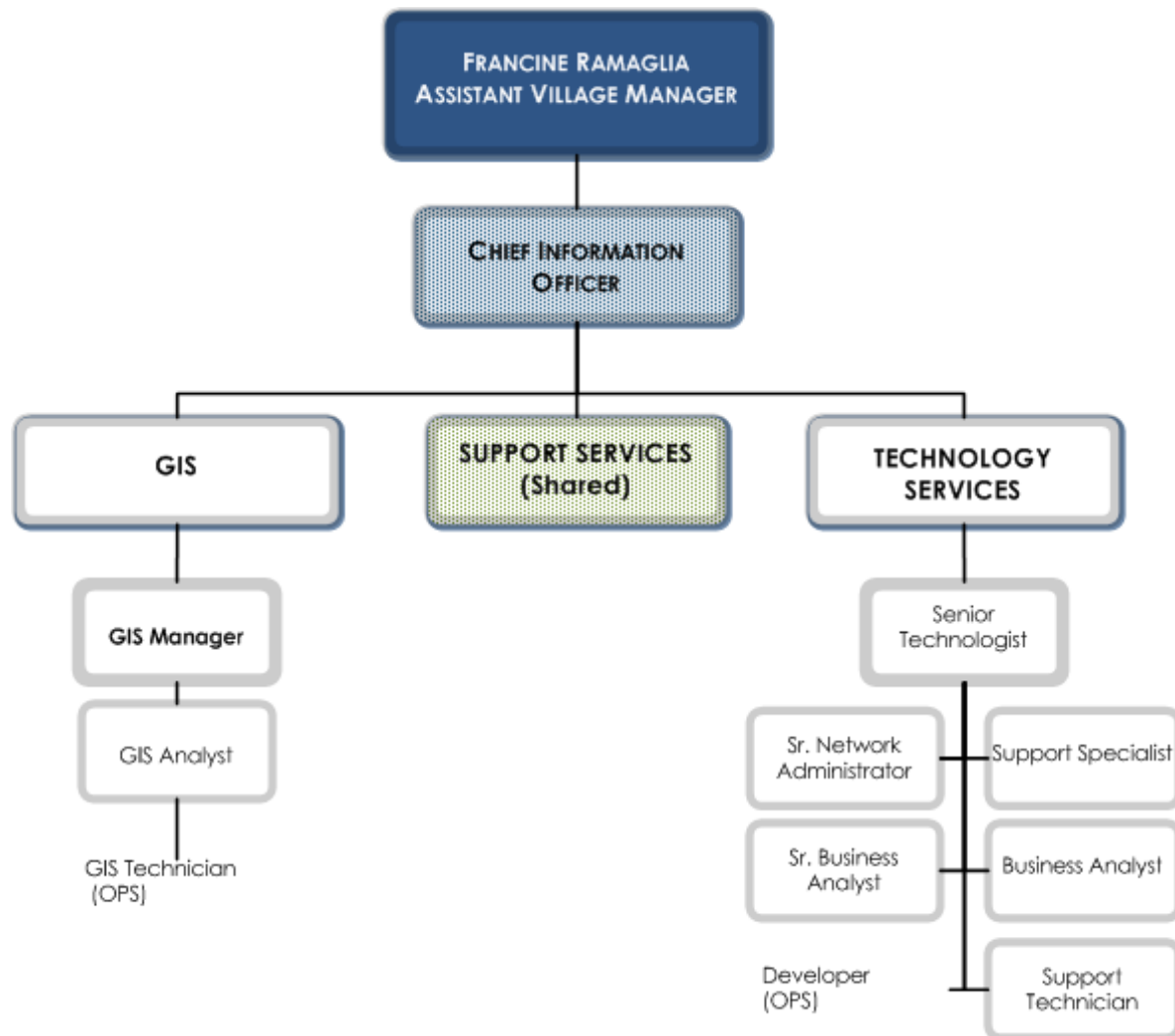
Performance Measure	Result
Clearance rate	30.7%

PUBLIC SAFETY - LAW ENFORCEMENT & EMERGENCY MGT

Performance Measure	Result
Citizen Satisfaction Rating (1 – 5 with 5 being the highest possible)	4.88

Performance Measure	Result
Crash rate of 2.2 or less per 100 residents	2.5

INFORMATION TECHNOLOGY



INFORMATION TECHNOLOGY

FUNCTION AND OVERVIEW

Wellington Information Technology (IT) provides easy-to-use and effective technology solutions to Village employees, residents, businesses, and visitors. The IT department is divided into four workgroups as follows:

- **Technology** – Technology provides voice and data services to over 300 full time, supplemental, and seasonal staff members at 6 locations. The voice network includes 150 wireless devices and over 225 wired devices. The data network consists of more than 300 desktop and laptop computers, and over 1,000 total networked devices (computers, printers, security systems, wireless nodes, lift stations, pump stations, etc.) which can connect to a pool of software tools totaling over 100 business applications and services.
- **Analysis and Implementation** – Analysis and implementation works to ensure departments are using all available software/hardware to their fullest potential. This is accomplished through extensive training, support, upgrade projects, business process review, periodic meetings, and relationship building.
- **Geographic Information Systems** – GIS serves as a central hub of information by acquiring, verifying, editing, manipulating and storing large amounts of data. The data is presented in physical (printed) maps, electronic “smart” maps, and through reporting tools.
- **Transparency** – Wellington’s goal is complete governmental transparency. This group ensures we utilize technology resources to provide transparent data, systems, processes, and communication. They work to ensure that strategies align with transparency standards.

FUNDAMENTALS

- Protecting our Investment
- Respecting the Environment
- Economic Development
- Responsive Government
-

KEY MEASURES AND STANDARDS

Wellington IT uses a multitude of measures and standards to track and measure success in its four focus areas including the following:

- Customer satisfaction rating
- Number of help desk requests processed within one hour
- Annual number of visitors to website

FY2011 & FY2012 ACCOMPLISHMENTS

Upgrades:

- SharePoint Server 2010
- SQL Server 2008
- Server Virtualization
- Departmental PCs to Win 7 and MS Office 2010
- TrackIt! Help Desk and Asset Management Solution
- ESRI
- WiFi
- My Wellington

Projects / Rollouts:

- VOIP phone installation
- eBill & Autopay Incentive Program
- Internship program (Keiser University)
- ProjectDox
- Qflow Lobby Management System
- WebQA
- Shop Wellington
- Faxing capability from desktop
- iPads to BO & CCO
- Volunteers Reporting Schedule Online App
- Damage Assessment App
- Customer Satisfaction Online Survey
- Equestrian Survey App
- End User Training on enterprise applications and hardware

Broadcasting:

- Live Broadcast Patriot Day 9/11 Ceremony
- Live Broadcast all Council Meetings
- Live Broadcast all Code Enforcement Hearings
- Improved webcasting capabilities

FY2013 ACTION PLANS

IT will continue to focus on quality, service delivery, and communication in all four of its focus areas. Some upcoming projects include:

- Customer Service process improvements
- EMC storage/SQL environment upgrades
- GIS and metadata move
- Network and PC audit
- SunGard AS400 move to onsite data center
- Implementation of Office 365

- Qflow addition of schedule assistant
- Complete APWA accreditation IT 7.x documentation
- IVR upgrades
- Virtualization project

BUDGET ISSUES

The FY2013 budget seeks to eliminate these issues by focusing on completing several key items including Open Wellington (transparency), Document Management, virtual computer environment and security upgrades. These items will be accomplished by using new technologies which require less staff interaction to implement, combined with strategic outside services to cover the staffing gaps. This completion work accounts for an approximate \$200,000 increase. The FY2013 investment will enable IT to regain its footing, complete projects, and implement tools that will show an estimated \$500,000 savings over the next 5 years.

The FY2013 budget is also affected by the proper realignment of \$275,000 in expenses from the Clerk's office covering telecommunications and printer/copier leases. It should be noted that while this is a substantial increase to the IT budget, several policy changes (cell phone policy, VOIP system) have shown substantial savings in telecommunications costs for the Village.

Lastly, over the last several budget cycles, Wellington has negotiated and received several reductions in software and hardware maintenance. The industry trend is reversing resulting in increases in required support and maintenance costs by an average of 5%

BUDGET SUMMARY

INFORMATION TECHNOLOGY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 682,289	\$ 846,898	\$ 755,393
Operating	756,821	746,940	725,430
SUBTOTAL	\$ 1,439,110	\$ 1,593,838	\$ 1,480,823
Capital Outlay	388,067	132,505	90,000
TOTAL	\$ 1,827,177	\$ 1,726,343	\$ 1,570,823
Positions	7	9	7

GIS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 159,611	\$ 159,646	\$ 191,646
Operating	78,755	57,350	82,295
SUBTOTAL	\$ 238,366	\$ 216,996	\$ 273,941
Capital Outlay	47,078	-	-
TOTAL	\$ 285,444	\$ 216,996	\$ 273,941
Positions	2	2	2

TOTAL INFORMATION TECHNOLOGY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 841,900	\$ 1,006,544	\$ 947,039
Operating	835,576	804,290	807,725
SUBTOTAL	\$ 1,677,476	\$ 1,810,834	\$ 1,754,764
Capital Outlay	435,145	132,505	90,000
TOTAL	\$ 2,112,621	\$ 1,943,339	\$ 1,844,764
Positions	9	11	9

PERSONNEL

	Positions	OPS	Other
CHIEF INFORMATION OFFICER	1.00		
SENIOR TECHNOLOGIST	1.00		
SUPPORT TECHNICIAN	1.00		
BUSINESS ANALYST	1.00		
SENIOR BUSINESS ANALYST	1.00		
SENIOR NETWORK ADMINISTRATOR	1.00		
SUPPORT SPECIALIST	1.00		
DEVELOPER OPS		1.00	
Total Technology Services	7.00	1.00	
GIS MANAGER	1.00		
GIS ANALYST	1.00		
TECHNICIAN OPS		1.00	
Total GIS	2.00	1.00	
Total Information Technology	9.00	2.00	0.00

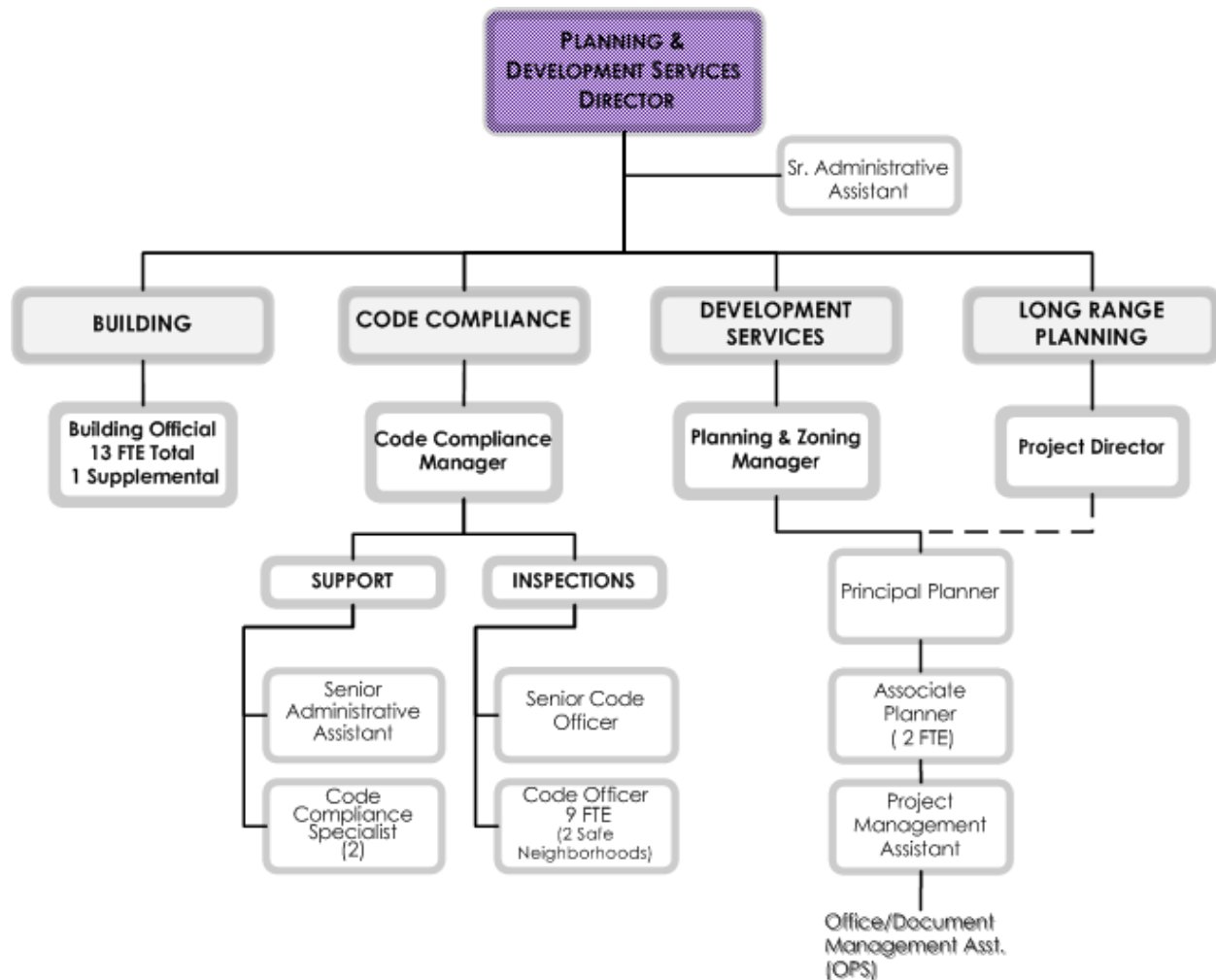
FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Customer satisfaction rating	95%

Performance Measure	Result
Pct. of Help desk requests processed within one hour	90%

Performance Measure	Result
Annual number of visitors to website	108,000

PLANNING AND DEVELOPMENT SERVICES



FUNCTION AND OVERVIEW

Planning and Development Services is the integration of all planning, zoning, economic development, code, and building activities within one department. The objective of this consolidated department (formerly five separate divisions) is to establish better coordination and collaboration for all development services, code, and economic development activities as well as reduce costs through shared resources and more effective service provision. The main focus of the department continues to be the protection of the health, safety and welfare of the Village residents through administration of the Land Development Code, Building Code and compliance to Village property standards to preserve and enhance the unique characteristics of Wellington which make it a Great Hometown.

PLANNING AND DEVELOPMENT SERVICES

Planning and Development Services encompasses Strategic Planning, Planning and Zoning, Code Compliance, and Building. For budgetary purposes and due to statutory requirements regarding permitting revenues, Building is presented as a separate budget package. The following are descriptions of Planning and Development Services functions:

- **Zoning:** Administers the provisions of the Village's Land Development Codes, which include the Comprehensive Plan, the Zoning Code, Parking Standards, Landscaping Standards, Concurrency Standards, Environmental Standards, etc. Such work involves preparation and representation of staff reports for Comprehensive Plan Amendment applications, Rezoning applications, Conditional Use applications, Special Permit applications, Variance applications, Site Plan Approval applications and building permit applications, among others. Zoning also provides support and website updates for numerous Village advisory boards such as the Planning, Zoning and Adjustment Board, Equestrian Preserve Committee, Architectural Review Board, as well as for the Village Council. The Division provides assistance to the general public on a walk-in basis. In 2011, the Division processed 27 Zoning related public hearing applications, 25 ARB applications, 41 straight DRC applications, 31 Special Use Permits, 13 Special Event permits, and 183 Tree Removal Permits.
- **Planning:** Administers the Comprehensive Plan and the Village's planning initiatives, such as the Medical Arts District and Equestrian Master Plan. The focus is on "Sustainable Wellington". It is a vision comprised of four principles – livable neighborhoods, open space, education, and employment – designed to enhance Wellington as a place to live, work, learn, and play for all generations. Each of the four principles is incorporated into all of the Sustainable Wellington initiatives. This division will also work with the local business community to develop and implement strategies that support and retain existing businesses and create an environment that attracts investment in available commercial space and vacant properties.
- **Code Compliance:** The primary function of this division is to protect the Village's high quality of life through enforcement of a wide variety of local codes, including all of those noted above. Enforcement is accomplished through a number of programs, as well as through response to citizen complaints. In 2011 the Division made over 24,000 inspections resulting in the generation of 7,097 cases. Approximately 3,500 courtesy notices were issued and 1,490 notices of violation. In addition, 590 parking tickets were issued. Ultimately, 681 cases were presented to the Special Master.

PLANNING AND DEVELOPMENT SERVICES

FUNDAMENTALS

- Respecting the Environment
- Economic Development
- Protecting our Investment
- Responsive Government

KEY MEASURES AND STANDARDS

Zoning

- Daily inspections completed per inspector (goal of 18 or less)
- ISO community rating (Residential/Commercial) 2/3

Planning

- Number of businesses participating in "Shop Wellington"
- Commercial vacancy and lease rates

Code Compliance

- Number of code cases per officer
- Code compliance rate

FY2011 & FY2012 ACCOMPLISHMENTS

Zoning

- Coordination with Building and Code Compliance to resolve ongoing field issues
- Electronic review and distribution of P&Z related applications
- P&Z Applications updated and electronically available for outside user groups
- Streamline special use permit review especially for stabling tents
- Bicycle, pedestrian and alternative pathways master plan
- Assist in median improvements and other landscape related projects as requested

Planning

- Worked with the IT Department to complete the 1st phase of the Broadband Master Plan; began the 2nd phase including the Technical Plan
- Developed a revised business tax receipt brochure
- Created FAU Living Lab partnership and completed economic inventory analysis
- Designated Gold Green Local Government by Florida Green Building Coalition

PLANNING AND DEVELOPMENT SERVICES

- Coordinated the passage of House Bill 1255 transferring the jurisdiction of the Medical Arts District from the Lake Worth Drainage District to ACME Improvement District
- Initiated an amendment to the Medical Arts District CRALLS (traffic exception)
- Launched Shop Wellington website for local businesses
- Completed the data collection and analysis for the Equestrian Master Plan and prepared a preliminary report of the equestrian data and analysis
- Completed community surveys and focus group meetings for the Equestrian Data Collection project
- Submitted application for the 2012 MPO Transportation Enhancement Grant for a multi-use trail along Flying Cow Road
- Prepared an inventory of available commercial space in Wellington
- Prepared Palm Beach County Business Development Board "shovel-ready" applications for property owners with vacant, developable property

Code Compliance

- Code Officers obtained Florida Association Code Enforcement (FACE) level I Fundamentals of Code Enforcement
- Code Officers obtained FACE level VI Officer Safety
- Code staff participation in the stabilization and enhancement of older communities through a partnership with the Safe Neighborhoods Office
- Restructured code compliance officer zones

FY2013 GOALS AND PROJECTS

Since several divisions are dependent on regulatory influences from the state and business volume is highly dependent on regional and national economic factors there is no comprehensive list of expectations for the upcoming fiscal cycle. The following, however, reflect goals for the coming year as part of its focus preserving Wellington's "Great Hometown":

Zoning

- Continue to streamline the application review process for both development approvals and building permits, to reduce processing time and complication.
- Continue the updating and streamlining of the various land development codes.
- Improve & expand interaction and assistance provided to other departments

Planning

- Number of businesses participating in "Shop Wellington" (effectiveness)

PLANNING AND DEVELOPMENT SERVICES

- Commercial vacancy rates and leasing rates (Effectiveness) – Ties to the web page showcasing available commercial space, this can also be benchmarked against other cities
- Construction value of commercial build out or new commercial construction (effectiveness)
- Number of new medical oriented businesses (effectiveness)
- Results from the equestrian survey – to be defined – ties to the Equestrian Data Collection Project

Code Compliance

- Maintain work volume & response time to complaints
- Additional training and certifications for inspection staff
- Continue to conduct Neighborhood Improvement Inspections to protect and enhance property maintenance standards

BUDGET ISSUES

Zoning

- Equestrian projects and weekly meetings require P&Z considerable staff time during peak months
- Complete backlog of scanning of older applications/petitions, plans, and other documents; requires shared use of part-time scanning technician with Code
- Tree removal and pruning issues with Code Compliance
- Increased demand on P&Z for on-call customer service
- Unknown level of service demand for equestrian related regulations and permits as part of the overall Equestrian Data Collection project
- Medical Arts site design and implementation

Planning

- Outside services for legal, traffic, landscaping, economic and various professional services; shared with Zoning Division
- Certification maintenance at training, seminars, and conferences

Code Compliance

- Palm Beach County enacted additional escrow requirements for parking tickets, \$10.00 per appeal
- Additional certifications for new code staff, FACE Level I and parking enforcement
- Additional equipment for new code staff

PLANNING AND DEVELOPMENT SERVICES

- Additional Code Officers hired in 2012 will increase case load and may cause increased expenses associated with case generation

BUDGET SUMMARY

PLANNING AND DEVELOPMENT SERVICES

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 1,435,053	\$ 1,036,565	\$ 682,079
Operating	152,326	210,935	199,930
SUBTOTAL	\$ 1,587,379	\$ 1,247,500	\$ 882,009
Capital Outlay	-	-	-
TOTAL	\$ 1,587,379	\$ 1,247,500	\$ 882,009
Positions	13	10	8

CODE COMPLIANCE

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 713,572	\$ 1,021,335	\$ 970,479
Operating	58,775	87,810	\$ 96,255
SUBTOTAL	\$ 772,347	\$ 1,109,145	\$ 1,066,734
Capital Outlay	3,234	-	-
TOTAL	\$ 775,581	\$ 1,109,145	\$ 1,066,734
Positions	12	15	14

TOTAL PLANNING AND DEVELOPMENT SERVICES

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 2,148,625	\$ 2,057,900	\$ 1,652,558
Operating	211,101	298,745	296,185
SUBTOTAL	\$ 2,359,726	\$ 2,356,645	\$ 1,948,743
Capital Outlay	3,234	-	-
TOTAL	\$ 2,362,960	\$ 2,356,645	\$ 1,948,743
Positions	25	25	22

PLANNING AND DEVELOPMENT SERVICES

PERSONNEL

	Positions	OPS	Other
PROJECT MANAGEMENT ASSISTANT	1.00		
PRINCIPAL PLANNER	1.00		
PLANNING & DEVELOPMENT SERVICES DIRECTOR	1.00		
PROJECT DIRECTOR -Eq Mst Plan	1.00		
ASSOCIATE PLANNER	2.00		
OFFICE/DOCUMENT MANAGEMENT ASST - OPS		1.00	
PLANNING AND ZONING MANAGER	1.00		
SR ADMINISTRATIVE ASSISTANT	1.00		
Total Planning & Development	8.00	1.00	

CODE COMPLIANCE MGR	1.00		
CODE COMPLIANCE OFFICER	7.00		
CODE COMPLIANCE SPECIALIST	2.00		
SR ADMINISTRATIVE ASSISTANT	1.00		
SR CODE COMPLIANCE OFFICER	1.00		
Total Code Compliance	12.00		

CODE COMPLIANCE OFFICER	2.00		
Total Safe Neighborhoods Code	2.00		

Total Planning & Development and Code Compliance	22.00	1.00	
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- Merge former Planning & Zoning and Strategic Planning Divisions
- Transfer out of four positions to Building, Customer Service and new Litigation Unit
- Convert supplemental Project Director to permanent; remains funded from Equestrian capital project
- Code Compliance down one position for transfer out

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Number of annual code cases/officer	497
Number of businesses participating in Shop Wellington	25
Commercial vacancy and lease rates	See below

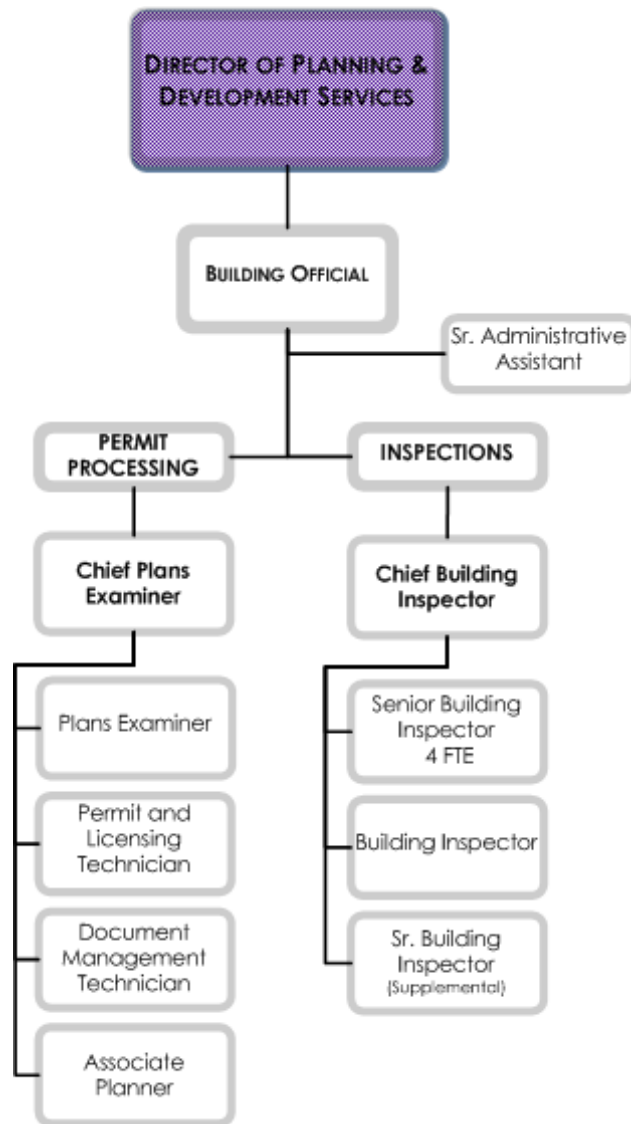
PLANNING AND DEVELOPMENT SERVICES



Performance Measure	Result
Number of annual code cases per officer	497

Performance Measure	Result
Code compliance rate	92%

BUILDING



FUNCTION AND OVERVIEW

The Building Department's primary functions include permitting (plan review & permit issuance), inspection (building inspections, contractor licensing administration), and occupancy certification for new construction in compliance with the adopted State Building Code and various local codes (including property maintenance standards) in order to ultimately protect the health, safety and welfare of Village residents.

FUNDAMENTALS

- Respecting the Environment
- Economic Development
- Protecting our Investment
- Responsive Government

BUILDING

KEY MEASURES AND STANDARDS

In order to effectively maintain the standards set forth by both charter and ordinance, staff must be highly trained and keep pace with the current regulatory guidelines. To that end we will base the success of the Department on the following measures:

- Insurance Services Office Building rating (ISO evaluation)
- Inspector to Inspection ratio (no more than 18 per day)

FY2011 & FY2012 ACCOMPLISHMENTS

- Implemented a mobile inspection process
- Maintained existing score rating with ISO (Insurance Services Office)
- Completed all requested inspections on the day of the request
- Issued over 6,000 Building Permits
- Completed over 8,000 reviews
- Completed over 20,000 Inspections

FY2013 ACTION PLANS

- Improve or maintain ISO (Insurance Services Office) rating
- Implement remote electronic inspections reporting
- Implement Electronic Permitting
- Maintain the same level of service with increased workload

BUDGET ISSUES

Due to increased workloads over the last fiscal cycle with a growing trend of new housing starts, the Building Department requests increases for staffing, outside services, software upgrades, and training to support current demand.

Two additional positions are requested: one to assist with plan reviews and inspections, and one to provide administrative support in document management. A supplemental Building Inspector position is requested to fulfill the current demand for inspections, and to reduce the actual number of inspections per inspector to meet statutory and ISO requirements. This supplemental position will be funded by increased permit revenues. The full time Document Management Technician replaces a temporary Document Management Technician position and is needed to keep up with scanning of permits and plans, as well as other documents.

\$20,000 is budgeted for training and includes training for Electronic Plans Review for both staff and residents to streamline processes and improve customer service. This line item also covers training registrations and continuing education credits required to maintain licenses and certifications, as well as training for staff needed to remain in compliance with local and state laws.

BUILDING

While miscellaneous travel dollars have not been fully utilized over the last few years, the budget remains flat for 2013 at \$13,000 and includes hotel, mileage and meals associated with training or work related meetings. Staff budgeted at the same level based on anticipated travel needs related to required training, and as needed to support the Building Official's post as Chairman of the Building Code Advisory Board.

The Building Department also requests an increase to outside services for specialized permitting activity to keep up with the demand, and an increase for software upgrades for reporting and for electronic plan review to expedite requests.

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 1,494,721	\$ 1,278,440	\$ 1,502,743
Operating	235,998	126,450	\$ 171,250
SUBTOTAL	\$ 1,730,719	\$ 1,404,890	\$ 1,673,993
Capital Outlay	63,812	-	-
TOTAL	\$ 1,794,531	\$ 1,404,890	\$ 1,673,993
Positions	12	11	13

PERSONNEL

	Positions	OPS	Other
BUILDING INSPECTOR	1.00		
BUILDING OFFICIAL	1.00		
CHIEF BUILDING INSPECTOR	1.00		
CHIEF PLANS EXAMINER	1.00		
DOCUMENT MANAGEMENT TECHNICIAN	1.00		
PERMITTING & LICENSING TECH	1.00		
PLANS EXAMINER	1.00		
ASSOCIATE PLANNER	1.00		
SENIOR BUILDING INSPECTOR	4.00		
SENIOR BUILDING INSPECTOR - SUPPLEMENTAL			1.00
SR ADMINISTRATIVE ASSISTANT	1.00		
Total Building	13.00		1.00

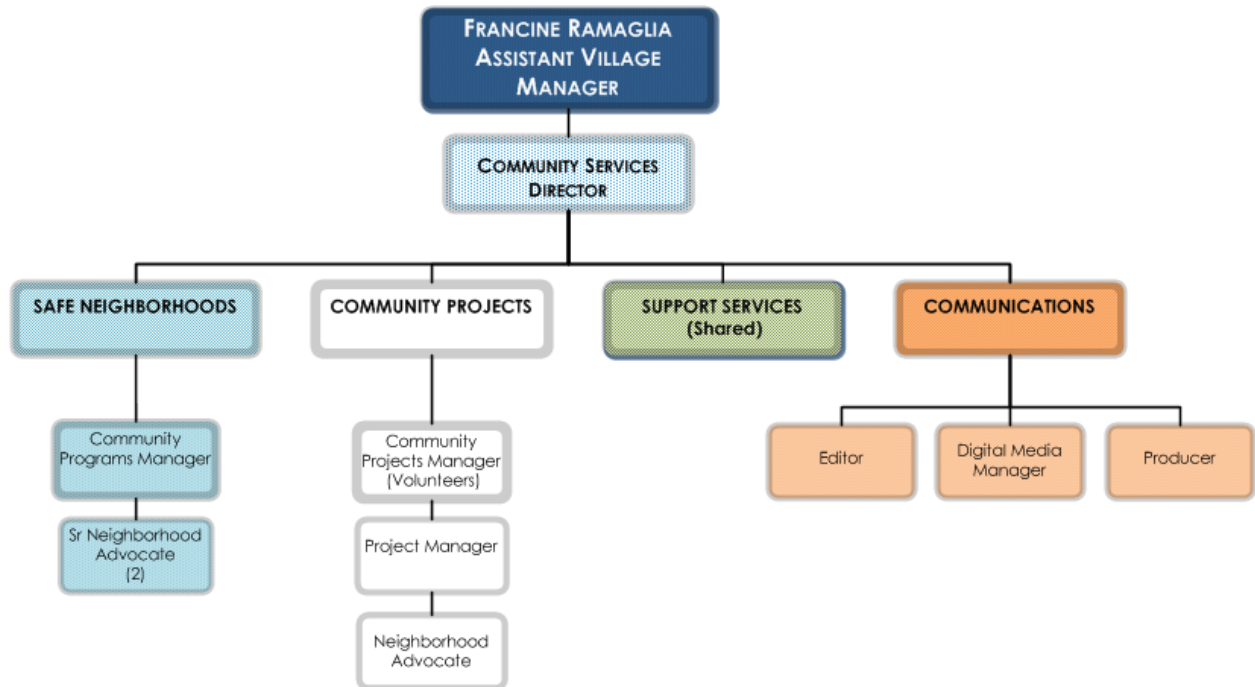
BUILDING

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Daily inspections per inspector (goal of 18 or less)	18

Performance Measure	Result
ISO Community Rating (Residential/Commercial)	2/3

COMMUNITY SERVICES



COMMUNITY SERVICES

FUNCTION AND OVERVIEW

The Community Services Department is comprised of two divisions: (1) Safe Neighborhoods and (2) Communications. Both divisions work together to create safe and livable neighborhoods throughout Wellington focusing on the following main focus areas:

- **Reinvestment** – in public and private infrastructure in Wellington's transitional neighborhoods, including sidewalks, streets, and other community assets (residential housing and neighborhood commercial centers). The Defensive Measures Grant program provides residents grant funds to install lighting and for CPTED projects (Crime Prevention Through Environmental Design).
- **Public Safety** – Code Compliance Officers and Community Oriented Police Officers reduce crime and ensure properties are maintained in accordance with to code to protect the health and safety of Wellington residents.
- **Leveraging** – The leveraging of Wellington's public investment is accomplished through three main focus areas:
 - Volunteer projects and programs – Examples of these types of programs include neighborhood clean-ups, Residents Academy and neighborhood façade improvement projects
 - The Community Development Block Grant Program (CDBG) – Beginning in 2013, Wellington will receive an annual allocation of CDBG funds to assist the Village in meeting community needs, including, but not limited to, capital infrastructure investment and economic development programs that will retain and/or create employment opportunities, including a new Small Business Incubator
 - Foreclosure Prevention – Wellington's Homeownership Preservation Office located in the Wellington Marketplace provides residents free foreclosure prevention services, including access to legal advice, federal and state incentive programs and homebuyer counseling.
- **Communication** – Critical to program success and project completion is effective communication. The Communications Division utilizes various communication mediums, including printed materials, videos, websites, Channel 18, and social media to facilitate the flow of both internal and external information.

FUNDAMENTALS

- Neighborhood Renaissance
- Protecting our Investment
- Responsive Government

COMMUNITY SERVICES

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the department:

- Crime rates within the transitional neighborhoods
- Owner-occupancy rates
- Trend in neighborhood home values
- Perception of Safety

FY2011 & FY2012 ACCOMPLISHMENTS

Community Services has made the following significant accomplishments:

- Contracted with Housing Partnership, Inc. to provide services to residents at the Homeownership Center to provide regular foreclosure prevention, workshops held at homeownership center and first time homebuyer workshops at homeownership center
- Provided volunteer opportunities for 10,500 hours equivalent to approximately \$157,500; volunteers placed in various Village departments and community events such as the Tiger Shark Cove Park Rebuild project, Fall Festival, Egg Hunt, Father Daughter Dance, and numerous clean-up projects.
- Developed youth engagement opportunities including Civics 101 Course, High School Summer Service Program, Youth Council and community service days
- Coordinated Inter-faith Leadership roundtable group consisting of 13 members that met monthly to encourage collaboration, communication, and to address community issues
- Neighborhood Stabilization Program (NSP). Five homes were purchased and renovated through a federal grant program to promote homeownership and to stabilize home values
- Held regular neighborhood meetings for all transitional and pre-transitional neighborhoods
- Held one Neighborhood Beautification and/or clean-up project in each transitional neighborhood resulting in a 60% average reduction in code violations
- Installed cluster mailboxes to two HOAs in one transitional neighborhood.
- Completed the installation of lighting conduit to support future FPL lighting in the transitional neighborhoods
- Through the Resident's Academy, twenty residents learned more about Wellington's different departments and their functions.

COMMUNITY SERVICES

- Developed and created five monthly “In the Know” video series. In the Know is a video series to educate residents and employees on the various Wellington initiatives.
- Redesigned Wellington's website to make it easier to access information and established a Wellington Facebook site.

FY2013 ACTION PLANS

In an effort to reduce crime and affect change in the transitional neighborhoods the following projects will be implemented in the upcoming fiscal year:

- Creation of a plan for a Small Business Incubator within the satellite Safe Neighborhoods Office, located at 1100 Wellington Trace. The Small Business Incubator will provide shared resources and technical assistance and training to approximately four small businesses with the goal of creating further employment opportunities.
- Increase Defensive Measures Grant participation by 20% to 30 applicants
- Roll out of the Neighborhood Enhancement Grant Program that will include at least two commercial center applicants
- Increase perception of safety by an average of 10% during the nighttime and by 5% on average during the daytime in transitional communities
- Increase participation in Residents Academy by 25%
- Provide foreclosure assistance/loan modification/other related services to 100 Wellington households
- Decrease the number of Code violations within transitional neighborhoods by 10%
- Decrease current crime rate and arrestees of 29% on average within the transitional neighborhoods

COMMUNITY PROJECTS

- Conduct one neighborhood clean-up project in each transitional community
- Increase volunteer participation and develop new ways to utilize volunteers for educational and community outreach events
- Install tree canopies within six transitional neighborhoods
- Collaborate with two new non-profit community development agencies on neighborhood reinvestment projects including developing programming for the relocated Boys and Girls Club

COMMUNITY SERVICES

- Develop the Homeowner and Preservation office to include strategic partnerships that will focus on foreclosure assistance, façade improvement projects, loan modification services, and first-time home buyer workshops

COMMUNICATIONS

- Develop Best of Wellington Video, Employee Academy Video Series for all departments
- Provide central source of communication to residents including redesign of the website, press releases, channel 18 and public service announcements and facilitate public's access of information
- Project management and partnership with various internal departments and the community to enhance communication of Wellington initiatives and programs such as In the Know (ITK).

BUDGET ISSUES

Many of the objectives of the Department could be impacted by sources outside of its control such as:

- Level of CDBG appropriation. The CDBG program funding is subject to annual appropriations by the U.S. Congress. The CDBG funds as scheduled will:
 - Partially fund the Community Programs Manager position
 - Fund activities at the Homeownership Center, including legal aid for foreclosure prevention for Wellington residents and HOAs in which there is no funding for currently
 - Fund formal neighborhood revitalization plans
 - Provide planning and operational funding for the Small Business Incubator. The Community Programs Manager will coordinate the development of the Small Business Incubator, Wellington Chamber of Commerce and other community based organizations.
- Carryforward of approximately \$500,000. The funds will be used for: The installation of street tree canopies throughout several neighborhoods; The Defensive Measures Grant program; Model Block program, a proposed grant program designed to fund residential and commercial façade improvements and other neighborhood improvements; and Infrastructure related projects such as increased lighting in needed neighborhoods.
- Additional part-time advocates to meet service level demands
- Number of foreclosures could impose a greater demand for services
- Number of foreclosures could impose a greater demand for services

COMMUNITY SERVICES

BUDGET SUMMARIES

SAFE NEIGHBORHOODS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 376,206	\$ 374,668	\$ 427,240
Operating	56,768	121,000	187,000
SUBTOTAL	\$ 432,974	\$ 495,668	\$ 614,240
Capital Outlay	9,703	-	-
TOTAL	\$ 442,677	\$ 495,668	\$ 614,240
Positions	4	5	6

COMMUNICATIONS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 255,029	\$ 235,693	\$ 245,957
Operating	32,780	39,600	41,400
SUBTOTAL	\$ 287,809	\$ 275,293	\$ 287,357
Capital Outlay	5,766	-	8,000
TOTAL	\$ 293,575	\$ 275,293	\$ 295,357
Positions	3	3	4

TOTAL COMMUNITY SERVICES

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 631,235	\$ 610,361	\$ 673,197
Operating	89,548	160,600	228,400
SUBTOTAL	\$ 720,783	\$ 770,961	\$ 901,597
Capital Outlay	15,469	-	8,000
TOTAL	\$ 736,252	\$ 770,961	\$ 909,597
Positions	7	8	10

COMMUNITY SERVICES

PERSONNEL

	Positions	OPS	Other
COMMUNITY PROGRAMS MANAGER	1.00		
COMMUNITY PROJECT MANAGER	1.00		
COMMUNITY SERVICES DIRECTOR	1.00		
NEIGHBORHOOD ADVOCATE	1.00		
SR NEIGHBORHOOD ADVOCATE	2.00		
Total Safe Neighborhoods	6.00		
PROJECT MANAGER	1.00		
DIGITAL MEDIA MANAGER	1.00		
EDITOR	1.00		
PRODUCER	1.00		
Total Communications	4.00		
Total Community Services	10.00		

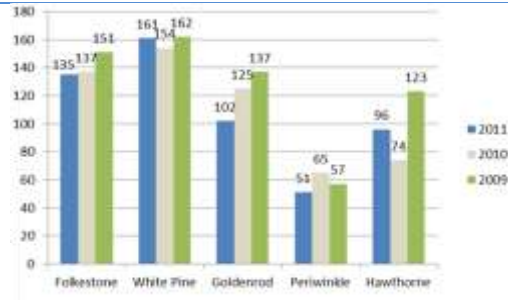
- Added position for CDBG administration and programs, with cost partially offset by grant funding
- Transferred in 2 positions from Technology Services to Communications

FY 2012 PERFORMANCE RESULTS:

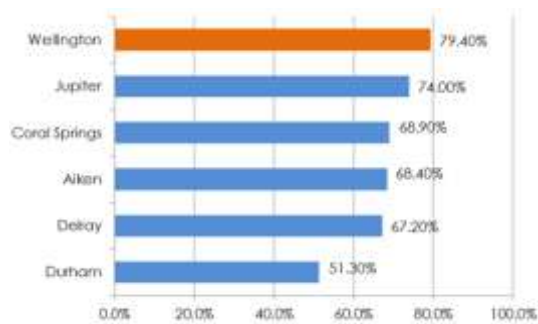
Performance Measure	Result
Crime rates within transitional neighborhoods	Crime rates are down
Owner-occupancy rates	Overall have remained flat
Trend in neighborhood home values	Values are slightly down
Pct. of residents that feel safe (night vs. day)	94% vs. 76%

COMMUNITY SERVICES

NEIGHBORHOOD CRIME RATES

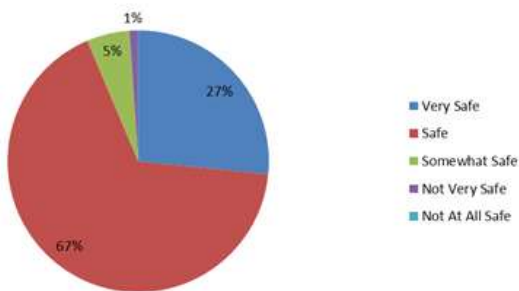


HOMEOWNERSHIP RATES

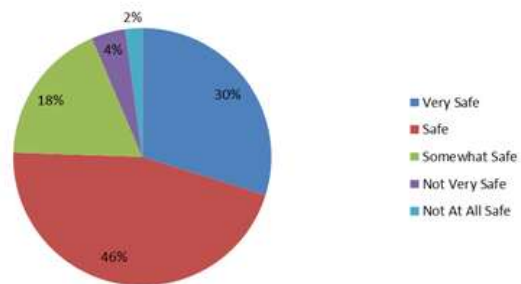


PERCEPTION OF SAFETY

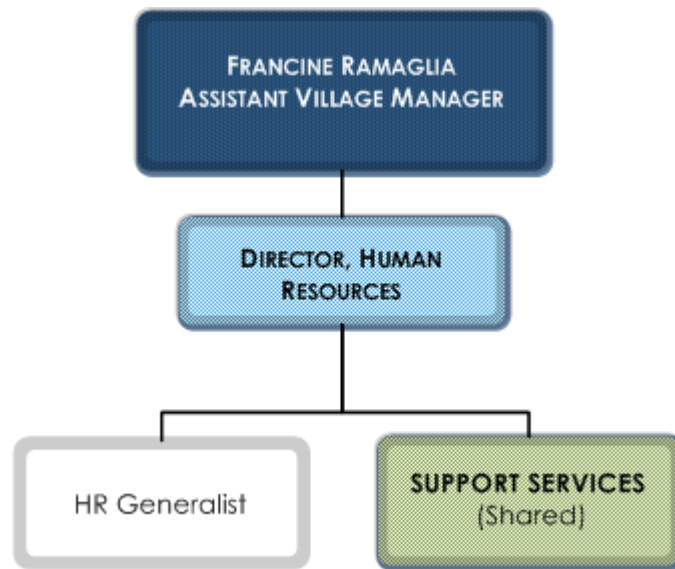
Safety During the Day



Safety At Night



HUMAN RESOURCES



FUNCTION AND OVERVIEW

Human Resources is committed to maintaining high customer satisfaction through fostering a “Great Hometown” culture with a high performance workforce. Core Human Resource services support Wellington's mission by continually seeking to attract, develop and maintain a high performance workforce through four basic functions: Talent Management, Training and Development, Employee Engagement, and Organizational Culture.

FUNDAMENTALS

- Protecting our Investment
- Responsive Government

KEY MEASURES AND STANDARDS

Not only is Wellington a “Great Hometown”, it is a great place to work. Wellington assists employees in working towards its goals and maintaining its position as an innovative leader. Goals for the upcoming year will be measured by:

- % Turnover (Voluntary/Involuntary)
- % of employees satisfied with benefits
- Average recruitment time
- Average number of years of service

HUMAN RESOURCES

FY2011 & FY2012 ACCOMPLISHMENTS

Human Resources successfully implemented projects to further the development of staff and to increase organizational capacity :

- Implemented Employee Medical Clinic partnership
- Fostered "Great Hometown" culture through "In the Know" and "Employee Academy" sessions
- Designed and implemented two training cycles of Leadership Development
- Implemented succession planning
- Promoted Wellness program including Wellness Fairs, monthly informational segments, Financial Fair
- Completed market study
- Created and facilitated as least ten different training offerings
- Revised employee manual

FY2013 GOALS AND PROJECTS

In the upcoming year Human Resources continues to focus on succession planning, leadership development training, organizational culture and relationships. Human Resources aim is to help this process through:

- Leadership development programs
- Succession planning
- Employee Academies
- Outsourced FMLA
- Market driven compensation
- Career and skills development

BUDGET ISSUES

Human Resources faces significant challenges in preparing for current and future service needs. While limited increases in staffing, outside Services exist due to planned projects including electronic performance management, succession planning, and FMLA outsourcing (which is needed to offset potential liability to Wellington). Software to support electronic performance management also presents an increase which includes a one-time software purchase of \$24,000 with a recurring annual expense of \$15,000. To move forward, increases in Employee Training and Development are needed for continued Leadership Development training and Career and Skills Development.

HUMAN RESOURCES

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 336,354	\$ 235,570	\$ 233,383
Operating	75,957	87,050	130,100
SUBTOTAL	\$ 412,311	\$ 322,620	\$ 363,483
Capital Outlay	-	-	-
TOTAL	\$ 412,311	\$ 322,620	\$ 363,483
Positions	3	2	2

PERSONNEL

	Positions	OPS	Other
HUMAN RESOURCES DIRECTOR	1.00		
HUMAN RESOURCES GENERALIST	1.00		
Total Human Resources	2.00		

FY 2012 PERFORMANCE RESULTS:

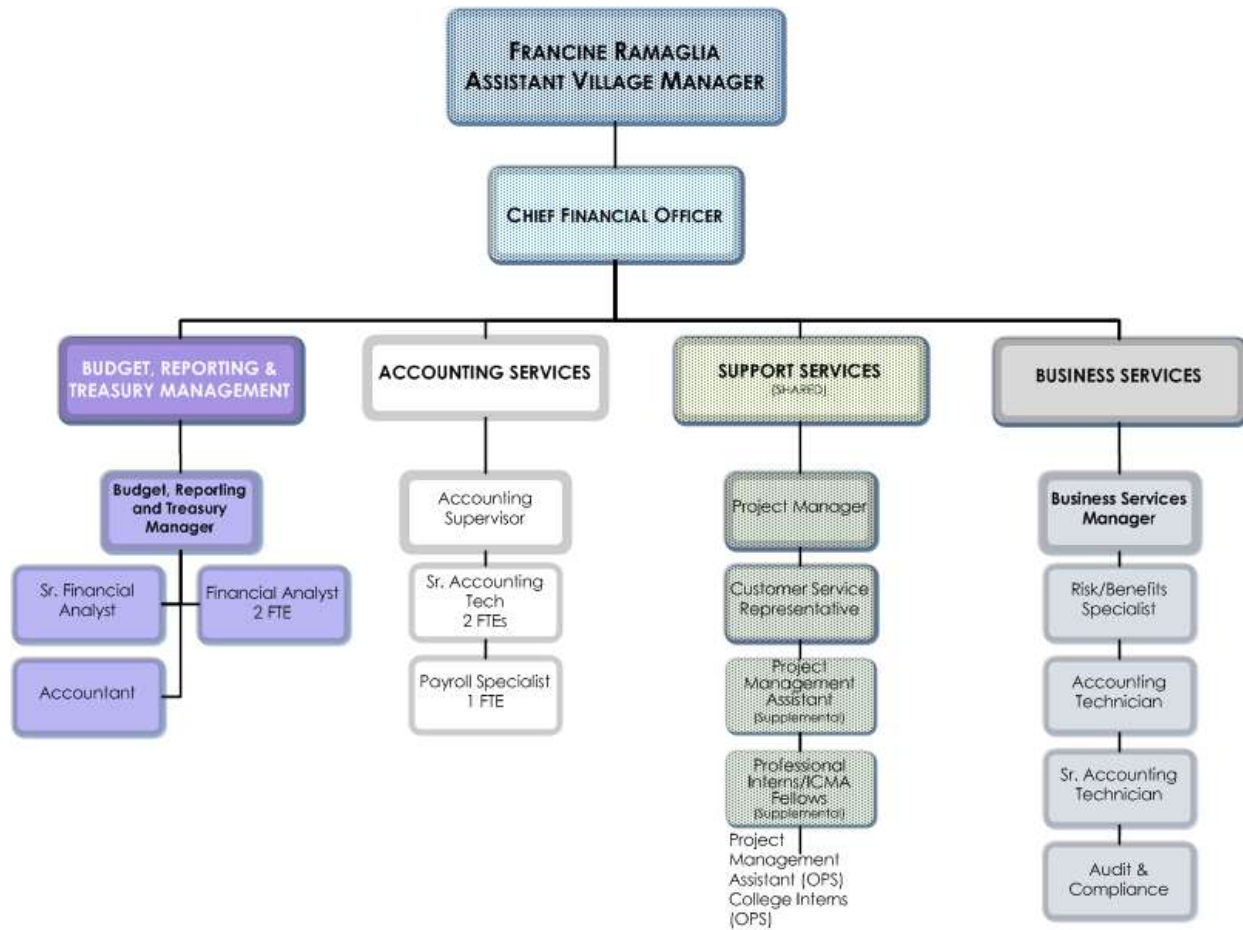
Performance Measure	Result
Turnover Percent (Voluntary & Involuntary)	7% & 3%

Performance Measure	Result
Pct. of employees satisfied with benefits	85%

Performance Measure	Result
Average recruitment time	45 days

Performance Measure	Result
Average number of years of service	6.43

OFFICE OF FINANCIAL MANAGEMENT & BUDGET



OFFICE OF FINANCIAL MANAGEMENT & BUDGET

FUNCTION AND OVERVIEW

The function of Wellington's Office of Financial Management and Budget (OFMB) is to manage and prepare a balanced budget, provide accurate and relevant financial information to the public and decision makers, and safeguard assets through appropriate controls, accounting and procurement practices and effective risk management. OFMB partners with all departments to improve operating efficiencies. Wellington's OFMB Department is comprised of the following divisions:

- **Financial Services** - manages accounting, budget and treasury services; and ensures regulatory compliance
- **Purchasing** - manages the procurement of goods and services
- **Risk Management** – provides professional risk management services
- **Support Services** – provides internal administrative support to other Wellington departments

FUNDAMENTALS

- Protecting Our Investment
- Responsive Government

BUDGET SUMMARY

OFFICE OF FINANCIAL MANAGEMENT AND BUDGET

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 1,330,301	\$ 1,207,684	\$ 1,131,327
Operating	261,703	260,750	276,700
SUBTOTAL	\$ 1,592,004	\$ 1,468,434	\$ 1,408,027
Capital Outlay	-	-	-
TOTAL	\$ 1,592,004	\$ 1,468,434	\$ 1,408,027
Positions	13	13	10

OFFICE OF FINANCIAL MANAGEMENT & BUDGET

PURCHASING

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 253,818	\$ 289,783	\$ 339,452
Operating	141,897	120,850	\$ 120,900
SUBTOTAL	\$ 395,715	\$ 410,633	\$ 460,352
Capital Outlay	8,934	-	-
TOTAL	\$ 404,649	\$ 410,633	\$ 460,352
Positions	4	2	4

RISK MANAGEMENT

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 69,407	\$ 66,386	\$ 67,085
Operating	722,581	979,350	\$ 929,900
SUBTOTAL	\$ 791,988	\$ 1,045,736	\$ 996,985
Capital Outlay	-	-	-
TOTAL	\$ 791,988	\$ 1,045,736	\$ 996,985
Positions	1	1	1

SUPPORT SERVICES

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ -	\$ -	\$ 230,394
Operating	-	-	\$ 4,450
SUBTOTAL	\$ -	\$ -	\$ 234,844
Capital Outlay	-	-	-
TOTAL	\$ -	\$ -	\$ 234,844
Positions	-	-	2

TOTAL OFFICE OF FINANCIAL MANAGEMENT AND BUDGET

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 1,653,526	\$ 1,563,853	\$ 1,768,258
Operating	1,126,181	1,360,950	\$ 1,331,950
SUBTOTAL	\$ 2,779,707	\$ 2,924,803	\$ 3,100,208
Capital Outlay	8,934	-	-
TOTAL	\$ 2,788,641	\$ 2,924,803	\$ 3,100,208
Positions	18	16	17

OFFICE OF FINANCIAL MANAGEMENT & BUDGET

PERSONNEL

	Positions	OPS	Other
ACCOUNTING SUPERVISOR	1.00		
BUDGET & REPORTING MANAGER	1.00		
CFO	1.00		
FINANCIAL ANALYST	2.00		
PAYROLL SPECIALIST	1.00		
SENIOR ACCOUNTING TECHNICIAN	2.00		
SENIOR FINANCIAL ANALYST	1.00		
STAFF ACCOUNTANT	1.00		
Total OFMB	10.00		
ACCOUNTING TECHNICIAN	1.00		
BUSINESS SERVICES MANAGER	1.00		
AUDIT & COMPLIANCE	1.00		
SENIOR ACCOUNTING TECHNICIAN	1.00		
Total Purchasing	4.00		
RISK BENEFIT SPECIALIST	1.00		
Total Risk Management	1.00		
CUSTOMER SERVICE REP	1.00		
PROJECT MANAGEMENT ASSISTANT - SUPP			1.00
PROFESSIONAL INTERNS / ICMA FELLOWS - SUPP			3.00
COLLEGE INTERNS -OPS		1.00	
PROJ MANAGEMENT ASST - OPS		1.00	
PROJECT MANAGER	1.00		
Total Support Services	2.00	2.00	4.00
Total OFMB	17.00	2.00	4.00

KEY MEASURES AND STANDARDS

Financial Services

- Complete annual audit resulting in a clean audit opinion with no deficiencies in internal control, material weaknesses, or misstatements

Purchasing

- Average Request for Proposal (RFP) duration
- Turnaround time to issue purchase order (<3 days)

Risk Management

- Workers compensation loss ratio
- General liability claims loss ratio

OFFICE OF FINANCIAL MANAGEMENT & BUDGET

FY2011 AND FY2012 ACCOMPLISHMENTS

Financial Services

- Completion of annual independent audit with no internal control or compliance deficiencies or audit adjustments for 16th year
- Awards for excellence in reporting of the Comprehensive Annual Budget, Comprehensive Annual Financial Report and Popular Annual Financial Report
- Repaid 2 bond issues early (10 years) for over \$2 million in savings
- Developed and administered the first annual Budget Challenge to gain citizen input in budget development and educate the public on the budget process
- Bond Upgrade from both Moody's and Fitch

Purchasing

- Implemented Phase 1 of Purchasing web page redesign to facilitate procurement information for vendors and the general public including vendor registration, bid documents, tabulations, award notices, procedures, policies, etc.
- Implemented new contract database system which is linked to Council Agenda schedule in SharePoint
- Revised and implemented Purchasing, P-Card, and Travel manuals, including Village-wide training
- Formal bid award timeframes exceeded National Institute Governmental Purchasing benchmarks

Risk Management

- Reduced healthcare premium costs by approximately \$285,000 annually
- Reduced property and casualty insurance costs approximately \$180,000 annually
- Reduced Workers Comp rating to 46% through safety training programs

FY2013 action plans

Financial Services

- Identify areas of improvement to enhance effectiveness and efficiency by streamlining key processes. This will include an internal audit program to maintain internal controls and promotes efficiencies
- Maintain Wellington's long-term financial viability by revising/updating all forecasts of funding sources and expenditures, developing useful measures and goals, and creating successful budget strategies
- Continue the tradition in excellence in financial reporting
- Support community reinvestment by assisting with public-private partnerships and grants

OFFICE OF FINANCIAL MANAGEMENT & BUDGET

Purchasing

- Continue to improve vendor relations and improve contracting efficiency by conducting training seminars for vendors and completion of Phase 2 of web page redesign
- Reduce turnaround time on purchase orders from 4 to 3 days
- Maintain award timeframe at 77 and 88 days for Invitation to Bid (ITB) and Request For Proposal (RFP) below National Institute Governmental Purchasing benchmark 79 & 101 days, respectively
- Continue to increase use of purchasing cards to improve efficiency and increase rebate amount

Risk Management

- Improve/streamline claims tracking and reporting system

BUDGET ISSUES

An increase in personnel expenses is due to a new position requested in Purchasing to implement a new internal audit function that addresses issues and improves efficiency and effectiveness in OFMB and Purchasing, as well as a personnel transfer from other departments for shared Support Services to provide improved administrative support throughout all internal departments.

Additional increases are due to the following:

- Annual accounting audit services required to be bid for FY 2012 audit; unknown increase (projecting 4% increase for budgeting purposes)
- Outside services increase includes bond disclosure, and new regulatory compliance required for trust services

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Annual audit findings	0

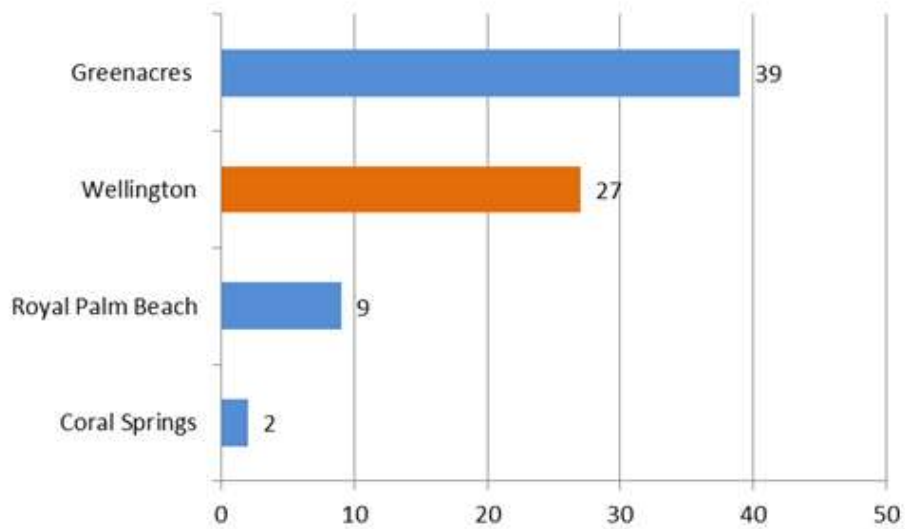
Performance Measure	Result
Average duration of RFP	88 days

Performance Measure	Result
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Turnaround time to issue purchase order	3 days
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OFFICE OF FINANCIAL MANAGEMENT & BUDGET

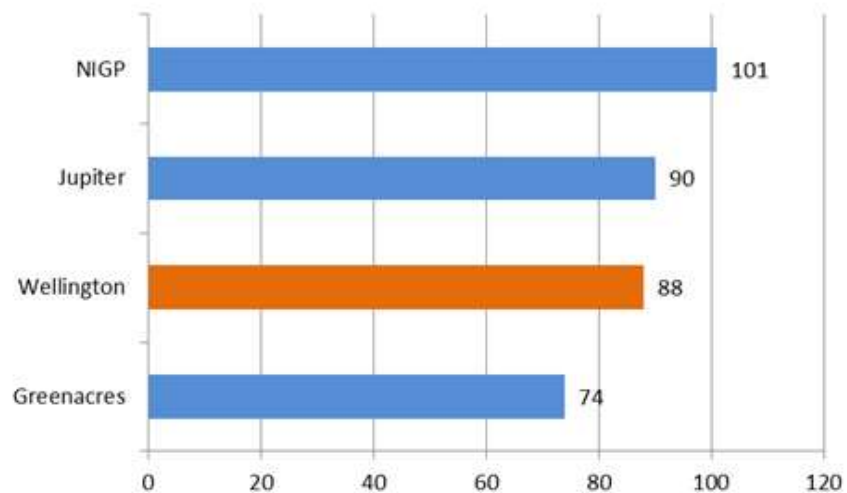
WORKERS COMPENSATION CLAIMS



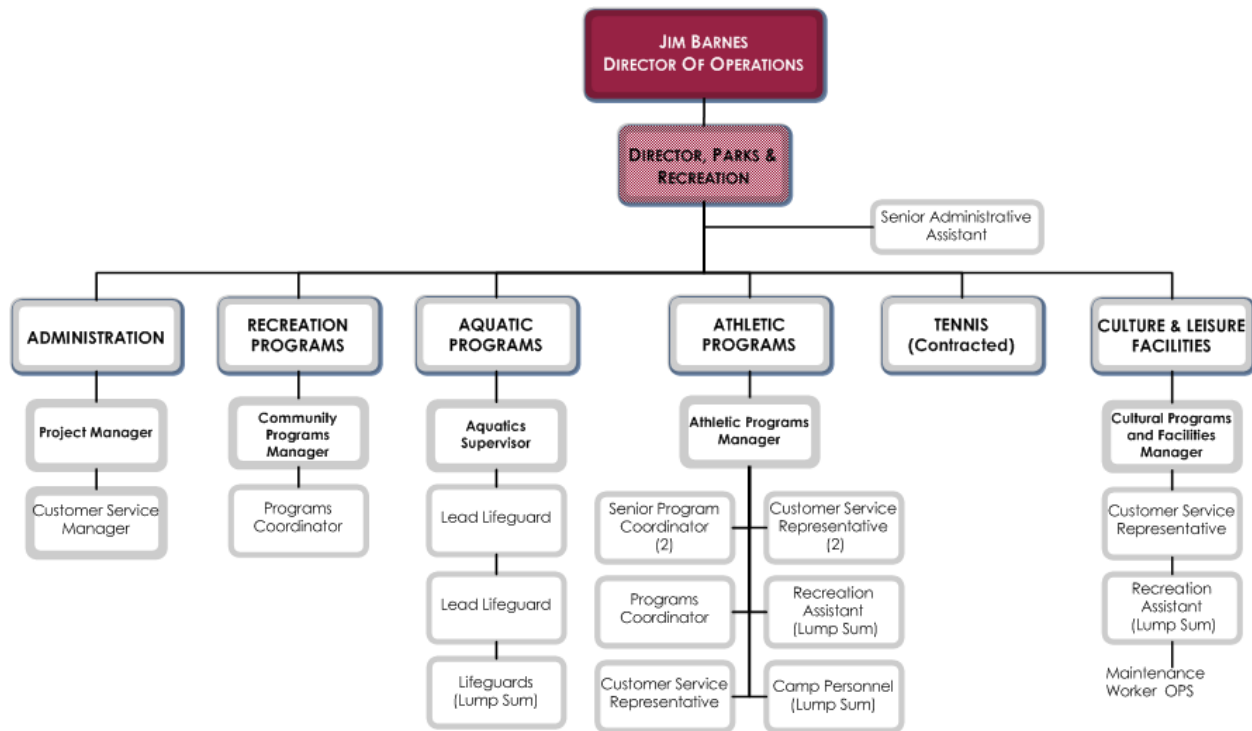
Performance Measure	Result
Workers compensation loss ratio	35%

Performance Measure	Result
General liability loss ratio	11

AVERAGE RFP DURATION



PARKS AND RECREATION



FUNCTION AND OVERVIEW

Wellington Parks and Recreation Department offers a wide variety of programs for all ages. The department is comprised of Administrative and the following divisions:

- Community Programs** - provide a wide variety of options for infants through seniors. Examples of programs offered include: Tumble Tots, Yoga, Senior Aerobics, Theater and various camps. The total participation for all classes for 2010-2011 was 43,000. Special events include 3 "Red, White and Blue" events which are: Memorial Day, July 4th and Veterans Day. Additional events include Fall Festival, Community Fitness Run, The Egg Hunt, Father /Daughter dance and Murder Mystery Theaters. Attendance varies from 250 for smaller events to 8,000 for 4th of July.
- Aquatic Programs** – the Aquatics Complex consists of an Olympic size swimming pool with a dive well, spray ground, baby pool, two slides, offices and locker/restroom facilities. The facility is open year round and serves multiple users such as Wellington High School and Palm Beach Central swim teams, Wellington Wahoos swim team, Dive team, Summer camps, Master swim program, resident/non-resident daily admissions and a variety of pass plans. Additionally, PBC Fire Rescue, PBC SWAT, Boy Scouts and Girl Scouts train at the complex. Programmed activities include: swim lessons, life guard classes, water aerobics and water safety classes. The lessons are taught by Certified Water Safety Instructors. The complex serves an estimated 40,000 customers during the year.

PARKS AND RECREATION

- **Wellington Community Center** – the facility has two levels with multiple meeting rooms and a large Banquet room with limited kitchen access. The center is used by many different groups and individuals including party rentals, wedding rentals, business meeting rentals, church rentals, Village sponsored events, and outside organizations. Events and programs held at the center include elections, tax service, Workforce Alliance, Cops and Kids, FRPA conference, Florida League of Cities, Chamber Forums, Veterans Open House, Garden Club Meetings and Art Society meetings. Community programs and Senior Services use various rooms. Total use of the Community Center in 2011 was 50,000.
- **Cultural and Leisure Programs** - the Amphitheater is the host to multiple types of events. The use and programming is an ongoing process as varied performances have taken place over the past 18 months. Village sponsored events include Friday Night Movies, Concert Series, local school plays and performances, Comedy nights, the Wellington Idol competition, Earth Day, Winter Fest and the 911 Memorial event. The Wellington Green Market is held each Saturday from October thru April. Approximately 15,000 people have enjoyed the programs.
- **Senior Resource and Advocacy Program** - offers a multitude of classes and programs designed for our senior residents. Programs are generally held at the Community Center and offer recurring activities along with single events. Most programs are free of charge and/or sponsored. Types of programs include weekly card club, lunch and learn seminars, handyman seminars, AARP driver safety classes, Palms West and Wellington Regional nutritional/exercise seminars, one stroke painting and wii bowling. Staff also coordinates with the Wellington Seniors Club.
- **Athletic Programs** – youth and adult classes and leagues are offered from age 4 thru seniors. Village sponsored programs include girls softball, boys basketball, girls basketball, volleyball, soccer, Little League baseball, lacrosse, adult men softball, adult coed softball, senior stickball, wrestling, tae kwon do, cheerleading, sport academies and summer camp. Recognized Sport Providers provide additional opportunities for both travel and more competitive leagues some recreational leagues. Provider programs are: Wave travel soccer, Western community's football, Wolves travel basketball, Wolfpack lacrosse, All-star club volleyball, Wellington Roller hockey, Colts travel baseball and the Wild girls travel softball. Close to 10,000 people participate in the programs each year.
- **Wellington Tennis Center** – an independent contractor operates programs and maintains the facility to provide youth and adult leagues, lessons and individual play.

PARKS AND RECREATION

Venues and Facilities - Consist of Olympia Park, Village Park, Tiger Shark Cove, Wellington Community Park, Scott's Place, the Dog Park, Wellington Green Park, the Amphitheater, Wellington Community Center, Wellington Aquatic Complex, Wellington Tennis Center and Peaceful Waters.

FUNDAMENTALS

- Respecting the Environment
- Economic Development
- Protecting our Investment
- Responsive Government

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the department:

- Total event attendance
- 95% or greater customer satisfaction
- Percent of program expense offset by revenues

FY2011 & FY2012 ACCOMPLISHMENTS

Parks and Recreation has made the following significant accomplishments:

- Successful creation of a county wide talent search
- Implementation of Wellington Idol program
- Implemented the Senior Concierge Program with Wellington Regional Hospital (pending)
- Attracted major Green Market to Amphitheater
- Community re-build of Tiger Shark Cove

FY2013 ACTION PLANS

In an effort to strengthen the current infrastructure and plan for future needs the following projects will be implemented in the upcoming fiscal year:

- Construction of a new community center
- Attract a major annual event
- Increase in college swim team rentals
- Attract a Wellington triathlon event
- Host a Regional Little League Tournament

PARKS AND RECREATION

BUDGET ISSUES

Increases in personnel are due to OPS hours for the Amphitheater that were added to match programming needs while attempting to reduce overtime costs. It is important to note that in order to adequately staff and provide activities and programming, Parks utilizes lump sum and OPS staff on an ongoing basis in order to control costs.

Increases in operating expenses are due to special events, however, approximately 70% of that increase is offset by registrations and sponsorships.

Many of the objectives of the Department could be impacted by sources outside of its control such as:

- Continued difficulty obtaining sponsorships in a weak economy
- Eventual closing of WCC which will result in a significant loss of rental revenue
- WCC construction effect on Aquatic Center attendance
- Additional operating expenses for Community and Special Events at parks and Amphitheater (some are revenue-neutral) due to anticipated increase in the quality and quantity of proposed events. This requires additional expenses in programming as well as staff time

BUDGET SUMMARIES

PARKS AND RECREATION ADMINISTRATION

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 284,654	\$ 390,271	\$ 381,166
Operating	96,555	78,300	83,500
SUBTOTAL	\$ 381,209	\$ 468,571	\$ 464,666
Capital Outlay	1,617	-	-
TOTAL	\$ 382,826	\$ 468,571	\$ 464,666
Positions	3	4	4

RECREATION PROGRAMS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 169,203	\$ 169,937	\$ 171,534
Operating	227,384	144,100	\$ 206,564
SUBTOTAL	\$ 396,587	\$ 314,037	\$ 378,098
Capital Outlay	-	-	-
TOTAL	\$ 396,587	\$ 314,037	\$ 378,098
Positions	2	2	2

PARKS AND RECREATION

ATHLETIC PROGRAMS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 571,035	\$ 720,721	\$ 732,248
Operating	583,749	607,828	\$ 617,624
SUBTOTAL	\$ 1,154,784	\$ 1,328,549	\$ 1,349,872
Capital Outlay	-	-	-
TOTAL	\$ 1,154,784	\$ 1,328,549	\$ 1,349,872
Positions	6	6	6

TENNIS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ -	\$ -	\$ -
Operating	98,428	91,900	91,900
SUBTOTAL	\$ 98,428	\$ 91,900	\$ 91,900
Capital Outlay	-	-	-
TOTAL	\$ 98,428	\$ 91,900	\$ 91,900
Positions	-	-	-

AQUATICS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 479,595	\$ 570,745	\$ 590,592
Operating	95,453	97,000	\$ 84,090
SUBTOTAL	\$ 575,048	\$ 667,745	\$ 674,682
Capital Outlay	8,934	-	-
TOTAL	\$ 583,982	\$ 667,745	\$ 674,682
Positions	3	3	3

CULTURAL AND LEISURE FACILITIES

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 276,443	\$ 260,606	\$ 290,401
Operating	53,977	38,900	\$ 104,000
SUBTOTAL	\$ 330,420	\$ 299,506	\$ 394,401
Capital Outlay	3,234	-	-
TOTAL	\$ 333,654	\$ 299,506	\$ 394,401
Positions	2	2	2

PARKS AND RECREATION

SENIOR RESOURCE AND ADVOCACY PROGRAMS

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 60,449	\$ 61,226	\$ -
Operating	88,698	87,500	\$ 86,150
SUBTOTAL	\$ 149,147	\$ 148,726	\$ 86,150
Capital Outlay	-	-	-
TOTAL	\$ 149,147	\$ 148,726	\$ 86,150
Positions	1	1	-

TOTAL PARKS AND RECREATION

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 1,841,379	\$ 2,173,506	\$ 2,165,941
Operating	1,244,244	1,145,528	\$ 1,273,828
SUBTOTAL	\$ 3,085,623	\$ 3,319,034	\$ 3,439,769
Capital Outlay	13,785	-	-
TOTAL	\$ 3,099,408	\$ 3,319,034	\$ 3,439,769
Positions	17	18	17

PARKS AND RECREATION

PERSONNEL

	Positions	OPS	Other
AQUATICS SUPERVISOR	1.00		
LEAD LIFEGUARD	2.00		
LIFEGUARD - LUMP SUM			1.00
Total Aquatics	3.00		1.00
ATHLETIC PROGRAMS MANAGER	1.00		
CAMP COUNSELOR - LUMP SUM			1.00
CAMP LEADER - LUMP SUM			1.00
CAMP DIRECTOR - LUMP SUM			1.00
CUSTOMER SERVICE REPRESENTATIVE	2.00		
PROGRAM COORDINATOR	1.00		
RECREATION ASSISTANT -LUMP SUM			1.00
SR PROGRAM COORDINATOR	2.00		
Total Athletics	6.00		4.00
CULTURAL PROGRAMS & FACIL MGR	1.00		
CUSTOMER SERVICE REPRESENTATIVE	1.00		
MAINTENANCE WORKER II - OPS		1.00	
RECREATION ASSISTANT -LUMP SUM			1.00
Total Cultural & Leisure Facilities	2.00	1.00	1.00
ADMINISTRATIVE ASSISTANT	1.00		
CUSTOMER SERVICE MANAGER	1.00		
PARKS & RECREATION DIRECTOR	1.00		
PROJECT MANAGER	1.00		
Total Parks & Recreation Administration	4.00		
COMMUNITY PROGRAMS MANAGER	1.00		
PROGRAMS COORDINATOR	1.00		
Total Recreation Programs	2.00		
Total Parks & Recreation	17.00	1.00	6.00

The previous chart reflects 6 lump sum authorizations throughout Parks and Recreation. These authorizations include scheduled hours, however, employees do not receive benefits and are scheduled on an as-needed basis. An increase is requested in the Recreation Assistant lump sum budget to attend amphitheater special events.

FY 2012 PERFORMANCE RESULTS:

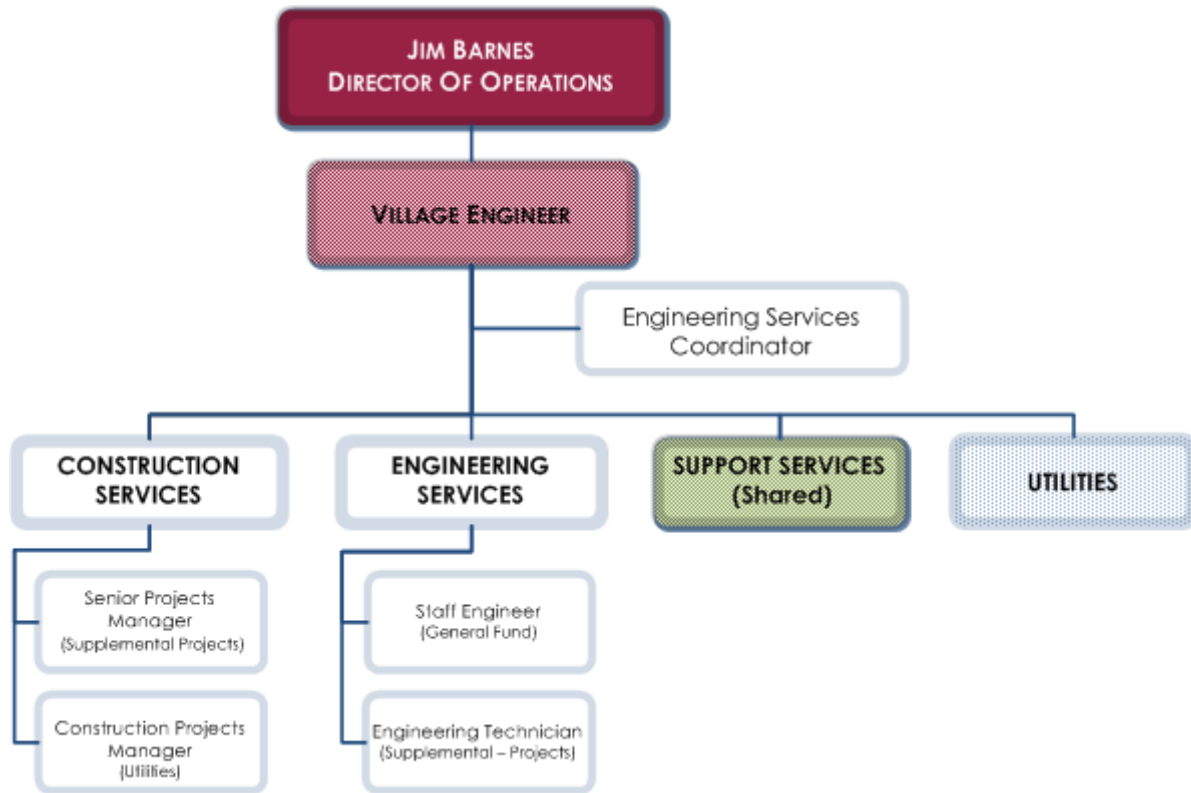
Performance Measure	Result
Total event attendance	215,577

PARKS AND RECREATION

Performance Measure	Result
Customer Satisfaction	95%

Performance Measure	Result
Percent of program expense offset by revenues	42%

CONSTRUCTION & ENGINEERING SERVICES



CONSTRUCTION & ENGINEERING SERVICES

FUNCTION AND OVERVIEW

Construction and Engineering Department is responsible for 1) Land Development review, permitting and inspection; engineering design and permitting for in house projects as well as engineering design and permitting oversight for large projects (Water and Wastewater Treatment Plants, Roads); 2) Technical engineering, permit acquisition, and compliance support for other departments for crucial elements such as stormwater maintenance and water use; 3) Construction administration and inspection services for various capital projects; 4) Oversight of the Utility Department; and 5) Special studies (Master Plans, Traffic MOTs, Golf Cart Usage, etc.)

FUNDAMENTALS

- Protecting our Investment
- Respecting the Environment
- Economic Development
- Responsive Government

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the department:

- Projects within budget
- Capital improvement costs per capita

FY2011 & FY2012 ACCOMPLISHMENTS

Construction & Engineering has accomplished the following significant projects (partial listing):

- Completion of the C-2 Canal Widening Project (\$180K).
- Completion of Town Center Traffic Signal Improvements (\$240K)
- Completion of Town Center Overhead Cable Conversion (\$300K)
- Completion of South Shore Blvd. Phase II Road Improvements (\$2.8 Million)
- Completion of Forest Hill Blvd. Phase II Improvements (\$300K)
- Completion of Security Wall at Water Treatment Plant (Boys & Girls Club) – (\$105K)
- Completion of Overhead Cable Conversion - Boys & Girls Club (\$85K)
- Completion of K-Park Farming Drainage/Water Supply Improvements (\$22K)
- Completion of WayFinder Sign Project Phase I (\$175K)

CONSTRUCTION & ENGINEERING SERVICES

- Completion of Design and Construction of Dog Park Pavilion (\$24.5K)
- Completion of Goldenrod Road Closure Project (\$190K)
- Completion of Design, Permitting & Award of Bid for Boys & Girls Club Facility
- Completion of Design, Permitting & Award of Bid for Greenview Shores Landscape Improvements
- Completion of Big Blue/South Shore Blvd. Wall/Sign Design and Bid Package
- Acquisition of Water Use Permit – Water Treatment Plant (20 Year; Add. 1 MGD)
- Acquisition of Water Environmental Resource Permit Modification– Big Blue Preserve
- Review, Issuance of Land Development Permits& Inspection for 26 Land Development Projects (Castelina Residential, Village Green Commercial, Equestrian Village, Grand Prix Village South Residential, PBIEC, Enclave Apartments, Camden Court Apartments, etc.)
- Completion of Public Road Golf Cart Usage Engineering Report

THE DEPARTMENT IS IN THE PROCESS OF COMPLETING THE FOLLOWING PROJECTS:

- Construct Boys & Girls Club Facility (\$3.6 Million) – Completion 3/1/13
- Complete 50th Street South Road Improvements (\$1.4 Million) – Complete 12/31/12
- Complete South Shore Phase III Road Improvements (\$1.2 Million) – Complete 12/31/12
- Complete Village Park Gym Renovations (\$1.6 Million) – Complete 10/31/12
- Complete Goldenrod Park (\$150K) – Complete 9/30/12
- Complete WWTP Entrance Landscape Improvements (\$100k) – 7/31/12
- Complete Stribling Way (East) Landscape Improvements (\$150K) – 9/30/12
- Complete Forest Hill Bus Shelter (\$24K) – 8/31/12
- Complete Stribling/Forest Hill Turn Lanes & Traffic Signal (\$1.2 Million) – 11/30/12
- Complete Greenview Shores Landscape Improvements (\$900k) – 7/31/12
- Complete WayFinder Sign Phase II (\$24K) – 6/30/12
- Complete 120th Ave. South Road Improvement Preliminary Design
- Initiate Wellington Community Center Replacement Project - Design & Permitting Phases
- Design Traffic Calming Improvements - Saddle Trail
- Design, Permit and Construct Additional Phosphorous Sumps (\$100K) – 9/30/12
- Complete Golf Cart Usage Ordinance & Trail System Plan
- Complete Hydraulic Model – Water Distribution
- Acquire Water Use Permit Renewal - Diversion and Impoundment
- Acquire Water Use Permit Renewal – Village Park

CONSTRUCTION & ENGINEERING SERVICES

- Oversee Private Developer Design, Permitting & Construction of Pierson Road/South Shore Blvd. Intersection Improvements (Equestrian Village Approved Master Plan/Compatibility Review Conditions)
- Provide Review, Permit Issuance & Inspection for Private Development Projects

FY2013 ACTION PLANS

THE FOLLOWING PROJECTS ARE PLANNED FOR THE UPCOMING FISCAL YEAR:

- Wellington Community Center – Complete 2014
- Complete Final Design of 120th Ave South Road Improvements – Start Construction 4/1/14; Complete 11/30/14
- Complete Dog Park Pavilion Phase II Project
- Complete Engineering Standards Update
- Complete Land Development Regulation Update
- Complete Hydraulic Model for Wastewater & Reuse System
- Equestrian Master Plan Technical Engineering Support
- Equine Waste & Environmental Program Technical Engineering Support
- Medical Arts District Plan Technical Engineering Support
- Capital Projects as Approved by Council
- Utility Capital Improvement Projects

BUDGET SUMMARY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 48,816	\$ 432,764	\$ 248,342
Operating	3,493	71,000	45,280
SUBTOTAL	\$ 52,309	\$ 503,764	\$ 293,622
Capital Outlay	-	-	-
TOTAL	\$ 52,309	\$ 503,764	\$ 293,622
Positions	5	6	4

CONSTRUCTION & ENGINEERING SERVICES

PERSONNEL

	Positions	OPS	Other
VILLAGE ENGINEER *	1.00		
CONSTRUCTION PROJECTS MANAGER **	1.00		
ENGINEERING SVCS COORDINATOR ***	1.00		
SENIOR PROJECT MANAGER - SUPPLEMENTAL ****			1.00
ENGINEERING TECH - SUPPLEMENTAL ****			1.00
STAFF ENGINEER ***	1.00		
Total Construction & Engineering Services	4.00		2.00

* Compensation distributed between General Fund and Utilities

** Compensation funded 100% by Utilities

*** Compensation funded 100% by General Fund

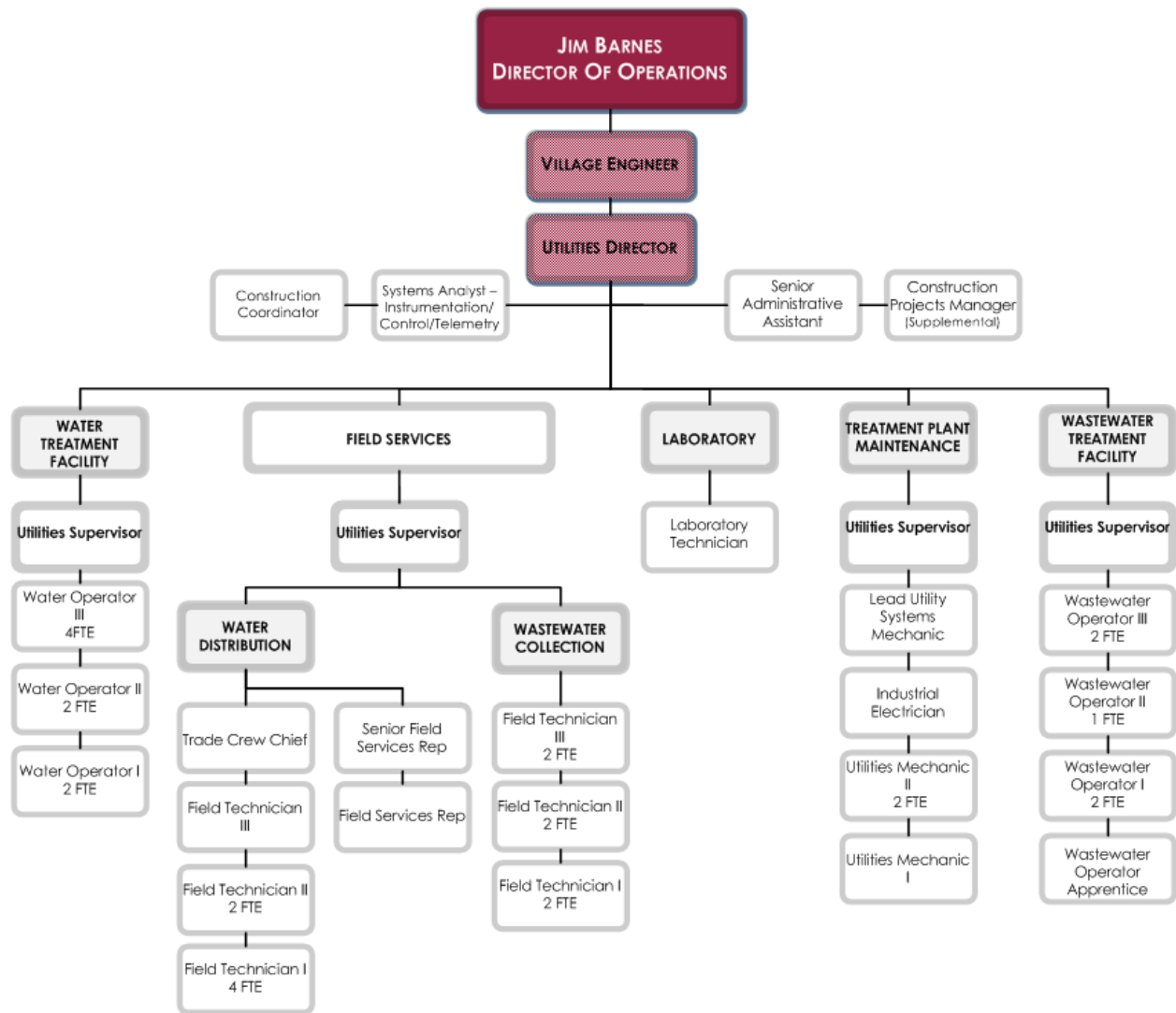
**** Compensation included in Capital Project Budgets where employee is assigned to work. Employee terminates upon completion of assigned projects. Projects include Hydraulic Modeling, Village Park Gym, Community Center, and Utilities CIP.

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Projects within budget	86%

Performance Measure	Result
Capital improvements costs per capita	\$164

UTILITIES



UTILITIES

FUNCTION AND OVERVIEW

The Utilities Department is responsible for providing potable water treatment and distribution, and wastewater collection, conveyance and treatment. The Department has the following divisions: Administration, Water Treatment, Water Distribution, Customer/Meter Service, Wastewater Treatment and the Laboratory

FUNDAMENTALS

- Protecting our Investment
- Respecting the Environment
- Economic Development
- Responsive Government

KEY MEASURES AND STANDARDS

The following measures indicate the effectiveness of the initiatives and goals for the department:

- Number of water quality complaints
- Water loss percent
- Water usage per capita
- Water production (MGD)

FY2011 & FY2012 ACCOMPLISHMENTS

The Utility Department has made the following significant accomplishments:

- Treated and delivered 2.1 billion gallons of safe, high quality drinking water with minimal service disruptions.
- Safely collected, treated and disposed 1.4 billion gallons of wastewater with no service disruptions
- Completion of \$22.6 million wastewater treatment plant expansion project
- Completion of \$0.9 million C-8 canal force main replacement project (In-House)
- Completion of \$1.5 million field services facilities
- Completion of \$0.2 million storage/repump rechlorination improvements
- Completion of permanent polyphosphate feed system
- Contracted for the sale of biosolids - generating revenue \$60,000 per year
- Completion of Goldenrod water/sewer relocation
- Rehabilitation of nine lift stations

UTILITIES

FY2013 ACTION PLANS

In an effort to provide exceptional service to the public, the following projects will be implemented in the upcoming fiscal year:

- Design and construct water treatment plant renovations
- Design and Construct wastewater treatment plant renovations
- Complete development of reclaimed water system water plan
- Design and construct distribution piping replacement (Forest Hill Blvd. corridor)
- Rehabilitate water production wells
- Rehabilitate lift stations
- Complete replacement of 6,000 LF, 24" raw water transmission main

BUDGET ISSUES

Many of the objectives of the department could be impacted by the following factors:

- Hurricanes or other natural or unnatural events
- Chemical and energy pricing
- Unanticipated needs
- Contract for selling of sludge awarded; this will reduce overall expenditures as well as increase revenues

BUDGET SUMMARIES

UTILITIES ADMINISTRATION

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 780,385	\$ 629,256	\$ 626,770
Operating	59,819	105,500	96,210
SUBTOTAL	\$ 840,204	\$ 734,756	\$ 722,980
Capital Outlay	-	-	-
TOTAL	\$ 840,204	\$ 734,756	\$ 722,980
Positions	4	4	4

UTILITIES

WATER TREATMENT FACILITY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 793,351	\$ 701,437	\$ 778,136
Operating	1,699,531	2,038,170	1,875,615
SUBTOTAL	\$ 2,492,882	\$ 2,739,607	\$ 2,653,751
Capital Outlay	-	188,240	220,903
TOTAL	\$ 2,492,882	\$ 2,927,847	\$ 2,874,654
Positions	9	9	9

METER SERVICES

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 185,116	\$ 144,548	\$ 145,787
Operating	51,077	178,950	171,000
SUBTOTAL	\$ 236,193	\$ 323,498	\$ 316,787
Capital Outlay	-	33,907	-
TOTAL	\$ 236,193	\$ 357,405	\$ 316,787
Positions	3	2	2

WATER DISTRIBUTION

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 540,155	\$ 589,797	\$ 658,137
Operating	178,335	234,200	256,100
SUBTOTAL	\$ 718,490	\$ 823,997	\$ 914,237
Capital Outlay	-	121,398	21,914
TOTAL	\$ 718,490	\$ 945,395	\$ 936,151
Positions	8	9	9

UTILITIES

WASTEWATER TREATMENT FACILITY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 512,054	\$ 594,711	\$ 564,231
Operating	765,307	1,305,900	1,258,540
SUBTOTAL	\$ 1,277,361	\$ 1,900,611	\$ 1,822,771
Capital Outlay	-	174,305	78,045
TOTAL	\$ 1,277,361	\$ 2,074,916	\$ 1,900,816
Positions	6	7	7

WASTEWATER COLLECTION

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 369,913	\$ 404,562	\$ 427,080
Operating	359,527	464,200	433,600
SUBTOTAL	\$ 729,440	\$ 868,762	\$ 860,680
Capital Outlay	-	128,350	120,094
TOTAL	\$ 729,440	\$ 997,112	\$ 980,774
Positions	6	6	6

UTILITY SYTEM MAINTENANCE

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 476,872	\$ 487,423	\$ 494,331
Operating	36,696	40,350	42,400
SUBTOTAL	\$ 513,568	\$ 527,773	\$ 536,731
Capital Outlay	-	50,462	21,522
TOTAL	\$ 513,568	\$ 578,235	\$ 558,253
Positions	6	6	6

UTILITIES

LABORATORY

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 87,082	\$ 89,632	\$ 90,781
Operating	13,955	18,200	17,900
SUBTOTAL	\$ 101,037	\$ 107,832	\$ 108,681
Capital Outlay	-	-	21,722
TOTAL	\$ 101,037	\$ 107,832	\$ 130,403
Positions	1	1	1

TOTAL WATER AND WASTEWATER

	Actual 2011	Budget 2012	Budget 2013
Personnel	\$ 3,744,928	\$ 3,641,366	\$ 3,785,253
Operating	3,164,247	4,385,470	4,151,365
SUBTOTAL	\$ 6,909,175	\$ 8,026,836	\$ 7,936,618
Capital Outlay	-	696,662	484,200
TOTAL	\$ 6,909,175	\$ 8,723,498	\$ 8,420,818
Positions	43	44	44

UTILITIES

PERSONNEL

	Positions	OPS	Other
CONSTRUCTION COORDINATOR	1.00		
CONSTRUCTION PROJECTS MANAGER - SUPPLEMENTAL			1.00
SR ADMINISTRATIVE ASSISTANT	1.00		
SYSTEMS ANALYST	1.00		
UTILITIES DIRECTOR	1.00		
Total Utilities Administration	4.00		1.00
LABORATORY TECHNICIAN	1.00		
Total Laboratory	1.00		
FIELD SV CS REPRESENTATIVE	1.00		
SENIOR FIELD SERVICES REP	1.00		
Total Meter Services	2.00		
INDUSTRIAL ELECTRICIAN	1.00		
LEAD UTIL SYSTEMS MECHANIC	1.00		
UTILITIES SUPERVISOR	1.00		
UTILITIES SYSTEMS MECHANIC I	1.00		
UTILITIES SYSTEMS MECHANIC II	2.00		
Total Treatment Plant Maintenance	6.00		
FIELD TECHNICIAN I	2.00		
FIELD TECHNICIAN II	2.00		
FIELD TECHNICIAN III	2.00		
Total Wastewater Collection	6.00		
UTILITIES SUPERVISOR	1.00		
WASTEWATER OPERATOR I	2.00		
WASTEWATER OPERATOR II	1.00		
WASTEWATER OPERATOR III	2.00		
WATER/WASTEWATER OPERATOR APPRENTICE	1.00		
Total Wastewater Treatment Facility	7.00		
	Positions	OPS	Other
FIELD TECHNICIAN I	4.00		
FIELD TECHNICIAN II	2.00		
FIELD TECHNICIAN III	1.00		
TRADES CREW CHIEF	1.00		
UTILITIES SUPERVISOR	1.00		
Total Water Distribution	9.00		
UTILITIES SUPERVISOR	1.00		
WATER OPERATOR I	2.00		
WATER OPERATOR II	2.00		
WATER OPERATOR III	4.00		
Total Water Treatment Facility	9.00		
Total Water/Wastewater	44.00	0.00	1.00

UTILITIES

FY 2012 PERFORMANCE RESULTS:

Performance Measure	Result
Number of water quality complaints	21

Performance Measure	Result
Water loss percent	9.38%

Performance Measure	Result
Water usage per capita	105 gallons/month

Performance Measure	Result
Water production (MGD)	21.87







CAPITAL IMPROVEMENT PLAN

As a municipal government with needed and desired services, the Village provides and maintains capital facilities and equipment, such as roadways and parks. The five year Capital Improvement Plan (CIP) is a schedule for the expenditure of funds to acquire and construct needed improvements and to maintain capital assets over the next five year period to continue Wellington's long-term commitment to roads, drainage systems, parks and other public infrastructure.

The capital improvement program has great significance in that it touches the life of each resident and visitor through the provision of health, safety, transportation, recreation and other services and infrastructure upon which residents and the public depend. Capital assets impose incremental costs of use and ownership in the future, and their limited useful lives may require significant expenditures of public tax receipts.



The Fiscal Year 2013-2017 CIP recommends a total investment of almost \$62 million in capital facilities and equipment during the next five-year period and represents a comprehensive and direct result of the physical development policies of the City.

Wellington's CIP serves to:

- Economically build and maintain a capital infrastructure
- Complete projects on schedule and within budget
- Provide for an annual update to the CIP schedule
- Allow for additions of projects and adjustments due to changing priorities
- Link projects with the vision, mission and goals, and the priorities of Council and citizens
- Coordinate department resources and equipment
- Communicate the justification, description and costs of projects to stakeholders
- An important implementation device for growth management
- Identify funding sources, capital and ongoing expenditures for all projects
- Allow sufficient time to identify project financing and implementation measures

Only projects that meet the definition of a capital improvement are included. Capital improvements are defined as physical assets, constructed or purchased, generally having a minimum cost of \$25,000 and an expected useful life in excess of one year. Fixed assets and tangible personal property (TPP) replacements with a cost over \$1,000 each are included in the annual capital budget. Planning of the CIP is intended to minimize annual capital changes through the multi-year nature of the process. Each year, the capital plan is not reconstructed; it is reviewed and updated to reflect changes in the physical, economic or political environment.

FY 2013 FIVE-YEAR CAPITAL PLAN

The Wellington CIP grew from a budget of \$11.8 million in 2000 to \$34.4 million in 2007 as the City invested in major road, park and utility expansion projects. As tax reform and economic contraction occurred, combined with slowed population growth, capital plans were adjusted to reflect these changes. For FY 2013, the capital project budget is \$8.9 million, a decrease of \$1.4 million from the prior year.

Capital improvements are budgeted by funding source due to restrictions on the use of some sources. Please see the Funding Sources section of this document for more information. Projects are further identified by the type and described in the Project Types section.

PROJECTS COMPLETED IN FY 2012

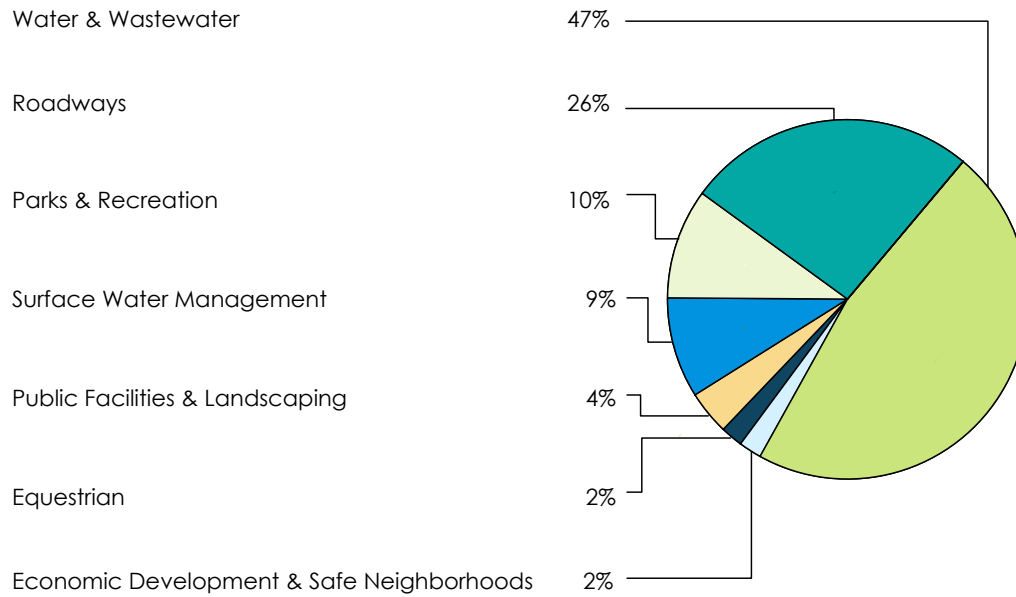
Forest Hill Boulevard Landscape
Wastewater Treatment Plant Expansion
Wayfinding Signs
Sports Field Renovations
Greenview Shores Boulevard Landscape

PROJECT TYPES

Projects are evaluated and presented by funding source and type. Each type may have a maintenance/renewal & replacement or construction/improvement subtype. Governmental and Enterprise project types are described below:

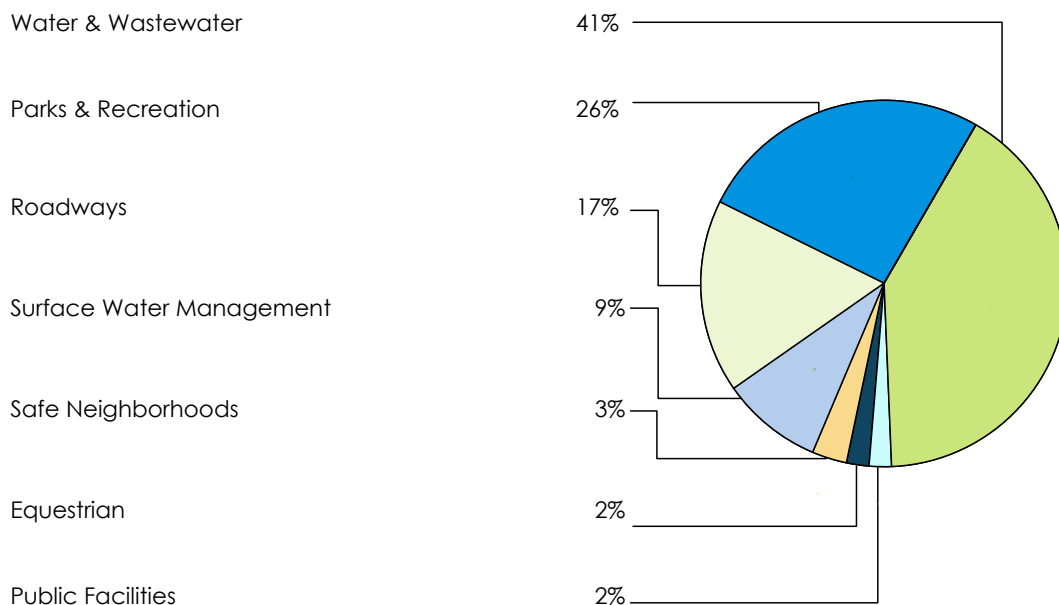
- **Governmental:**
 - **Economic Development** – capital projects that support Wellington's Economic Development Initiative
 - **Equestrian** – improvements or maintenance projects which support Wellington's Equestrian lifestyle
 - **Landscaping** – plantings, lighting and other improvements to roadways and paths
 - **Parks & Recreation** – maintenance or improvements to City recreation facilities
 - **Public Facilities** – maintenance or improvements to municipal buildings and infrastructure
 - **Roadways** – maintenance or improvements to public roadways, including repaving and shellrock overlay
 - **Safe Neighborhoods** – projects which support the City's Safe Neighborhoods Initiative, including roadway closures and additional neighborhood lighting
 - **Surface Water Management** – maintenance or improvements to the Acme Improvement District drainage and flood control system
- **Enterprise:**
 - **Water or Wastewater System Capacity** – expansion or improvements to the municipal water and wastewater systems
 - **Water or Wastewater System Renewal & Replacement** – maintenance and upkeep of the municipal water and wastewater systems

PAST FIVE YEARS: CAPITAL PROJECTS BY TYPE 2008-2012



The majority of past budgeted projects are Water & Wastewater (47%) and Roadways (26%) types. These projects include water and wastewater system transmission lines, water & wastewater treatment plant expansions, and roadway expansion and repaving. This chart excludes new or replacement fixed asset totals.

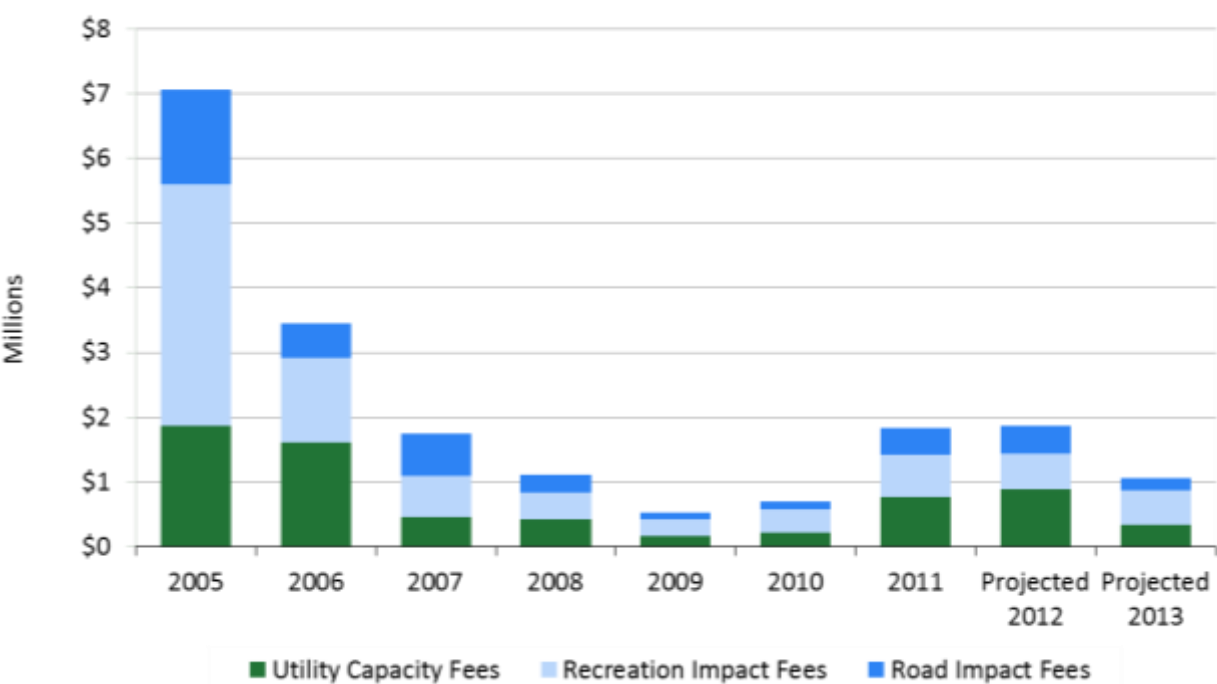
NEXT FIVE YEARS: CAPITAL PROJECTS BY TYPE 2013-2017



Over the next five years, the majority of anticipated capital is for Water and Wastewater (41%), Parks and Recreation (26%), and Roadway (17%) projects. Renewal & Replacement projects account for most of the Water & Wastewater projects budgeted. Major Parks & Recreation projects in the next five years are primarily maintenance and renovation of city and neighborhood parks. Roadway projects include asphalt overlay and 120th Street paving & improvements.

A significant budget initiative for 2013 and the future is Protecting our Investment. The current capital plan focuses funding on comprehensive maintenance programs for facilities, roadways and hardscape. Over 88% of the dollars budgeted for capital in the next five years is identified for maintenance or renovation projects.

GROWTH-RELATED CAPITAL FUNDING SOURCES 2005-2013



The above chart illustrates the significant reduction from 2005 to 2010 of revenue sources that fund capital expansion projects. This is a major factor leading to the initiative to protect existing facilities through continued investment in maintenance.

FUNDING SOURCES

Every capital project must have an appropriate and sufficient source of funding identified prior to inclusion in the recommended CIP. Since many funding sources are to be used for specific purposes (i.e., impact fees), a complete and accurate project description is relied upon to assist in identifying the appropriate funding source.

Grant sources provided by federal, state or local agencies are considered for all qualifying projects and recorded in the grant tracking system maintained by OFMB. Use of grant funds is restricted to the original purpose specified in the grant documents.

GENERAL GOVERNMENTAL REVENUES

The following describes the primary capital funding sources for General Governmental Projects including:

Ad Valorem Property Taxes: Taxes levied on property based on the certified millage rate of the municipality and the value of the property. These taxes are levied to provide general benefit of the residents and property with no requirement to provide a specific benefit.

Public Service Taxes: Utility taxes are imposed on all electric, telecommunications and metered or bottled gas utility customers based on their consumption of these services within the city corporate limits. Florida Statute authorizes municipalities to levy this tax based on a percentage of gross receipts from the sale of electricity, telecommunications service and metered or bottled gas.

Communications Services Tax: This is a two-tiered tax composed of a state and local option tax on communications services.

Franchise Fees: Franchise fees are charged on electric and cable utility service providers for the privilege of operating within the city corporate limits. The charge is levied based on a percentage of the provider's gross receipts pursuant to Florida Statutes.

State Shared Revenue: These revenues are distributed at the state level and include Half-Cent Sales Tax, Cigarette Tax, Beverage Tax and general State Revenue Sharing.

Gas Tax: The Local Option Gas Tax is authorized by Florida Statutes and levied by Palm Beach County to be distributed between all municipalities and the county. These monies can only be used for transportation expenses as defined by the State of Florida. Wellington's pro rata share is 70% based on lane miles located within the city for which the city is responsible for maintenance and 30% upon the population.

Acme Assessments: The Acme Improvement District assesses non ad valorem special assessments for surface water management and neighborhood parks and trails. These assessments are based on the benefit to the land of capital facilities (as determined in the Plan of Reclamation for each Unit of Development) and associated operating expenses.

CAPITAL SOURCES

Impact Fees: Impact fees assign growth-related capital costs to those new residents responsible for such costs. Wellington has recognized this capital funding strategy as an appropriate method for funding the increased capital requirements resulting from growth and has been adopted for recreation, transportation, and water and wastewater services.

Future Borrowing: While Wellington has made it a practice to fund most capital outlay from current operating budgets rather than through long-term financing, debt financing may prove to be the most cost-effective means of future funding for infrastructure improvements. It is City policy to confine long-term borrowing to capital improvements too large to be financed from current revenues and to be paid back within a period not exceeding the useful life of the capital project.

ENTERPRISE SOURCES

Water & Sewer Capital Accounts: Essentially an operating reserve, the capital accounts are funded for renewal, replacement and betterment of utility system assets.

Water & Sewer Capacity Accounts: Funded from capacity fees, the capacity accounts provide funding for projects associated with utility system expansion.

The FY 2013 through FY 2017 capital project budget is allocated by year and funding source as follows:

	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	5-Year Total
General Revenues	\$1,910,000	\$4,128,000	\$1,202,000	\$1,225,000	\$1,199,000	\$9,664,000
Gas Tax Capital	1,603,000	943,000	1,200,000	1,222,000	1,228,000	\$6,196,000
Grant Funding	115,000	200,000	200,000	200,000	200,000	\$915,000
Park Impact Fees	-	400,000	400,000	-	-	\$800,000
Road Impact Fees	145,000	1,650,000	-	-	-	\$1,795,000
Acme Assessments	1,100,000	1,880,000	1,635,000	1,650,000	1,680,000	\$7,945,000
Water & Wastewater	3,680,000	4,181,000	3,915,000	3,773,000	3,024,000	\$18,573,000
TOTALS	\$8,553,000	\$13,382,000	\$8,552,000	\$8,070,000	\$7,331,000	\$45,888,000

The total above does not include fixed asset replacements costs over the next 5 years.

OPERATING BUDGET IMPACT

There are many features that distinguish the operating budget from the capital budget. The operating budget includes expenses that are generally of a recurring nature and are appropriated for one year only. It provides for the provision of all services, but does not result in major physical assets. From year to year, changes in the operating budget are expected to be fairly stable and represent incremental changes in the cost of doing business, in the growth of the community and in the types and levels of services provided. Capital expenditures or the capital budget on the other hand include one-time costs for projects and may fluctuate widely from year to year.

The most obvious connection is the fact that the operating budget assumes the cost of maintaining and operating new facilities that are built under the capital budget. The operating budget impact estimates for capital projects are important for future planning and are included in budget projections used in the annual budget process. These costs or savings adjust the annual operating budget in the year the construction of the asset is complete and the asset is operational. With some assets, like park expansions, these costs are phased in as the individual facilities or segments of the project come on-line.

Some capital improvements will actually decrease maintenance costs, such as replacement of vehicles and water lines or reconstruction of roads. Long-term operational and maintenance costs resulting from the CIP are estimated concurrently with identification of the capital improvement projects where adequate information is available and a reasonably accurate determination is possible.



The capital planning process includes detailed calculations of the recurring labor, services and materials costs associated with the project once completed. Also considered are the revenue opportunities and/or cost reductions provided by the project. These operating impact amounts affected the overall project scoring and prioritization in the future CIP.

The result of these efforts to assess the annual operating impact, coupled with economic conditions, is a capital plan consisting of projects with little or no future increase to the operating budget. Many projects described in the following pages show no dollar operating impact for this reason. Additionally, most projects in the Wellington five-year plan are maintenance projects, which are not estimated to have an impact on the operating budget and are intended to mitigate future maintenance costs.

Projects scheduled for completion in FY 2012 are anticipated to impact the FY 2013 maintenance and personnel budgets in Public Works and Community Services. These projects include:

1. **Greenview Shores Landscape** – Added water and electric for irrigation system
2. **Community Development Block Grant** – Added one Community Programs Manager in Community Services for administration of grant projects

CIP PROCESS

Wellington has been proactive in adopting policies and implementing new procedures to sustain the many elements of local government operations. The CIP is a significant aspect of municipal budgeting and planning involving more stakeholders than any other element.

The Wellington CIP process allows for facilitated communication amongst all involved from development to implementation and reporting. The CIP team consists of representatives of all involved departments and performs project review, gains information and prioritizes projects through the use of five questions (see Project Scoring & Prioritization).

Management and senior staff can then review, amend and approve projects for the recommended capital plan. This recommended capital plan is reviewed with Council through workshops and ultimately adopted by Council as part of the budget process. Approval of capital project fundings remains in place throughout the life of the project. It spans the fiscal year end through the carry forward of open purchase orders and remaining budget balance of the projects to the subsequent fiscal year. Estimated carry forwards are considered in conjunction with other funding sources and are submitted with the proposed budget and CIP. Reallocation of carry forward funds may also be presented and adopted. Any change to an approved capital project budget during the fiscal year requires submission of a Capital Project Amendment for Council approval.

CIP BUDGETING

Each year, the CIP is updated from the department budget requests which include cost estimates, statements of impact on the annual operating budget, the implementation schedule and information concerning the financial resources available. Existing project cost estimates are used where available, and adjustments are made to these costs based on discussions with the appropriate consultants and project



managers. Major future projects are indexed to inflation as deemed necessary. All project costs and time schedules are updated as projects approach their scheduled date or as other conditions dictate.

Project budgets adopted by Council are approved by project description and the approved budget may only be altered by Council approval. The project retains its approved budget until it is complete through the use of carry forwards at fiscal year-end. A capital projects fund is used to account for governmental projects funded from general revenues, parks and recreation revenues and Acme assessments. The total of capital expenditures budgeted for these funds is transferred out of the originating funds to the capital projects fund. The governmental capital projects funds are:

Gas Tax Capital Fund – accounts for capital projects related to roadway maintenance and landscape; to segregate road capital revenue and expenditures from maintenance & operations reflected in the Gas Tax Operations Fund and expansion projects in the Road Impact fund.

Park and Road Impact Funds – the fund accounts for expenditures of recreation and transportation impact fees for specific capital projects related to growth.

Capital Fund - used to segregate all financial activity applicable to governmental capital expenditures from governmental operating expense. These expenditures are funded by the General Fund and Acme Improvement District Fund through operating transfers.

Water and Wastewater projects and Solid Waste are budgeted in the Enterprise funds.

PROJECT SCORING & PRIORITIZATION

The scoring system to prioritize capital projects has been simplified compared to years past. Each project is reviewed in relation to five distinct categories as identified below:

- Preservation of long-term assets
- Reduction of operating costs
- Protection of public infrastructure and/or utilities
- Preservation of property values and creation of jobs
- Regulatory and contractual obligations

If a capital project meets or addresses at least three of these categories then the project is deemed eligible for funding prioritization in the 2012 budget process. If a project is scored a “1” or “2” then the recommendation was made not to initiate the project during the following fiscal year, though the project may ultimately be approved and funded. The first year of the five year CIP is formally adopted by the Council as the Capital Budget for the new budget year with the following four years reflecting projected, but unfunded, requirements. The Council also uses the CIP to analyze the City’s fiscal capability to finance and construct future capital improvements. A new year is added to the five year plan at the end of each year.

CIP PROJECT FORMS

The 2013 CIP is presented on project description and funding forms and serves as a central reference for project information. The completed forms provide a means to compile the recommended annual CIP update to the five year plan and serve as a tool for ongoing project information and reporting. The forms are completed for new and existing projects, including changes to scope, timing and funding for projects currently scheduled in the CIP.

Project Name	Project #:	201200	Status of project; design, planning, construction
Account #	Project Status:	DESIGN	
Project Location	Project Start :	FY 2011	
Project Type	Project Rank (5-highest; 1-lowest) :	5	Fiscal year in which the project began
Fundamentals Achieved:	Investment; Responsive Government; Economic Development		

PROJECT DESCRIPTION

Type project description and justification here

LOCATION

Project Rank is summary of the following criteria:

1. Preservation of long term assets;
2. Reduction of operating costs;
3. Protect public infrastructure/utilities
4. Preservation of property values/creation of jobs;
5. Regulatory & contractual

Specific location is designated by a star

PROJECT FUNDING	Source 1	Source 2	Source 3	TOTAL	Project costs by function over the next five fiscal years and 5 years thereafter. Most projects are funded from one source
Expenditures to Date	\$0	\$0	\$0	\$0	
FY 2011 Budget Balance	\$0	\$0	\$0	\$0	
FY 2012	\$0	\$0	\$0	\$0	
FY 2013	\$0	\$0	\$0	\$0	
FY 2014	\$0	\$0	\$0	\$0	
FY 2015	\$0	\$0	\$0	\$0	
Future	\$0	\$0	\$0	\$0	
TOTAL PROJECT EXPENSE	\$0	\$0	\$0	\$0	

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel	Additional FTE or hours required to maintain new construction	\$0
Utilities	Description	\$0
Other		\$0
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		\$0

Operating impact on the annual budget

Project forms for the projects in the FY 2013 through FY 2017 CIP are provided in this document.

Wellington Capital Improvements Plan Project Ranking Analysis Fiscal Year 2012-2013		FISCAL YEAR FUNDED	1. Preservation of Long Term Assets	2. Reduction of Operating Costs	3. Protection of Public Infrastructure and/or Utilities	4. Preservation of Property Values and Creation of Jobs	5. Regulatory and Contractual Obligations	Score
Governmental Capital Improvement Projects								
120th Paving & Improvements	2011	●	●	●	●			4
40th Paving & Improvements	2013			●	●			2
Beautiful Wellington	2011	●		●	●			3
Boys & Girls Club Relocation	2010	●	●		●			3
Canal Stabilization & Improvements	2009	●	●	●		●		4
Community Development Block Grant	2012	●	●		●			3
Dog Park Pavilion & Pathway	2013				●			1
Drainage Infrastructure	2009	●		●		●		3
Equestrian Master Plan & Trail Improvements	2009	●		●	●			3
Equine Waste & Environmental Program	2009	●		●		●		3
General Facility Maintenance	2011	●	●	●	●			4
Greenview Shores Landscaping	2011	●	●		●			3
Infrastructure Maintenance Program	2010	●	●	●	●			4
Medical Arts District	2011	●		●	●			3
Neighborhood Parks & Trails Program	2009	●		●	●			3
Parks Capital Maintenance	2009	●	●		●			3
Parks Master Plan	2013	●			●	●		3
Pedestrian Paths & Roadway Overlay	2011	●	●	●	●			4
Pump Station & Surface Water Mgmt Rehabilitation	2012	●	●	●		●		4
Road & Pathway Circulation Expansion	2011	●	●	●	●			4
Safe Neighborhoods	2010	●	●	●	●			4
Shellrock Program	2009	●	●		●			3
South Shore Phase III Improvements	2009	●	●	●	●			4
Streetscape Program	2010	●		●	●			3
Stribling and Forest Hill Intersection Improvements	2009	●	●		●	●		4
Swale Maintenance Program	2011	●	●	●		●		4
Traffic Engineering	2009	●		●				2
Village Park Gym	2011	●	●	●				4
Wayfinding Signs	2009	●	●	●				3
WCC Improvements	2009	●	●		●			3
Wellington Environmental Preserve	2013	●		●	●	●		4
Utility Capital Projects								
Field Services Facility Phase II	2011	●	●	●	●	●		5
General Facility R & R	2011	●	●	●	●	●		5
Lift Station Upgrades & Rehabilitation	2010	●	●	●	●	●		5
Sewer Collection System R & R	2011	●	●	●	●	●		5
Storage Repump Renewal & Replacement	2009	●	●	●	●	●		5
Wastewater System Sinking Fund	2011	●	●	●	●	●		5
Wastewater Treatment Facility R & R	2009	●	●	●	●	●		5
Water Distribution & Transmission R & R	2011	●	●	●	●	●		5
Water Supply R & R	2012	●	●	●	●	●		5
Water System R & R Sinking Fund	2011	●	●	●	●	●		5
Water Treatment Facility R & R	2009	●	●	●	●	●		5

Strategic Plan Fundamentals Fiscal Year 2012-2013		FISCAL YEAR FUNDED	Protecting Our Investment	Neighborhood Renaissance	Responsive Government	Respecting the Environment	Economic Development	Total
Governmental Capital Improvement Projects								
120th Paving & Improvements	2011	●		●		●		3
40th Paving & Improvements	2013	●		●		●		3
Beautiful Wellington	2011	●	●	●		●		4
Boys & Girls Club Relocation	2010	●	●	●				3
Canal Stabilization & Improvements	2009	●	●	●				3
Community Development Block Grant	2012	●	●	●		●		4
Dog Park Pavilion & Pathway	2013	●	●	●				3
Drainage Infrastructure	2009	●		●	●			3
Equestrian Master Plan & Trail Improvements	2009	●		●		●		3
Equine Waste & Environmental Program	2009	●		●	●			3
General Facility Maintenance	2011	●		●				2
Greenview Shores Landscaping	2011	●	●	●				3
Infrastructure Maintenance Program	2010	●		●				4
Medical Arts District	2011	●		●		●		3
Neighborhood Parks & Trails Program	2009	●	●	●				3
Parks Capital Maintenance	2009	●	●	●				3
Parks Master Plan	2013	●	●	●				3
Pedestrian Paths & Roadway Overlay	2011	●		●				2
Pump Station & Surface Water Mgmt Rehabilitation	2012	●		●	●			3
Road & Pathway Circulation Expansion	2011	●	●	●				3
Safe Neighborhoods	2010	●	●	●				3
Shellrock Program	2009	●		●				2
South Shore Phase III Improvements	2009	●		●		●		3
Streetscape Program	2010	●	●	●		●		4
Stribling and Forest Hill Intersection Improvements	2009	●		●				2
Swale Maintenance Program	2011	●		●	●			3
Traffic Engineering	2009	●		●		●		3
Village Park Gym	2011	●		●				2
Wayfinding Signs	2009	●		●				2
WCC Improvements	2009	●		●				2
Wellington Environmental Preserve	2013	●		●	●			3
Utility Capital Projects								
Field Services Facility Phase II	2011	●		●				2
General Facility R & R	2011	●		●				2
Lift Station Upgrades & Rehabilitation	2010	●		●	●			3
Sewer Collection System R & R	2011	●		●	●			3
Storage Repump Renewal & Replacement	2009	●		●	●			3
Wastewater System Sinking Fund	2011	●		●	●			3
Wastewater Treatment Facility R & R	2009	●		●	●			3
Water Distribution & Transmission R & R	2011	●		●	●			3
Water Supply R & R	2012	●		●	●			3
Water System R & R Sinking Fund	2011	●		●	●			3
Water Treatment Facility R & R	2009	●		●	●			3

ORGANIZATION OF THE PROJECT SECTION

The ensuing pages contain schedules of the current five year CIP, including the five years thereafter to the extent known. Fiscal year 2012 and projects carried forward include specific project information, description, cost and impact on the operating budget as applicable.

2013 CIP BY FUNDING SOURCE

The complete list of scheduled capital improvement projects including Tangible Personal Property replacement and New Fixed Asset amounts scheduled for 5 – 10 years; shown by primary funding source. Includes estimated carry forward amounts.

2013 GOVERNMENTAL CAPITAL IMPROVEMENT & MAINTENANCE PROJECTS

Contains summaries of each governmental project budgeted in fiscal year 2013 or carried forward from the previous year including capital maintenance and minor (under \$100,000) projects.

2013 WATER/WASTEWATER IMPROVEMENT PROJECTS

Contains summaries of each utility project budgeted in fiscal year 2012 or carried forward from the previous year including capital maintenance and minor (under \$100,000) projects.



FY 2013 CIP BY FUNDING SOURCE – GOVERNMENTAL

GOVERNMENTAL									
Funding Source/Project	Estimated Carry Forward	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Total 5-Year Budget	Total 6-10 Year Budget	TOTAL 10-YR PROJECT BUDGET INCL. BALANCES CARRIED FORWARD
GENERAL REVENUES									
Dog Park Pavilion & Pathway		\$80,000					\$80,000	\$0	\$80,000
General Facility Maintenance	458,000	200,000	203,000	207,000	210,000	214,000	\$1,034,000	\$1,132,000	\$2,624,000
Infrastructure Maintenance Program	350,000						\$0	\$0	\$350,000
Neighborhood Parks & Trails Program	150,000	400,000					\$400,000	\$0	\$550,000
Safe Neighborhoods			125,000	125,000	125,000	75,000	\$450,000	\$75,000	\$525,000
Parks Capital Maintenance:	570,000	830,000	750,000	870,000	890,000	910,000	\$4,250,000	\$4,820,000	\$9,640,000
Community Park Renovation		300,000	3,000,000				\$3,300,000	\$0	\$3,300,000
Skate Park Renovations			50,000				\$50,000	\$0	\$50,000
Wellington Green Park		100,000					\$100,000	-	\$100,000
Village Park Gym	2,500,000								
Total General Revenue Projects	\$4,028,000	\$1,910,000	\$4,128,000	\$1,202,000	\$1,225,000	\$1,199,000	\$9,664,000	\$6,027,000	\$17,219,000
GRANT FUNDS									
CDBG Projects		115,000	200,000	200,000	200,000	200,000	\$915,000	\$1,000,000	\$1,915,000
Total Grant Funded Projects	\$0	\$115,000	\$200,000	\$200,000	\$200,000	\$200,000	\$915,000	\$1,000,000	\$1,915,000
GAS TAX CAPITAL									
40th Street Design	300,000						\$0	\$0	\$300,000
Beautiful Wellington Capital Grants	100,000						\$0	\$0	\$100,000
Forest Hill Boulevard	100,000						\$0	\$0	\$100,000
Greenview Shores Landscaping	100,000						\$0	\$0	\$100,000
Pedestrian Paths & Roadway Overlay	600,000	1,400,000	685,000	685,000	700,000	700,000	\$4,170,000	\$3,630,000	\$8,400,000
Shellrock Program	140,000	103,000	156,000	159,000	162,000	165,000	\$745,000	\$1,037,000	\$1,922,000
South Shore Phase III Paving	950,000						\$0	\$0	\$950,000
Medical Arts	400,000						\$0	\$0	\$400,000
Streetscape	550,000			200,000	200,000	200,000	\$600,000	\$1,000,000	\$2,150,000
Stribling & Forest Hill Intersection Imp.	1,200,000						\$0	\$0	\$1,200,000
Traffic Engineering		100,000	102,000	156,000	160,000	163,000	\$681,000	\$865,000	\$1,546,000
Wayfinding	170,000						\$0	\$0	\$170,000
Total Gas Tax Capital Projects	\$4,610,000	\$1,603,000	\$943,000	\$1,200,000	\$1,222,000	\$1,228,000	\$6,196,000	\$6,532,000	\$17,338,000
PARK IMPACT FEES									
Boys & Girls Club Relocation	700,000						\$0	\$0	\$700,000
Equestrian Master Plan & Trails	800,000		400,000	400,000			\$800,000	\$0	\$1,600,000
Wellington Community Center	700,000						\$0	\$0	\$700,000
WCC Improvements	350,000						\$0	\$0	\$350,000
Total Park Impact Fee Projects	\$2,550,000	\$0	\$400,000	\$400,000	\$0	\$0	\$800,000	\$0	\$3,350,000
ROAD IMPACT FEES									
120th Paving & Improvements	125,000	145,000	1,650,000				\$1,795,000	\$0	\$1,920,000
Road & Pathway Circulation Expansion	300,000						\$0	\$0	\$300,000
South Shore Ph III Improvements	650,000						\$0	\$0	\$650,000
Total Road Impact Fee Projects	\$1,075,000	\$145,000	\$1,650,000	\$0	\$0	\$0	\$1,795,000	\$0	\$2,870,000

FY 2013 CIP BY FUNDING SOURCE – GOVERNMENTAL

Funding Source/Project	Estimated Carry Forward	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Total 5-Year Budget	Total 6-10 Year Budget	TOTAL 10-YR PROJECT BUDGET INCL. BALANCES CARRIED FORWARD
ACME IMPROVEMENT ASSESSMENTS									
Canal Stabilization & Improvements	490,000						\$0	\$0	\$490,000
Drainage Infrastructure Maintenance	550,000		230,000	235,000	240,000	245,000	\$950,000	\$1,300,000	\$2,800,000
Equine Waste & Environmental Program	600,000		150,000	150,000	150,000	175,000	\$625,000	\$900,000	\$2,125,000
Neighborhood Parks & Trails Program			900,000	900,000	900,000	900,000	\$3,600,000	\$4,500,000	\$8,100,000
Parks Master Plan	300,000						\$0	\$0	\$300,000
Pump Station & SWM System Rehab	1,350,000		500,000	250,000	250,000	250,000	\$1,250,000	\$1,270,000	\$3,870,000
Swale Maintenance Program	270,000	200,000	100,000	100,000	110,000	110,000	\$620,000	\$1,050,000	\$1,940,000
Wellington Environmental Preserve		900,000					\$900,000	\$0	\$900,000
Total ACME Assessment Projects	\$3,560,000	\$1,100,000	\$1,880,000	\$1,635,000	\$1,650,000	\$1,680,000	\$7,945,000	\$9,020,000	\$20,525,000
TOTAL GOVERNMENTAL CIP	\$15,823,000	\$4,873,000	\$9,201,000	\$4,637,000	\$4,297,000	\$4,307,000	\$27,315,000	\$22,579,000	\$63,217,000

FY 2013 CIP BY FUNDING SOURCE – ENTERPRISE

ENTERPRISE									
Funding Source/Project	Estimated Carry Forward	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	Total 5-Year Budget	Total 6-10 Year Budget	TOTAL 10-YR PROJECT BUDGET INCL. BALANCES CARRIED FORWARD
WATER/WASTEWATER CAPACITY FEES									
Section 25 Wells							\$0	\$0	\$0
WATER/WASTEWATER OPERATING REVENUES									
Storage/Repump Renewal & Replacement	270,000					80,000	\$80,000	\$460,000	\$810,000
WTP Renewal & Replacement	3,000,000	1,600,000	364,000	410,000	410,000	451,000	\$3,235,000	\$2,190,000	\$8,425,000
Water Distribution & Transmission R&R	440,000	900,000	750,000	750,000	613,000	643,000	\$3,656,000	\$2,910,000	\$7,006,000
Water Supply R & R	760,000	500,000	500,000	600,000	600,000		\$2,200,000	\$0	\$2,960,000
Water System R&R Sinking Fund	250,000	150,000	150,000	150,000	150,000	150,000	\$750,000	\$700,000	\$1,700,000
Lift Station Upgrades and Rehab	2,300,000		995,000	995,000	1,045,000	1,100,000	\$4,135,000	\$6,150,000	\$12,585,000
Sewer Collection System R&R	350,000	330,000	342,000	350,000	360,000		\$1,382,000	\$0	\$1,732,000
WW System Sinking Fund	125,000		150,000	150,000	150,000	150,000	\$600,000	\$0	\$725,000
WWTF Renewal & Replacement	3,500,000	200,000	112,000	300,000	235,000	240,000	\$1,087,000	\$700,000	\$5,287,000
General Facilities R & R			818,000	210,000	210,000	210,000	\$1,448,000	\$1,275,000	\$2,723,000
Field Services Facility Ph II	300,000						\$0	\$1,140,000	\$1,440,000
Total Water/Wastewater Projects	\$11,295,000	\$3,680,000	\$4,181,000	\$3,915,000	\$3,773,000	\$3,024,000	\$18,573,000	\$15,525,000	\$45,393,000
TOTAL ENTERPRISE CIP	\$11,295,000	\$3,680,000	\$4,181,000	\$3,915,000	\$3,773,000	\$3,024,000	\$18,573,000	\$15,525,000	\$45,393,000
TOTAL CAPITAL IMPROVEMENT PROJECTS	\$27,118,000	\$8,553,000	\$13,382,000	\$8,552,000	\$8,070,000	\$7,331,000	\$45,888,000	\$38,104,000	\$108,610,000

FY 2013 CAPITAL PLAN BY PROJECT

GOVERNMENTAL PROJECTS	237	ENTERPRISE PROJECTS	277
120th Paving & Improvements	238	Field Services Facility Phase II	278
40th Paving & Improvements	240	General Facility R & R	279
Beautiful Wellington	241	Lift Station Upgrades & Rehabilitation	280
Boys & Girls Club Relocation	242	Sewer Collection System R & R	281
Canal Stabilization & Improvements	244	Storage Repump Renewal & Replacement	282
Community Development Block Grant	245	Water Distribution & Transmission R & R	283
Dog Park Pavilion & Pathway	246	Water Supply R & R	284
Drainage Infrastructure Maintenance Program	247	Water Treatment Facility R & R	285
Equestrian Data Reporting & Trails	248	Water & Wastewater System Sinking Funds	286
Equine Waste & Environmental Program	249	Wastewater Treatment Facility R & R	287
General Facility Maintenance	250		
Greenview Shores Landscaping	251		
Infrastructure Maintenance Program	253		
Medical Arts District	254		
Neighborhood Parks & Trails Program	255		
Parks Capital Maintenance	256		
Parks Master Plan	258		
Pedestrian Paths & Roadway Overlay	259		
Pump Station & Surface Water Mgmt Rehabilitation	260		
Road & Pathway Circulation Expansion	261		
Safe Neighborhoods	262		
Shellrock Program	263		
South Shore Phase III Improvements	264		
Streetscape Program	266		
Stribling and Forest Hill Intersection Improvements	267		
Swale Maintenance Program	269		
Traffic Engineering	270		
Village Park Gym	271		
Wayfinding	273		
WCC Improvements	274		
Wellington Environmental Preserve	276		



GOVERNMENTAL PROJECTS

120th Street Paving & Improvements

Project #:

201115

Account #: 135-2022-541.65-59

Project Status:

DESIGN

Project Location: Lake Worth Road to 50th Street South

Project Start :

FY 2011

Type: Roadway Improvements

Project Rank (5-highest; 1-lowest) :

4

Fundamentals Achieved:

Protecting Our

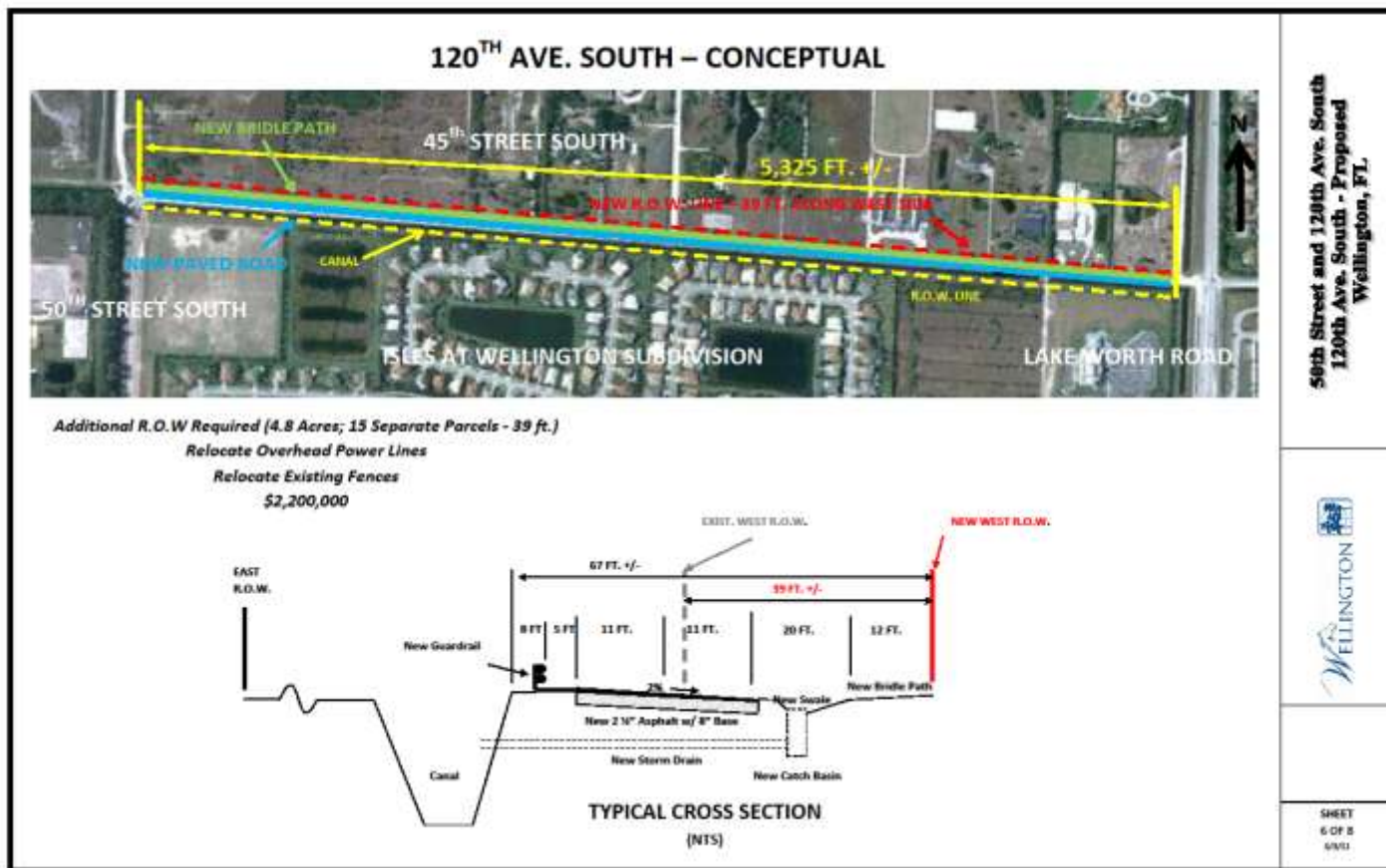
Investment; Responsive Government; Economic Development

PROJECT DESCRIPTION

Improve the existing unpaved segment of 120th Ave South: a distance of approximately 5,325 LF. The scope of work includes design, permitting and construction. Land or easement acquisition is required for the bridge path. The first year project includes design and acquisition of the required right-of-way while years two and three include permitting and construction.

LOCATION





PROJECT FUNDING	Road Impact Fees	TOTAL
Expenditures to Date	\$27,830	\$27,830
FY 2012 Budget Balance	\$125,000	\$125,000
FY 2013	\$145,000	\$145,000
FY 2014	\$1,650,000	\$1,650,000
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$1,947,830	\$1,947,830

OPERATING IMPACT		Annual Increase/(Decrease) to Operating Budget
Personnel		\$0
Utilities		\$0
Other	Additional landscape maintenance	\$2,000
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		\$2,000

40th Street Improvements Design		Project #:	201302
Account #: 133-2021-541.65-62		Project Status:	DESIGN
Project Location: 40th Street between LW Rd and South Rd		Project Start :	FY 2013
Type: Roadway Improvements	Project Rank (5-highest; 1-lowest) :		2
Fundamentals Achieved:		Protecting Our	
Investment; Responsive Government; Economic Development			

PROJECT DESCRIPTION

Phase I for design only to construct an improved east/west route between Lake Worth Road and South Road consisting of 6,050 of new paved Roadway, 11-foot lanes, curb & gutter, guardrail, multiuse path and bridle trail, drainage, fill in and install culvert at C-24 Canal, and add equestrian crossing @ C-4 Canal



PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$300,000	\$300,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$300,000	\$300,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	Phase I design only
Utilities	
Other	
Cost Reductions	
Revenue Impact	
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Beautiful Wellington	Project #:	205003
Account #: 133-2051-539.65-02	Project Status:	ONGOING
Project Location: Various	Project Start :	FY 2006
Type: Landscape Maintenance	Project Rank (5-highest; 1-lowest) :	3
Fundamentals Achieved:		Protecting
Our Investment; Neighborhood Renaissance; Responsive Government		

PROJECT DESCRIPTION

Wellington grant program to provide funding to residents and neighborhoods applying for beautification to building entrances, perimeter walls and entry landscaping. Capital program includes Tiers I - III of the grants. While there were no additional funds budgeted in FY 2013, there is \$100,000



PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$554,674	\$554,674
FY 2012 Budget Balance	\$100,000	\$100,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$654,674	\$654,674

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Boys and Girls Club Relocation		Project #:	201035
Account #: 125-5032-572.65-48		Project Status:	CONSTRUCTION
Project Location: 1100 Wellington Trace		Project Start :	FY 2010
Type: Parks and Recreation	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting Our
Investment; Neighborhood Renaissance; Responsive Government			

PROJECT DESCRIPTION

The facility consists of approximately 20,000 sq. ft. and will include an indoor full size basketball court, an arts and crafts room, a computer/homework station, a multi-use room, a senior lounge and an exercise/weight room. The site will include approximately 30 parking spaces and an additional two spaces for both club buses and vans. An additional 16 parking spaces will be added directly in front of the existing Safe Neighborhoods office. The site will also consist of three outdoor basketball courts and an ample open space for children's play area directly behind the facility. The relocation of the facility will result in reduced transit for the children that utilize the current facility and will help maximize the club's use, due to its new location and proximity to the Safe Neighborhoods office.

LOCATION





PROJECT FUNDING	Park Impact Fees	TOTAL
Expenditures to Date	\$3,738,028	\$3,738,028
FY 2012 Budget Balance	\$0	\$0
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$3,738,028	\$3,738,028

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Canal Stabilization & Improvements		Project #:	200912
Account #: 301-2015-538.65-51		Project Status:	ONGOING
Project Location: Various		Project Start :	FY 2009
Type: Surface Water Management	Project Rank (5-highest; 1-lowest) :		4
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Construction of additional roadways within Wellington created the need to increase storage and filtering of surface water. Canals require widening and/or littoral improvements and canal banks need stabilization to accommodate the drainage changes.

LOCATION



PROJECT FUNDING	ACME Assessments	TOTAL
Expenditures to Date	\$315,106	\$315,106
FY 2012 Budget Balance	\$490,000	\$490,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$805,106	\$805,106

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Community Development Block Grant**Project #: 201203**

Account #: 301-0145-554.65-58

Project Status: PLANNING

Project Location: Various

Project Start : FY 2013

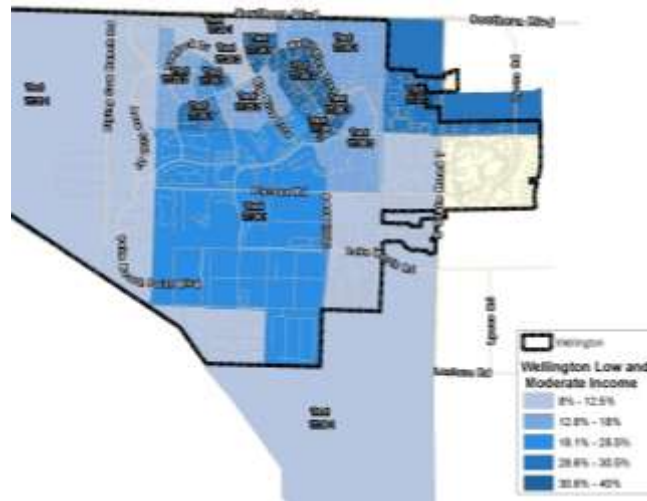
Project Type: Economic Development

Project Rank (5-highest; 1-lowest) : 3

Fundamentals Achieved: Protecting Our Investment; Neighborhood Renaissance; Responsive Government; Economic Development

PROJECT DESCRIPTION

Wellington is scheduled to receive grant funds distributed through the US Department of Housing & Urban Development for the purpose of supplying decent housing, a suitable living environment and/or economic opportunities to residents. The FY 2013 action plan includes approximately \$115,000 in public facility improvements that qualify as capital projects, including ADA sidewalk compliance, upgrades to parks and other eligible neighborhood improvements.



PROJECT FUNDING	Federal Grants	TOTAL
Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$0	\$0
FY 2013	\$115,000	\$115,000
FY 2014	\$200,000	\$200,000
FY 2015	\$200,000	\$200,000
FY 2016	\$200,000	\$200,000
FY 2017	\$200,000	\$200,000
Future	\$1,000,000	\$1,000,000
TOTAL PROJECT EXPENSE	\$1,915,000	\$1,915,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel	0.50 FTE for administration	\$50,000
Utilities		\$0
Other	Travel expenses	\$2,500
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		\$52,500

Dog Park Pavilion & Pathway	Project #:	201300
Account #: 301-5031-572.65-61	Project Status:	NEW
Project Location: Greenbriar Dog Park	Project Start :	FY 2013
Type: Parks & Recreation	Project Rank (5-highest; 1-lowest) :	1
Fundamentals Achieved:		Protecting
Our Investment; Neighborhood Renaissance; Responsive Government		

PROJECT DESCRIPTION

Replace current pavilions with structures of improved design to provide more shade and a cohesive look. Expand and improve pedestrian pathways in the park to allow proper circulation.



PROJECT FUNDING	General Revenues	TOTAL
Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$0	\$0
FY 2013	\$80,000	\$80,000
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$80,000	\$80,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Drainage Infrastructure Maintenance Program		Project #:	201002
Account #: 301-2010-538.65-06		Project Status:	ONGOING
Project Location: Various		Project Start :	FY 1999
Type: Surface Water Management	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Annual maintenance and replacement project to address aging drainage infrastructure, such as culverts, catch basins, outfalls, swales, canal redredging, storm drain lines, pipe cleaning, control structures and bank clearing (vegetation). To maintain proper drainage for flood control, adherence to NPDES requirements, and improve water quality.



PROJECT FUNDING	ACME Assessments	TOTAL
Expenditures to Date	\$778,908	\$778,908
FY 2012 Budget Balance	\$550,000	\$550,000
FY 2013	\$0	\$0
FY 2014	\$230,000	\$230,000
FY 2015	\$235,000	\$235,000
FY 2016	\$240,000	\$240,000
FY 2017	\$245,000	\$245,000
Future	\$1,300,000	\$1,300,000
TOTAL PROJECT EXPENSE	\$3,578,908	\$3,578,908

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Equestrian Data Reporting & Trails		Project #:	202025
Account #: 125-2024-572.65-02		Project Status:	PLANNING
Project Location: Various		Project Start :	FY 1999
Type: Parks and Recreation	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Economic Development			

PROJECT DESCRIPTION

The improvement and expansion of the existing bridle trail system. Project elements include land/easement acquisition, trail heads installation, trail markings, landscaping, trail footings, trail crossings and fencing. A plan will be created to identify where these improvements should be made and will include economic and environmental issues related to the equestrian industry. Additional elements to be added to the trail system will beautify the trails as well as increase safety for users. Future years funding to maintain the trail system will be funded from Infrastructure Maintenance Programs.



PROJECT FUNDING	Park Impact Fees	TOTAL
Expenditures to Date	\$36,225	\$36,225
FY 2012 Budget Balance	\$800,000	\$800,000
FY 2013	\$0	\$0
FY 2014	\$400,000	\$400,000
FY 2015	\$400,000	\$400,000
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$1,636,225	\$1,636,225

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Equine Waste and Environmental Program		Project #:	201204
Account #: 301-2015-538.65-17		Project Status:	PLANNING
Project Location: Various		Project Start :	FY 2011
Type: Surface Water Management	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Research and evaluation of alternative methods and programs for manure treatment and disposal. The extent of any proposed project is dependent on ongoing research and the level of the regulatory environment.



PROJECT FUNDING	ACME Assessments	TOTAL
Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$600,000	\$600,000
FY 2013	\$0	\$0
FY 2014	\$150,000	\$150,000
FY 2015	\$150,000	\$150,000
FY 2016	\$150,000	\$150,000
FY 2017	\$175,000	\$175,000
Future	\$900,000	\$900,000
TOTAL PROJECT EXPENSE	\$2,125,000	\$2,125,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

General Facility Maintenance	Project #:	201022
Account #: 301-3001-539.65-24	Project Status:	ONGOING
Project Location: Various	Project Start :	FY 2011
Project Type: Public Facility Maintenance	Project Rank (5-highest; 1-lowest) :	4

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

Ongoing required maintenance to ensure municipal buildings and facilities are maintained in proper condition and in good working order. The facility maintenance program will minimize costs in the long run as potential problems with buildings or facilities are addressed. Unspent funds are rolled over annually as a renewal and replacement fund. A roof assessment has been prepared and roof replacements scheduled in FY 2012 and 2013. The formula for annual Repair & Replacement (R&R) is based on a percentage of the total value of governmental facilities.



PROJECT FUNDING	General Revenues	TOTAL
Expenditures to Date	\$155,831	\$155,831
FY 2012 Budget Balance	\$458,000	\$458,000
FY 2013	\$200,000	\$200,000
FY 2014	\$203,000	\$203,000
FY 2015	\$207,000	\$207,000
FY 2016	\$210,000	\$210,000
FY 2017	\$214,000	\$214,000
Future	\$1,132,000	\$1,132,000
TOTAL PROJECT EXPENSE	\$2,779,831	\$2,779,831

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities		\$0
Other	Maintenance Program	\$0
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		No Operating Impact

Greenview Shores Landscaping		Project #:	200501
Account #: 133-2021-541.65-17		Project Status:	CONSTRUCTION
Project Location: South Shore Boulevard to Wellington Trace		Project Start :	FY 2010
Type: Roadway and Streetscaping	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting Our
Investment; Neighborhood Renaissance; Responsive Government			

PROJECT DESCRIPTION

Greenview Shores from South Shore Boulevard to Wellington Trace is a heavily traveled north-south roadway through Wellington. Landscaping, irrigation and a reclaimed water main were installed in July 2012. Additional work in FY 2013 is proposed to replace sod strips and install irrigation between curbing and sidewalks.

LOCATION





PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$863,011	\$863,011
FY 2012 Budget Balance	\$100,000	\$100,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$963,011	\$963,011

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities	Increased electric for lighting and water	\$4,000
Other	Landscape maintenance and irrigation repairs	\$7,000
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		\$11,000

Infrastructure Maintenance Program		Project #:	201044
Account #: 301-0170-539.65-53		Project Status:	ONGOING
Project Location: Throughout Wellington		Project Start :	FY 2010
Type: Public Facility Maintenance	Project Rank (5-highest; 1-lowest) :		4

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

Wellington's infrastructure (including roadways, signage, buildings, lift stations, fire hydrants, lighting, trailheads, etc.) need to be cataloged and included into Wellington's GIS system. This project will assist with Wellington's capital maintenance program since it will provide accurate locations of all of Wellington's infrastructure as well as provide a comprehensive condition rating for each item.



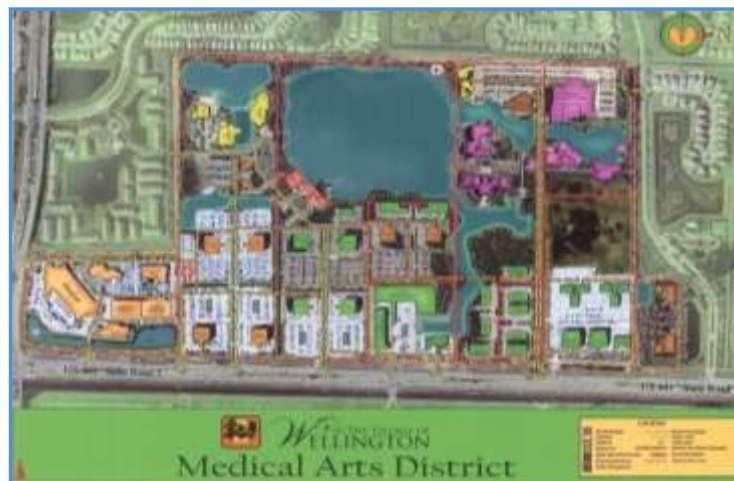
PROJECT FUNDING	General Revenues	TOTAL
Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$350,000	\$350,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$350,000	\$350,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Medical Arts District	Project #:	205004
Account #: 133-2051-539.65-06	Project Status:	ONGOING
Project Location: Northwest Corner of State Road 7 & Forest Hill Blvd.	Project Start :	FY 1999
Type: Economic Development	Project Rank (5-highest; 1-lowest) :	3
Fundamentals Achieved:		Protecting
Our Investment; Responsive Government; Economic Development		

PROJECT DESCRIPTION

This project is intended to capitalize on the existing medical presence on State Road 7 to create an identity for attracting new medical related facilities/offices and create family-sustaining employment opportunities in the general vicinity of the Wellington Regional Medical Center. This project is necessary to expand the non-residential tax base and to create employment opportunities within Wellington. The ability to market a Medical Arts District will help to attract private investment which allows for additional opportunities for development. Initial project work includes road planning, landscaping, roadside boardwalk, and swale improvements.



PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$585,891	\$585,891
FY 2012 Budget Balance	\$400,000	\$400,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$985,891	\$985,891

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Neighborhood Parks & Trails Program		Project #:	503005
Account #: 301-5031-572.65-05		Project Status:	ONGOING
Project Location: Various		Project Start :	FY 1999
Type: Parks and Recreation	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting
Our Investment, Neighborhood Renaissance; Responsive Government			

PROJECT DESCRIPTION

Scheduled park and trail improvements and upgrades to ensure the safety and usefulness of the Wellington's neighborhood parks and equestrian trails system. Scheduled improvements for FY 2013 are:

- o Foresteria Park - playground surface, edging, basketball, sidewalk, sign, irrigation & hardscape, \$125,000
- o Staimford - playground surface, landscape, sign, tables, \$55,000
- o Dorchester - benches, sidewalk, \$10,000
- o Block Island - playground surface, \$15,000



PROJECT FUNDING	General Revenues	ACME Assessments	TOTAL
Expenditures to Date	\$548,058	\$0	\$548,058
FY 2012 Budget Balance	\$150,000	\$0	\$150,000
FY 2013	\$400,000	\$0	\$400,000
FY 2014	\$0	\$900,000	\$900,000
FY 2015	\$0	\$900,000	\$900,000
FY 2016	\$0	\$900,000	\$900,000
FY 2017	\$0	\$900,000	\$900,000
Future	\$0	\$4,500,000	\$4,500,000
TOTAL PROJECT EXPENSE	\$1,098,058	\$8,100,000	\$9,198,058

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Parks Capital Maintenance		Project #:	200608
Account #: 301-5031-572.65-10		Project Status:	ONGOING
Project Location: Various		Project Start :	FY 2006
Project Type: Parks and Recreation	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting Our
Investment; Neighborhood Renaissance; Responsive Government			

PROJECT DESCRIPTION

This budget is established to provide capital expenditures to maintain the standard of quality to the recreational programs and facilities. Scheduled park maintenance projects ensure the safety and usefulness of the Wellington park system and address compliance with the American with Disabilities Act (ADA). FY 2013 projects include field renovations at Olympia and Wellington Community Parks.

LOCATION





PROJECT FUNDING	General Revenues	TOTAL
Expenditures to Date	\$2,089,629	\$2,089,629
FY 2012 Budget Balance	\$570,000	\$570,000
FY 2013	\$830,000	\$830,000
FY 2014	\$750,000	\$750,000
FY 2015	\$870,000	\$870,000
FY 2016	\$890,000	\$890,000
FY 2017	\$910,000	\$910,000
Future	\$4,820,000	\$4,820,000
TOTAL PROJECT EXPENSE	\$11,729,629	\$11,729,629

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Parks Master Plan		Project #:	NEW
Account #:		Project Status:	PLANNING
Project Location: Various		Project Start :	FY 2013
Project Type: Parks and Recreation	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting
Our Investment; Neighborhood Renaissance; Responsive Government			

PROJECT DESCRIPTION

Complete a master plan for addition, enhancement and/or maintenance of parks and open space to maintain level of service requirements

LOCATION



PROJECT FUNDING	ACME Assessments	TOTAL
Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$300,000	\$300,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$300,000	\$300,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Pedestrian Paths and Roadway Overlay		Project #:	202019
Account #: 133-2021-541.65-08		Project Status:	ONGOING
Project Location: Various		Project Start :	FY 1999
Type: Roadway and Streetscaping	Project Rank (5-highest; 1-lowest) :		4

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

Overlay of existing roads and paths, including striping. The Wellington roadway overlay program is based on an annual inspection and condition assessment. It is the Village's policy to maintain at least 80% of its roadway system at a good or better condition. Resurfacing is scheduled when the condition of a roadway approaches an unacceptable level. Any paving project that requires subterranean work will include the addition of conduit for broadband. Scheduled for FY 2013: Mill and overlay 20 Lane Miles on Greenbriar Blvd. from Appaloosa (east) to Takeoff Place; South Shore Blvd. from Margate to Greenview Shores; Big Blue Trace from Wellington Trace to South Shore Blvd.; Wellington Trace from Forest Hill to Stratford; Lake Worth Road from South Shore to Village limit.



PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$8,284,099	\$8,284,099
FY 2012 Budget Balance	\$600,000	\$600,000
FY 2013	\$1,400,000	\$1,400,000
FY 2014	\$685,000	\$685,000
FY 2015	\$685,000	\$685,000
FY 2016	\$700,000	\$700,000
FY 2017	\$700,000	\$700,000
Future	\$3,630,000	\$3,630,000
TOTAL PROJECT EXPENSE	\$16,684,099	\$16,684,099

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities		\$0
Other	Maintenance Program	\$0
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		No Operating Impact

Pump Station & Surface Water Management System Rehabilitation		
	Project #:	201011
Account #: 301-2010-538.65-09	Project Status:	ONGOING
Project Location: Various	Project Start :	FY 1999
Type: Surface Water Management	Project Rank (5-highest; 1-lowest) :	4
Fundamentals Achieved:		Protecting
Our Investment; Responsive Government; Respecting the Environment		

PROJECT DESCRIPTION

Program will improve the storage of water and stormwater conveyance which includes telemetry upgrades, WIFI conversions, automated rain data collection installations, structure and pump station upgrades. Restoration and rehabilitation of the surface water system will satisfy the minimum storage requirements and proper storm water conveyance needs throughout Wellington.



PROJECT FUNDING	ACME Assessments	TOTAL
Expenditures to Date	\$1,147,496	\$1,147,496
FY 2012 Budget Balance	\$1,350,000	\$1,350,000
FY 2013	\$0	\$0
FY 2014	\$500,000	\$500,000
FY 2015	\$250,000	\$250,000
FY 2016	\$250,000	\$250,000
FY 2017	\$250,000	\$250,000
Future	\$1,270,000	\$1,270,000
TOTAL PROJECT EXPENSE	\$5,017,496	\$5,017,496

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Road & Pathway Circulation Expansion		Project #:	201102
Account #: 135-2022-541.65-54		Project Status:	ONGOING
Project Location: Various		Project Start :	FY 2011
Type: Roadway and Streetscaping	Project Rank (5-highest; 1-lowest) :		4
Fundamentals Achieved:			Protecting
Our Investment; Neighborhood Renaissance; Responsive Government			

PROJECT DESCRIPTION

Enhancements to the city's transportation system, focusing on missing connections to key destinations. The connections increase non-vehicular opportunities for residents to safely reach locations such as schools, parks, houses of worship, local commercial centers and public transportation.



PROJECT FUNDING	Road Impact Fees	TOTAL
Expenditures to Date	\$28,112	\$28,112
FY 2012 Budget Balance	\$300,000	\$300,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$328,112	\$328,112

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities		\$0
Other	Sidewalk and pathway repairs and additional maintenance	\$2,500
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		\$2,500

Safe Neighborhoods		Project #:	201023
Account #: 301-0191-539.65-25		Project Status:	PLANNING
Project Location: Various		Project Start :	FY 2009
Project Type: Construction	Project Rank (5-highest; 1-lowest) :		4
Fundamentals Achieved:			Protecting
Our Investment; Neighborhood Renaissance; Responsive Government			

PROJECT DESCRIPTION

Capital funding will include defensive measures (lighting, landscape, sidewalks, etc). Project is required to insure that transitional neighborhoods do not continue to deteriorate and fall into a state of disrepair. In addition to these capital projects, continued policing and code enforcement will be utilized to improve the quality of life in these neighborhoods.



PROJECT FUNDING	General Revenues	TOTAL
Expenditures to Date	\$193,040	\$193,040
FY 2012 Budget Balance	\$0	\$0
FY 2013	\$0	\$0
FY 2014	\$125,000	\$125,000
FY 2015	\$125,000	\$125,000
FY 2016	\$125,000	\$125,000
FY 2017	\$75,000	\$75,000
Future	\$75,000	\$75,000
TOTAL PROJECT EXPENSE	\$718,040	\$718,040

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities		\$0
Other	Additional landscape maintenance, maintenance of park and road closure	\$5,000
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		\$5,000

Shellrock Program	Project #:	202003
Account #: 133-2021-541.65-07	Project Status:	ONGOING
Project Location: Various	Project Start :	FY 1999
Type: Roadway Maintenance	Project Rank (5-highest; 1-lowest) :	3

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

Wellington maintains approximately 30 miles of unpaved roads. Road maintenance that includes the installation of shellrock is needed as roads deteriorate. Vehicular, construction and equestrian traffic as well as rain events contribute to the deterioration of these roadways. The installation of material to maintain road crown and smooth surface is an essential element to avoid any unsafe condition for motorists and vehicles.



PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$1,719,508	\$1,719,508
FY 2012 Budget Balance	\$140,000	\$140,000
FY 2013	\$103,000	\$103,000
FY 2014	\$156,000	\$156,000
FY 2015	\$159,000	\$159,000
FY 2016	\$162,000	\$162,000
FY 2017	\$165,000	\$165,000
Future	\$1,037,000	\$1,037,000
TOTAL PROJECT EXPENSE	\$3,641,508	\$3,641,508

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities		\$0
Other	Maintenance Program	\$0
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		No Operating Impact

South Shore Phase III Improvements		Project #:	201115
Account #: 133-2021-541.65-56		Project Status:	DESIGN
Project Location: Lake Worth Road to Indian Mound Road		Project Start :	FY 2011
Type: Roadway and Streetscaping	Project Rank (5-highest; 1-lowest) :		4
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Economic Development			

PROJECT DESCRIPTION

The section of South Shore Boulevard between Indian Mound Road and 50th Street South is in extremely poor condition and needs to be reconstructed. The existing road is shoving into the private ditch along the west side of the road. As part of this project, a new bridle trail along the west side of the road and a new asphalt 8 ft. wide multiuse path along the east side of the road will be constructed. These improvements will provide safe pathways for vehicles, equestrians, pedestrians, golf carts and bicyclists.

LOCATION





PROJECT FUNDING	Gas Tax Capital	Road Impact Fees	TOTAL
Expenditures to Date	\$2,000	\$18,115	\$20,115
FY 2012 Budget Balance	\$950,000	\$650,000	\$1,600,000
FY 2013	\$0	\$0	\$0
FY 2014	\$0	\$0	\$0
FY 2015	\$0	\$0	\$0
FY 2016	\$0	\$0	\$0
FY 2017	\$0	\$0	\$0
Future	\$0	\$0	\$0
TOTAL PROJECT EXPENSE	\$952,000	\$668,115	\$1,620,115

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities		\$0
Other	Ongoing maintenance (adjacent sod etc.)	\$2,000
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		\$2,000

Streetscape	Project #: 201026
Account #: 133-2021-541.65-23	Project Status: PLANNING
Project Location: Various	Project Start : FY 2009
Type: Roadway Maintenance	Project Rank (5-highest; 1-lowest) : 3
Fundamentals Achieved: Protecting Our Investment; Neighborhood Renaissance; Responsive Government; Economic Development	

PROJECT DESCRIPTION

City-wide streetscape program to include landscaping, hardscaping, pedestrian features and other needed improvements. An RFQ will be issued in order to select a consultant that will complete a comprehensive survey and engineering plan for selected corridors through Wellington. A pilot program can be implemented consisting of improvements in Sections 2 & 3 of Forest Hill Boulevard. This does not include easements or land acquisitions at this time. This project uses existing and proposed elements to reinforce Forest Hill Boulevard as the main street for Wellington and also addresses the necessary treatments for the other major roadways in the Village.

LOCATION



PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$7,200	\$7,200
FY 2012 Budget Balance	\$550,000	\$550,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$200,000	\$200,000
FY 2016	\$200,000	\$200,000
FY 2017	\$200,000	\$200,000
Future	\$1,000,000	\$1,000,000
TOTAL PROJECT EXPENSE	\$2,157,200	\$2,157,200

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities		\$0
Other	Maintenance and replacement of signage and hardscape elements	\$5,000
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		\$5,000

Stribling and Forest Hill Intersection Improvements		Project #:	200623
Account #: 133-2021-541.65-09		Project Status:	DESIGN
Project Location: Stribling Way & Forest Hill Boulevard		Project Start :	FY 2010
Type: Roadway Improvements	Project Rank (5-highest; 1-lowest) :		4

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

Funding allocation for the intersection improvement at Stribling Way (Fairlane Farms) and Forest Hill Boulevard. Staff will work with the developer of Oakmont Estates (Res. No. R2004-54) and the Lanier Property (Res. No. R2004-107) to construct a dual northbound left turn lane and a northbound right turn lane at this intersection. The improvements at this intersection will facilitate a better traffic flow in this area, improve safety and reduce the congestion that exists particularly during the peak hours.

LOCATION





PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$121,431	\$121,431
FY 2012 Budget Balance	\$1,200,000	\$1,200,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$1,321,431	\$1,321,431

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Swale Maintenance Program		Project #:	201104
Account #: 301-2010-538.65-55		Project Status:	ONGOING
Project Location: Various		Project Start :	FY 2009
Type: Surface Water Management	Project Rank (5-highest; 1-lowest) :		4
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Construct and/or repair swales on major thoroughfares to reduce deterioration of roads. Ensures preservation of existing roadways and improves stormwater conveyance and water quality throughout Wellington. Improves vehicular safety by alleviating road edge ponding (hydro-planing).

LOCATION



PROJECT FUNDING	ACME Assessments	TOTAL
Expenditures to Date	\$455,698	\$455,698
FY 2012 Budget Balance	\$270,000	\$270,000
FY 2013	\$200,000	\$200,000
FY 2014	\$100,000	\$100,000
FY 2015	\$100,000	\$100,000
FY 2016	\$110,000	\$110,000
FY 2017	\$110,000	\$110,000
Future	\$1,050,000	\$1,050,000
TOTAL PROJECT EXPENSE	\$2,395,698	\$2,395,698

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities		\$0
Other	Maintenance Program	\$0
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		No Operating Impact

Traffic Engineering		Project #:	202023
Account #: 133-2021-541.65-09		Project Status:	PLANNING
Project Location: Various		Project Start :	FY 1999
Type: Roadway Improvements	Project Rank (5-highest; 1-lowest) :		2
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Economic Development			

PROJECT DESCRIPTION

Engineering studies and improvements for future intersection and transportation needs



PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$586,808	\$586,808
FY 2012 Budget Balance	\$0	\$0
FY 2013	\$100,000	\$100,000
FY 2014	\$102,000	\$102,000
FY 2015	\$156,000	\$156,000
FY 2016	\$160,000	\$160,000
FY 2017	\$163,000	\$163,000
Future	\$865,000	\$865,000
TOTAL PROJECT EXPENSE	\$2,132,808	\$2,132,808

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Village Park Gym	Project #:	200601
Account #: 301-5031-572.65-04	Project Status:	DESIGN
Project Location: 11700 Pierson Road	Project Start :	FY 2008
Type: Facility Maintenance	Project Rank (5-highest; 1-lowest) :	4

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

The existing Village Park gym was built at two distinct periods of time. The architecture of the two buildings is not consistent and improvements have been suggested to help unify the design of the building and provide weatherproofing. This project will serve to improve the aesthetics of the gym and increase the appeal and use of the facility. Improvements to the older portion of the gym can be easily made with additional landscaping treatments to renovate the structure and increase its appeal. The project includes roof renovation, structural hardening inside the gym, waybracing, weatherproofing, enhancements to the entrance and repairs to the drain and gym floor.

LOCATION





PROJECT FUNDING	General Revenues	TOTAL
Expenditures to Date	\$64,360	\$64,360
FY 2011 Budget Balance	\$2,500,000	\$2,500,000
FY 2012	\$0	\$0
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$2,564,360	\$2,564,360

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Wayfinding	Project #:	200917
Account #: 133-2021-541.65-21	Project Status:	ONGOING
Project Location: Various	Project Start :	FY 2009
Type: Roadways and Streetscaping	Project Rank (5-highest; 1-lowest) :	3

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

Wellington desires to provide enhanced signage for Wellington residents, businesses and visitors. The wayfinding signs will be strategically placed throughout the Wellington to provide direction to selected facilities and locations. There are four types of signs: Equestrian Preserve Area, Informational Signs, Informational Median Signs, Public Informational/Directional Signs. The placement and location of these wayfinding signs will enhance the aesthetic appeal of the Wellington while providing important directional information to motorists. 18 signs have been installed through FY 2013, 16 signs in FY 2013 will complete the Wayfinding system.

LOCATION



PROJECT FUNDING	Gas Tax Capital	TOTAL
Expenditures to Date	\$404,988	\$404,988
FY 2012 Budget Balance	\$170,000	\$170,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$574,988	\$574,988

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Wellington Community Center Improvements		Project #:	201036
Account #: 125-5032-572.65-49		Project Status:	DESIGN
Project Location: 12165 Forest Hill Boulevard		Project Start :	FY 2009
Type: Facility Maintenance	Project Rank (5-highest; 1-lowest) :		3
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Economic Development			

PROJECT DESCRIPTION

On May 10, 2011 Council provided staff direction to pursue the construction of a new 20,000 square foot building to replace the original facility built in 1979. The existing structure required extensive weatherproofing, facade improvements and interior renovations that would have cost in excess of an estimated \$3.1 million. A new structure is expected to have a 50-year life cycle and will provide space for youth, adult and senior programming. The new facility will assume a two story facility with at-grade access and basic finishes comparable to the new Municipal Complex and amphitheater completed at the Town Center.

LOCATION





Conceptual Rendering

PROJECT FUNDING	Park Impact Fees	General Funding	TOTAL
Expenditures to Date	\$27,188		\$27,188
FY 2012 Budget Balance	\$350,000	\$5,400,000 *	\$5,750,000
FY 2013	\$0		\$0
FY 2014	\$0		\$0
FY 2015	\$0		\$0
FY 2016	\$0		\$0
FY 2017	\$0		\$0
Future	\$0		\$0
TOTAL PROJECT EXPENSE	\$377,188	\$5,400,000	\$5,777,188

* Allocated in capital reserves and prior park impact fees

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel	Maintenance worker reduced by 25%	(\$11,042)
Utilities	Reduced maintenance, water & electric	(\$11,000)
Other		\$0
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		(\$22,042)

Wellington Environmental Preserve		Project #:	200402
Account #: 301-2015-538.65-11		Project Status:	PLANNING
Project Location: Various		Project Start :	FY 2013
Type: Construction	Project Rank (5-highest; 1-lowest) :		4
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Additional allocation of surface water from the SFWMD no longer is available. The WEP could be used to store up to 310 MG of surface water for use during the dry season. Additional restroom facilities are needed in the middle of the park.



PROJECT FUNDING	ACME Assessments	TOTAL
Expenditures to Date	\$39,222	\$39,222
FY 2012 Budget Balance	\$0	\$0
FY 2013	\$900,000	\$900,000
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$939,222	\$939,222

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

ENTERPRISE PROJECTS

Field Services Facility Phase II		Project #:	201038
Account #: 401-7014-536.65-01		Project Status:	ONGOING
Project Location: 1100 Wellington Trace		Project Start :	FY 2009
Type: Water & Wastewater Capital	Project Rank (5-highest; 1-lowest) :		5

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

The new Field Services facility remains at the Water Treatment Facility, but moved to an area away from residences. the facility is hurricane hardened and consists of: 5,000 SF O&M building w/offices, locker rooms & showers, break room, meter testing room and warehouse; 1,200 SF equipment storage building w/lockable bays; 600 SF Pump Repair Shop w/ Trolley Hoist; improved drainage for WTP site and miscellaneous site improvements



PROJECT FUNDING	Water System Capital	TOTAL
Expenditures to Date	\$1,458,016	\$1,458,016
FY 2012 Budget Balance	\$300,000	\$300,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$1,758,016	\$1,758,016

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities	Electricity savings for energy efficient building	(\$1,000)
Other		\$0
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		(\$1,000)

General Facility Renewal & Replacement		Project #:	201109
Account #: 401-7016-536.65-01		Project Status:	ONGOING
Project Location: Throughout Wellington		Project Start :	FY 2010
Type: Water & Wastewater Capital	Project Rank (5-highest; 1-lowest) :		5

Fundamentals Achieved: Protecting Our Investment; Responsive Government

PROJECT DESCRIPTION

General maintenance to Utilities facilities to include painting, roofs and Wi-Fi and Supervisory Control and Data Acquisition (SCADA) repairs/upgrades. Ongoing facility maintenance will decrease costs in the long run as potential problems with buildings or facilities are identified earlier in the



PROJECT FUNDING	Water System Capital	TOTAL
Expenditures to Date	\$5,000	\$5,000
FY 2012 Budget Balance	\$0	\$0
FY 2013	\$0	\$0
FY 2014	\$818,000	\$818,000
FY 2015	\$210,000	\$210,000
FY 2016	\$210,000	\$210,000
FY 2017	\$210,000	\$210,000
Future	\$1,140,000	\$1,140,000
TOTAL PROJECT EXPENSE	\$2,593,000	\$2,593,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Lift Station Upgrades and Rehabilitation		Project #:	702512
Account #: 401-7025-536.65-01		Project Status:	ONGOING
Project Location: Throughout Wellington		Project Start :	FY 2009
Type: Wastewater System R & R	Project Rank (5-highest; 1-lowest):		5
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Several lift stations are nearing the end of useful life and need to be repaired and/or replaced in order to continue providing reliable wastewater service. Project will include the repair or replacement of existing sewage lift stations and forcemain piping throughout Wellington. Will renovate approximately 9 stations each year. Will start with stations in worst condition/highest risk.



PROJECT FUNDING	Wastewater System Capital	TOTAL
Expenditures to Date	\$854,106	\$854,106
FY 2012 Budget Balance	\$2,300,000	\$2,300,000
FY 2013	\$0	\$0
FY 2014	\$995,000	\$995,000
FY 2015	\$995,000	\$995,000
FY 2016	\$1,045,000	\$1,045,000
FY 2017	\$1,100,000	\$1,100,000
Future	\$6,150,000	\$6,150,000
TOTAL PROJECT EXPENSE	\$13,439,106	\$13,439,106

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Sewer Collection System Renewal & Replacement		Project #:	201108
Account #: 401-7025-536.65-01		Project Status:	ONGOING
Project Location: Throughout Wellington		Project Start :	FY 2010
Type: Wastewater System Renewal & Replace.	Project Rank (5-highest; 1-lowest):		5
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Repair, replace and renew existing manholes and gravity pipes. Conduct Infill and Infiltration (I & I) study. Conduct sewer service cleanouts.

LOCATION



PROJECT FUNDING	Wastewater System Capital	Wastewater System Capital	TOTAL
Expenditures to Date	\$447,160		\$447,160
FY 2012 Budget Balance	\$350,000		\$350,000
FY 2013	\$330,000		\$330,000
FY 2014	\$342,000		\$342,000
FY 2015	\$350,000		\$350,000
FY 2016	\$360,000		\$360,000
FY 2017	\$0		\$0
Future	\$0		\$0
TOTAL PROJECT EXPENSE	\$2,179,160		\$2,179,160

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Storage/Repump Renewal & Replacement		Project #:	201031
Account #: 401-7010-536.65-01		Project Status:	ONGOING
Project Location: Throughout Wellington		Project Start :	FY 2009
Type: Water System Renewal & Replacement	Project Rank (5-highest; 1-lowest):		5
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Repair, replace and renew existing storage & repump facilities throughout Wellington, including electrical, mechanical and structural repairs. Provides reliable potable water service and fire protection service. Scheduled for FY 2013: Improve AC rooms at both repump stations.

LOCATION



PROJECT FUNDING	Water System Capital	TOTAL
Expenditures to Date	\$140,766	\$140,766
FY 2012 Budget Balance	\$270,000	\$270,000
FY 2013	\$0	\$0
FY 2014	\$0	\$0
FY 2015	\$0	\$0
FY 2016	\$0	\$0
FY 2017	\$80,000	\$80,000
Future	\$460,000	\$460,000
TOTAL PROJECT EXPENSE	\$950,766	\$950,766

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Water Distribution & Transmission R & R		Project #:	201034
Account #: 401-7014-536.65-01		Project Status:	ONGOING
Project Location: Throughout Wellington		Project Start :	FY 2009
Type: Water System Renewal & Replacement	Project Rank(5-highest; 1-lowest):		5
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Repsecting the Environment			

PROJECT DESCRIPTION

Renew and replace distribution piping, services lines, meters, meter boxes, fire hydrants and valves for reliable water distribution facilities. The project also includes updating the existing hydraulic computer model to be better compatible with current GIS systems and will allow for detection of problems and various design and scenario analysis. FY 2013 scheduled projects include pipe & hydrant replacement in Block Island neighborhood

LOCATION



PROJECT FUNDING	Water System Capital	TOTAL
Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$440,000	\$440,000
FY 2013	\$900,000	\$900,000
FY 2014	\$750,000	\$750,000
FY 2015	\$750,000	\$750,000
FY 2016	\$613,000	\$613,000
FY 2017	\$643,000	\$643,000
Future	\$2,910,000	\$2,910,000
TOTAL PROJECT EXPENSE	\$7,006,000	\$7,006,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Water Supply Renewal & Replacement		Project #:	201110
Account #: 401-7010-536.65-01		Project Status:	ONGOING
Project Location: Throughout Wellington		Project Start :	FY 2012
Type: Water System Renewal & Replacement	Project Rank(5-highest; 1-lowest):		5
Fundamentals Achieved:		Protecting Our	
Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Provides reliable water transmission facilities throughout Wellington in order to meet customer potable water needs and fire protection requirements. The project includes the replacement of the existing 24" Fiberglass Raw Water Transmission Main, serving the reverse osmosis process.

LOCATION



PROJECT FUNDING	Water System Capital	TOTAL
Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$760,000	\$760,000
FY 2013	\$500,000	\$500,000
FY 2014	\$500,000	\$500,000
FY 2015	\$600,000	\$600,000
FY 2016	\$600,000	\$600,000
FY 2017	\$0	\$0
Future	\$0	\$0
TOTAL PROJECT EXPENSE	\$2,960,000	\$2,960,000

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Water Treatment Plant Renewal & Replacement		Project #:	701014
Account #: 401-7010-536.65-01		Project Status:	ONGOING
Project Location: 1100 Wellington Trace		Project Start :	FY 2009
Type: Water System Renewal & Replacement	Project Rank (5-highest; 1-lowest):		5
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Replace, repair and/or modify existing potable water treatment facilities to provide reliable potable water service.

LOCATION



PROJECT FUNDING	Water System Capital	TOTAL
Expenditures to Date	\$1,908,664	\$1,908,664
FY 2012 Budget Balance	\$3,000,000	\$3,000,000
FY 2013	\$1,600,000	\$1,600,000
FY 2014	\$364,000	\$364,000
FY 2015	\$410,000	\$410,000
FY 2016	\$410,000	\$410,000
FY 2017	\$451,000	\$451,000
Future	\$2,190,000	\$2,190,000
TOTAL PROJECT EXPENSE	\$10,333,664	\$10,333,664

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget	
Personnel		\$0
Utilities	Savings from energy efficiency	(\$1,000)
Other		\$0
Cost Reductions		\$0
Revenue Impact		\$0
TOTAL ANNUAL OPERATING IMPACT		(\$1,000)

Water & Wastewater System Renewal & Replacement Sinking Funds

Project #: 201107

Account #: 401-7010-536.65-01, 401-7020-536.65-01

Project Status: ONGOING

Project Location: Throughout Wellington

Project Start : FY 2011

Type: Water/WW System R & R

Project Rank (5-highest; 1-lowest): 5

Fundamentals Achieved:

Protecting

Our Investment; Responsive Government; Respecting the Environment

PROJECT DESCRIPTION

The sinking funds provide a means to reserve capital funds annually for unanticipated emergencies, events or system failures. Additionally, it identifies funds for debt service requirements.

LOCATION



PROJECT FUNDING

Water System Capital

TOTAL

Expenditures to Date	\$0	\$0
FY 2012 Budget Balance	\$375,000	\$375,000
FY 2013	\$300,000	\$300,000
FY 2014	\$300,000	\$300,000
FY 2015	\$300,000	\$300,000
FY 2016	\$300,000	\$300,000
FY 2017	\$300,000	\$300,000
Future	\$700,000	\$700,000
TOTAL PROJECT EXPENSE	\$2,575,000	\$2,575,000

OPERATING IMPACT

Annual Increase/(Decrease) to Operating Budget

Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

Wastewater Treatment Facility Renewal & Replacement		Project #:	702026
Account #: 401-7020-536.65-01		Project Status:	ONGOING
Project Location: 11860 Pierson Road		Project Start :	FY 2009
Type: Wastewater System R & R	Project Rank (5-highest; 1-lowest):		5
Fundamentals Achieved:			Protecting
Our Investment; Responsive Government; Respecting the Environment			

PROJECT DESCRIPTION

Replace, repair and/or modify existing wastewater treatment facilities to continue providing safe and reliable wastewater service and disposal. Scope of work includes improvements to headworks, clarifiers, effluent ponds, and renovations to the maintenance shop, filter press, lime feed, biosolids buildings.



PROJECT FUNDING	Wastewater System Capital	TOTAL
Expenditures to Date	\$600,324	\$600,324
FY 2012 Budget Balance	\$3,500,000	\$3,500,000
FY 2013	\$200,000	\$200,000
FY 2014	\$112,000	\$112,000
FY 2015	\$300,000	\$300,000
FY 2016	\$235,000	\$235,000
FY 2017	\$240,000	\$240,000
Future	\$1,275,000	\$1,275,000
TOTAL PROJECT EXPENSE	\$6,462,324	\$6,462,324

OPERATING IMPACT	Annual Increase/(Decrease) to Operating Budget
Personnel	\$0
Utilities	\$0
Other	\$0
Cost Reductions	\$0
Revenue Impact	\$0
TOTAL ANNUAL OPERATING IMPACT	No Operating Impact

TANGIBLE PERSONAL PROPERTY (TPP) AND NEW FIXED ASSETS

Fixed assets are specific items of property that are tangible in nature, have an expected life longer than one year and have a value of \$1,000 or more. The five year CIP includes planning for fixed asset replacements, and new purchases of vehicles, equipment and furnishings. Depending on the asset type, most assets are expected to have a useful life of 5 to 20 years. As a result, planned maintenance and periodic replacement is essential.

Vehicles, equipment and furnishings are first reviewed for replacement once the asset is 5 years old and then annually until replaced. Annual budget packets sent to departments include a TPP listing of inventoried fixed assets which are scheduled to be replaced. The list includes any assets whose replacement was deferred in previous years and details the asset number, description, location, original cost and estimated budget for the item. Divisions perform a local inventory and specify location changes, show what assets are deferred to future years and indicate the requested budget for each asset. Vehicles and motorized equipment are also evaluated by the Fleet Maintenance supervisor and computer replacements are recommended by Information Technology. New fixed asset requests include full description, cost, quotes and justification for additional assets.

TPP AND NEW FIXED ASSETS 2009 - 2013

	Actual FY09	Actual FY10	Actual FY11	Budget FY12	Budget FY13	Total Five Years
General Fund	\$129,461	\$287,088	\$639,292	\$322,953	\$169,500	\$1,548,294
Public Safety	-	-	9,331	-	11,760	\$21,091
Emergency Operations	8,982	5,466	-	4,738	-	\$19,186
Safe Neighborhoods*	3,732	13,362	-	-	-	\$17,094
Planning, Zoning & Building	242,452	-	111,281	-	-	\$353,733
Acme Improvement	90,818	80,415	363,500	44,663	75,250	\$654,646
Parks & Recreation*	42,210	2,092	-	-	-	\$44,302
Road Maintenance	162,272	39,373	23,346	226,587	-	\$451,578
Total Governmental	\$679,926	\$427,796	\$1,146,750	\$598,941	\$256,510	\$3,109,924
Solid Waste	-	-	17,378	-	-	\$17,378
Water & Wastewater	233,460	374,309	369,181	696,662	484,200	\$2,157,812
Total Enterprise	\$233,460	\$374,309	\$386,559	\$696,662	\$484,200	\$2,175,190
TOTALS	\$913,386	\$802,105	\$1,533,309	\$1,295,603	\$740,710	\$5,285,114

**Funds No Longer Active*

Comprehensive reports are prepared from department requests and returned to the department heads for final review and approval. The totals of TPP replacements and new

fixed assets budgeted are updated in the annual CIP schedule and future years reflect cost estimates for items deferred.

TPP AND NEW FIXED ASSETS NEXT FIVE YEARS

Fund	Fiscal Year					5 Year Total
	FY 2013	FY 2014	FY 2015	FY 2016	FY 2017	
General Fund Revenues						
TPP Replacement	\$96,500	\$6,201,656 *	\$586,772	\$344,558	\$778,028	\$8,007,514
New Fixed Assets	84,760	-	-	-	-	84,760
Planning, Zoning & Building						
TPP Replacement	-	482,291	24,933	21,079	24,776	\$553,079
New Fixed Assets	-	-	-	-	-	-
Road Maintenance						
TPP Replacement	-	654,174	222,972	169,536	66,684	\$1,113,366
New Fixed Assets	-	-	-	-	-	-
Acme Improvement						
TPP Replacement	-	1,104,191	37,824	241,678	137,074	\$1,520,767
New Fixed Assets	75,250	-	-	-	-	75,250
Water & Wastewater						
TPP Replacement	484,200	2,592,293 *	307,110	360,441	461,988	\$4,206,032
New Fixed Assets	-	-	-	-	-	-
Solid Waste						
TPP Replacement	-	31,238	-	-	-	\$31,238
New Fixed Assets	-	-	-	-	-	-
Totals	\$740,710	\$11,065,843	\$1,179,611	\$1,137,292	\$1,468,550	\$15,592,006
<i>* Most deferred replacements rescheduled in the subsequent fiscal year</i>						

The projected cost of future fixed assets is an important consideration in municipal planning. As with major capital projects, the total amount expended annually on vehicles and equipment is significant. Thorough maintenance practices have enabled staff to postpone the replacement of Village vehicles and equipment beyond their expected useful lives, saving current year expenditures. However, deferment of these expenses compounds future years' replacement expenses. The cost of the assets rises each year, and since budget projections are based on scheduled purchases to the extent known, the accumulation of various deferments over the years may cause one or two future years to be heavily impacted more than previously planned.





Appendices

ACCOUNTING AND FINANCIAL POLICIES

This section contains a summary of the various accounting and financial policies that are used to develop the annual budget and prepare the annual Comprehensive Annual Financial Report.

GENERAL POLICIES

Below are general guidelines that are used to assist with the annual budget process:

- In accordance with Florida Statutes 166.241(2) Wellington must adopt a balanced budget whereas planned revenues equal the total appropriations for expenditures.
- Financial results comparing actual versus budgeted revenues and expenditures will be analyzed and communicated to Council, Senior Management, and other key stakeholders on a monthly basis. This information will also be published on the city website.
- National, State and Local economic conditions will be monitored on an ongoing basis to ensure that the city is aware of the effects economic conditions have on the budgeting process.
- Wellington shall establish and maintain a standard of accounting practices.
- Except for long-term capital projects, encumbrances will lapse at the end of each fiscal year. Carry forward requests will be analyzed by the Finance Department.
- Current year revenue and expenditure projections will be updated and reviewed on a monthly basis to ensure accuracy and compliance. Projections will be realistic and conservative. Corrective action (line item transfers and budget amendments) will be initiated if significant budget variances are anticipated or noted.
- Investments will be analyzed monthly to ensure full compliance with the investment policy. Corrective action will be initiated immediately if the policy is violated.
- Investments will be managed in a prudent and diligent manner with an emphasis on safety of principal, liquidity and financial return, in that order.
- Wellington will seek to maintain and, if possible, improve current bond rating in order to minimize borrowing costs and preserve access to credit.
- Cash flow forecasts are updated on an as-needed basis to ensure liquidity and reduce risks.

- Wellington will seek to comply with the suggested criteria of the GFOA in producing a budget document that meets the Distinguished Budget Presentation program criteria as a policy document, as an operations guide, as a financial plan, and as a communication device.
- Wellington will seek to comply with the suggested criteria of the GFOA in producing a Comprehensive Annual Financial Report that meets the Certificate of Achievement for Excellence in Financial Reporting program criteria as a high quality comprehensive annual report in the spirit of transparency and full disclosure.
- In accordance with Section 218.32, Florida Statutes, Wellington will file its Annual Financial Report with the Florida Department of Financial Services within 45 days of receiving the auditor's report on the financial statements.
- Budgetary control is maintained at the department level, with the Finance Department providing support to departments in the administration of their budgets. Line item transfers within a department, except for personal services, can be initiated at the department level. Transfers between departments that cross funds or increase revenues or expenditures must be approved by Council.
- Various internal auditing procedures have been developed for different aspects of Wellington's daily operations. These procedures will be performed to ensure continued compliance with applicable laws and compliance with the city's policies and procedures. As necessary, corrective action will be communicated to the applicable personnel in charge of daily operations. Follow-up audits will be scheduled to ensure that corrective actions have been initiated rectifying the issue.
- Wellington utilizes a double entry system that includes the general ledger, books of original entry and suitable subsidiary records. The general ledger information is stored in an automated general ledger system. The books of original entry are posted and the general ledger and subsidiary ledgers are kept current and balanced to the control accounts quarterly, as necessary.
- Wellington uses the Uniform Accounting System Chart of Accounts developed by the State of Florida Department of Banking and Finance as an integral part of its accounting system.

REVENUES

- Wellington will seek a balanced tax base through support of economic development and through annexation of a sound mix of residential and commercial development.
- Wellington, recognizing the potential cash flow problems associated with property tax collection, will maintain a balanced mix of revenue sources.

- Wellington will place increased emphasis on user fees to finance municipal services costs and will maintain its various fees, and charges in a central reference manual. All revenue schedules, including taxes, rates, licenses, user fees and other charges, will be reviewed annually to insure that these revenue sources are kept up to date.
- Wellington will avoid dependence on temporary revenues to fund mainstream municipal services. One-time revenues will generally be used only for one-time expenditures.
- All revenues received for the purpose of storm water management system operations and improvement shall be allocated to the Surface Water Management Fund. Such revenues shall only be used to fund operations, maintenance, rehabilitation and improvements of the storm water management system and debt service in support of such functions.
- All potential grants shall be carefully examined for matching requirements (both dollar and level-of-effort matches). The funds necessary to match intergovernmental grants shall not exceed 5% of the net operating revenues.
- Wellington will aggressively seek League of Cities policy positions and state legislation for municipally earmarked revenues and/or revenue and authorizations which are inflation-responsive and for improved property valuation methods.
- Water and sewer rate structures will be maintained to adequately ensure that enterprise funds remain firmly and separately self-supporting, including the costs of operation, capital plant maintenance, debt service, depreciation and moderate system extensions. Comprehensive rate studies will be conducted every 5 years and updates performed to these studies annually unless changes in the operating environment dictate a full-scope study. Capital revenues will not be used to pay for operating expenses and will be used solely for system improvements and expansion.
- Wellington will generate significant investment income by achieving and maintaining a level of cash and investment equal to at least 25% of its total assets, excluding the Agency Fund and the Account Groups.
- An administrative transfer fee shall be paid by the Enterprise Funds to the Governmental Funds for services provided. The fee is reimbursement for the cost of personnel, equipment, materials, construction, facilities or service usage provided by Governmental Funds' departments. Consequently, the amount of each year's transfer fee will be based on the estimated Governmental Funds expenditures that represent direct and indirect services provided to the Enterprise Funds, less those that are directly billed to those funds.

- Revenue forecasts for the next five years shall be conservative; long range revenue projections and will be reviewed and updated on an as-needed basis, but at least annually.
- The Florida Legislative Committee of Intergovernmental Relations and the Florida Department of Revenue prepare revenue forecasts which are the basis for Wellington's state revenue sharing and half-cent sales tax budgets.
- All revenue received that is restricted by enabling legislation will be accounted for separately, based on which fund the monies belong too.

EXPENDITURES

- All assets will be maintained at a level that protects capital investment and minimizes future maintenance and replacement costs.
- All current operating expenditures will be paid with current operating revenues. Budgetary procedures that fund current expenditures at the expense of future needs, such as postponing expenditures, accruing future revenues or rolling over short-term debt, will be avoided.
- The budget will provide sufficient funding for adequate maintenance and orderly replacement of capital infrastructure and equipment.
- All equipment needs and replacements for the next five years will be projected and the projection will be reviewed and updated each year.
- Future operating costs and maintenance will be determined to the extent estimable prior to construction of all new capital facilities.
- Before any actions are taken or agreements are entered into that create fixed costs, current and future operating and capital cost implications will be fully determined.
- Where practical, performance measures and productivity indicators will be integrated into the budget.
- Expenditure forecasts for the next five years shall be all-inclusive and will be reviewed and updated on an as-needed basis, but annually at the very least.

CONTINGENCY AND FUND BALANCE

- Wellington will establish a contingency in each year's budget to:
 - ✓ Provide for temporary funding of unforeseen needs of an emergency or nonrecurring nature
 - ✓ Permit orderly budgetary adjustments when revenues are lost through the action of other governmental bodies
 - ✓ Provide a local match for public or private grants, or
 - ✓ Meet unexpected small increases in service delivery costs

- Wellington will maintain a year-to-year “carryover balance” in an amount necessary to maintain adequate cash flow and to reduce the demand for short-term borrowing. The carryover balance shall be separate from the contingency and shall be determined subsequent to the start of the fiscal year.
- Reserves will be maintained at a level of at least 25 to 30% of Governmental Funds annual operating expenditures excluding transfers.
- The following is a description of the fund balance classifications used by Wellington. GASB 54 established a hierarchy of fund balance classifications based on the extent to which governments are bound by constraints placed on resources.
 - ✓ **Non-spendable** – amounts that are not in a spendable form or are required to be maintained intact
 - Inventory, prepaids, interfund loans
 - ✓ **Restricted** – amounts constrained to specific purposes by their providers
 - Debt covenants, grant proceeds, impact fees, gasoline tax, tax levies, building department,
 - ✓ **Committed** – amounts constrained to specific purposes by the government itself.
 - Disaster recovery, rate stabilization, insurance, encumbrances, program fees to be used for program expenses,
 - ✓ **Assigned** – amounts a government intends to issue for a specific purpose
 - Road and capital maintenance, subsequent year's expenditures
 - ✓ **Unassigned** – amounts that are available for any purpose

In the fund financial statements, governmental funds report amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose as non-spendable, restricted or committed. Fund balance amounts that are reported as assigned or unassigned fund balances represent tentative plans for financial resource use in a future period

IMPLEMENTING, MONITORING & AMENDMENTS– BUDGET CONTROL

Upon the final adoption of the budget, staff implements the new fiscal year budget and begins the process of continuous monitoring and ensuring budgetary control throughout the fiscal year. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the village's governing body. The level of budgetary control (that is, the level at which expenditures cannot legally exceed the appropriated amount) is established at the department level.

Reports are prepared monthly to assist Directors and Managers in monitoring their department's revenues and expenditures and determine their over/under expenditures. In

addition, these reports (available on Wellington's intranet and internet) can be generated daily or at any time by authorized employees. Monthly, a financial team meets to review economic and financial trends as part of the financial reporting process. At this time, actual year-to-date totals are compared to the budget, revenue and expenditure patterns are examined and compared to provide forecasts and recommend corrective action as needed.

Wellington also maintains an encumbrance accounting system as one technique of accomplishing budgetary control. Encumbered amounts lapse at year end; however, encumbrances for one-time purchases roll forward to the new fiscal year. Recurring purchases are generally re-appropriated as part of the following year's budget. All expenditures, other than personal services, are controlled by a procurement system which encumbers purchase orders against the budget prior to issuance to vendors. Purchase orders are not issued until appropriations are made available.

During ongoing monitoring, staff may note that corrective action is needed to help accomplish planned or needed programs and activities and request budget amendments. The Council must approve by resolution changes or amendments to the total budget of the village or a department. Changes within a department or changes to a division, which do not affect total governmental expenditures, may be approved at the administrative level. All budget amendments, once approved, are processed by the Budget Office and tracked by the Wellington's computerized financial system.

MEASUREMENT FOCUS, BASIS OF ACCOUNTING AND FINANCIAL STATEMENT PRESENTATION

Wellington prepares a comprehensive annual budget for each fiscal year, beginning October 1 and ending September 30, on a basis substantially consistent with Generally Accepted Accounting Principles (GAAP). The two significant exceptions to GAAP are the treatment of capital outlay and debt service including principal payment in the Enterprise Funds (reflected as an expenditure) and capacity fees in the Enterprise Funds (reflected as revenues). Conversely, both of these items are balance sheet items in the Comprehensive Annual Financial Report.

The government-wide, proprietary fund and fiduciary fund financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

The General Fund, Special Revenue Funds, and Capital Project Funds are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, Wellington considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual

accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, franchise fees, licenses, and interest associated with the current fiscal period are all considered to be susceptible to accrual and have been recognized as revenues of the current fiscal period. All other revenue items reported in governmental funds are considered to be measurable and available only when cash is received by Wellington.

The Water/Wastewater Fund and Solid Waste Fund are reported using the economic resources measurement focus and the full accrual basis of accounting. Under the full accrual basis, revenues are recorded when earned and expenses are reported when a liability is incurred, regardless of the timing of the related cash flow.

GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS

The Comprehensive Annual Report (CAFR) presents the status of Wellington's finances on a basis consistent with Generally Accepted Accounting Principles (GAAP).

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of Wellington's activities and its component unit. Governmental activities, which normally are supported by taxes and intergovernmental revenues, are reported separately from business-type activities, which rely to a significant extent on fees and charges for support.

The statement of activities demonstrates the degree to which the direct expenses of a given function are offset by program revenues. Direct expenses are those that are clearly identified with a specific function or segment. Indirect expenses for centralized services and administrative overhead are allocated among the programs, functions, and segments using a full cost allocation approach and are presented separately to enhance comparability of direct expenses between governments that allocate direct expenses and those that do not. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

Separate financial statements are provided for governmental, proprietary, and fiduciary funds, although the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements. All remaining non-major governmental funds are aggregated and reported as non-major funds.



DEPOSITS AND INVESTMENTS

Cash and investments of each fund, except certain investments in the debt service and enterprise funds, are accounted for in pooled cash and investment accounts with each fund maintaining its proportionate equity in the pooled accounts. The use of a pooled cash and investment account enables Wellington to invest idle cash for short periods of time, thereby maximizing earnings potential. Income earned from this pooling of investments is allocated to the respective funds based upon average monthly proportionate balances. Investments are stated at fair value.

Wellington considers cash on hand, demand deposits, and all other short-term investments that are highly liquid to be cash equivalents. Highly liquid short-term investments are those readily convertible to a known amount of cash, that at the day of purchase, have a maturity date not longer than three months.

All cash deposits are held in qualified public depositories pursuant to State of Florida Statutes, Chapter 280, "Florida Security for Public Deposits Act", and are collateralized with eligible securities having a market value equal to a percentage of the average daily or monthly balance of all public deposits. Wellington's investment practices are governed by Chapter 218.415 of the Florida Statutes and the requirements of outstanding bond issues.

RECEIVABLES

Receivables include amounts due from other governments and others for services provided by Wellington. Receivables are recorded and revenues are recognized as earned or as specific program expenditures/expenses are incurred. Allowances for uncollectible receivables are based on historical trends and the periodic aging of receivables.

INVENTORIES AND PREPAID ITEMS

Inventories are valued at the lower of cost (first-in, first-out) or market. Wellington uses the consumption method wherein all inventories are maintained by perpetual records, expensed when used and adjusted by an annual physical count. Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both the government-wide and fund financial statements.

RESTRICTED ASSETS

Certain debt proceeds, as well as certain resources set aside for their repayment, are classified as restricted assets because their use is limited by applicable bond covenants.

CAPITAL ASSETS AND DEPRECIATION

Capital assets include property, plant, equipment, and infrastructure assets (e.g., roads, sidewalks, and similar items) and are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined as assets with an initial individual cost of \$1,000 or more and an estimated useful life in excess of one year.

The accounting and reporting treatment applied to the capital assets associated with a fund are determined by its measurement focus. General capital assets are assets of the city as a whole. When purchased, such assets are recorded as expenditures in the governmental funds

and capitalized as assets in the government-wide statement of net assets. General capital assets are carried at historical cost. Where cost cannot be determined from the available records, estimated historical cost has been used to record the estimated value of the assets. Assets acquired by gift or bequest are recorded at their fair value at the date of donation. The road network was valued based on current construction costs discounted by consumer price indices for highway construction.

Capital assets of the enterprise funds are capitalized in the fund in which they are utilized. The valuation basis for enterprise fund capital assets are the same as those used for general capital assets. Net interest cost is capitalized on enterprise fund projects during the construction period in accordance with Statements of Financial Accounting Standards Nos. 34 and 62.

Additions, improvements, and other capital outlay that significantly extend the useful life of an asset are capitalized. Other repairs and maintenance costs are expensed as incurred.

Throughout the year and/or during the annual fixed asset inventory it may be determined that an asset has a decline in service utility or value. These impaired assets are adjusted to reflect the loss of value and any cost to restore the asset to full functioning capacity. Based on the reason of impairment, GASB 42 sets forth prescribed methods in which to test the validity and measure of the impairment.

Depreciation is provided over the estimated useful life using the straight-line method of depreciation and the estimated lives for each major class of depreciable fixed assets are as follows:

Distribution lines	40 years
Buildings and utility plants	30 years
Telemetry and wells	20 years
Major equipment	15 years
Land improvements	10 years
Meters	10 years
Furniture, fixtures, equipment and vehicles	5 years
Computers	3 years

The street network is not depreciated; instead Wellington uses the modified approach in accounting for its streets. This approach allows governments to report as expenses in lieu of depreciation, infrastructure expenditures that maintain the asset but do not add to or improve the asset. Additions and improvements to the street network are capitalized. Wellington uses an asset management system to rate street condition and to quantify maintenance efforts.

COMPENSATED ABSENCES

Village employees are granted compensated absence pay for annual leave based on length of service. Annual leave is accrued as a liability when benefits are earned by the employees, that is, the employees have rendered services that give rise to the liability and it is probable that Wellington will compensate the employees in some manner, e.g., in cash or in paid time-off, now or upon termination or retirement. Benefits for employees include major illness leave, which accrues at 4 hours per month per employee. Employees may utilize this benefit for an illness lasting more than one day. Upon separation of service, and with 10 years of continuous service, any balance of these hours are valued at the current hourly pay rate, and are paid into the Retirement Health Savings Plan sponsored by ICMA. In this plan, monies are used by individuals to pay for qualified medical expenses, including premiums. For individuals that leave prior to 10 years of service, this time is forfeited. Compensated absences are accrued when incurred in the government-wide and proprietary fund financial statements. A liability for these amounts is reported in the governmental funds only if they have matured. For the governmental funds, compensated absences are liquidated by the fund in which employees are compensated. Those funds are the General; Safe Neighborhoods; Planning, Zoning and Building; Recreation Programs; Gas Tax Maintenance, and Surface Water Management.

LONG-TERM OBLIGATIONS

In the government-wide financial statements, and proprietary fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the effective interest method. Bonds payable are reported net of the applicable bond premium or discount. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources, while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

NET ASSETS

Equity in the government-wide statement of net assets is displayed in three categories: 1) invested in capital assets net of related debt, 2) restricted, 3) unrestricted. Net assets invested in capital assets, net of related debt consist of capital assets reduced by accumulated depreciation and by any outstanding debt incurred to acquire, construct, or improve those assets. Net assets are reported as restricted when there are legal limitations imposed on their use by enabling legislation or external restrictions by other governments, creditors, or grantors. Unrestricted net assets consist of all net assets that do not meet the definition of either of the other two components.

INTERFUND TRANSACTIONS

Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either “due to/from other funds” (i.e., the current portion of interfund loans) or “advances to/from other funds” (i.e., the noncurrent portion of interfund loans). All other outstanding balances between funds are reported as “due to/from other funds”. Any residual balances outstanding between the governmental activities and business-type activities are reported in the government-wide financial statements as internal balances. Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in the applicable governmental funds to indicate that they are not available for appropriation and are not expendable available financial resources.

PROPERTY TAXES

Under Florida law, the assessment of all properties and the collection of all county, municipal, school board, and special district property taxes are consolidated in the offices of the county Property Appraiser and county Tax Collector, respectively. All property is reassessed according to its fair market value on January 1 of each year and each assessment roll is submitted to the State Department of Revenue for review to determine if the assessment roll meets all of the appropriate requirements of State law. Wellington Charter permits it to levy property taxes at a rate of up to 5 mills.



Taxes may be paid less a 4% discount in November or at declining discounts each month through the month of February. All unpaid taxes become delinquent on April 1st following the year in which they are assessed. Delinquent taxes on real property bear interest at 18% per year. On or prior to June 1st following the tax year, certificates are offered for sale for all delinquent taxes on real property.

USE OF ESTIMATES

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements. Estimates also affect the reported amounts of revenues and expenditures/expenses during the reporting period. Actual results could differ from estimates.

FUND DESCRIPTIONS

To better understand the budget, a basic understanding of this financial structure is required. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. The following funds are used in the Fiscal Year 2013 Budget:

GENERAL FUND

The General Fund is used to account for all financial resources and related expenditures applicable to all city operations including both activities resulting from incorporation (i.e., acquisition of additional roads, additional staffing and administrative expenditures, and recreational activities), as well as any activities assumed by Wellington which were previously performed by the dependent taxing district (Acme Improvement District). Funding basis is ad valorem taxes to be assessed against all taxable properties within Wellington's boundaries, plus other municipal revenue sources.

The following Sub-Funds are components of the General Fund (self-balancing set of accounts used to control moneys that have been earmarked but not restricted for specific activities or objectives but are solely funded through General Fund revenues).

Public Safety – used to segregate all financial activity applicable to the operations of Public Safety. Currently, this fund tracks expenditures for police services as contracted from Palm Beach County Sheriff's Office.

Emergency Operations – used to segregate all financial activity applicable to emergency preparation and response. Currently, this fund tracks expenditures for emergency materials and equipment.

SPECIAL REVENUE FUNDS

Planning, Zoning and Building Fund – used to account for all financial resources and expenditures applicable to the operations of Wellington's Planning, Zoning & Building division. The purpose of this fund is to segregate various permitting and inspection services pertaining to PZ&B and to insure that the fee structure for such activities is accurate. Any shortfall (revenues less than expenditures) is funded by the General Fund through operating transfers.

ACME Improvement District – used to account for all financial resources and expenditures applicable to the operations of the Acme Improvement District, a dependent district of Wellington, related to water management and neighborhood park facilities in accordance with the Plan of Reclamation and existing operations, construction of capital facilities and maintenance of same. Funding basis is non-ad valorem assessment against all taxable units within the District.

Planning, Zoning and Building Fund – used to account for all financial resources and expenditures applicable to the operations of the Planning, Zoning & Building division. The



purpose of this fund is to segregate various permitting and inspection services pertaining to PZ&B and to insure that the fee structure for such activities is accurate. Any shortfall (revenues less than expenditures) is funded by the General Fund through operating transfers.

Gas Tax Operations Fund – used to segregate gas tax revenues, which are split into two special revenue funds. The funds have been established to capture activity for gas tax revenues and related expenditures. The Gas Tax Operations Fund reflects operations and maintenance expense only. This enables Wellington to demonstrate not only the separate accounting of gas tax revenue, but also to account for expenditures funded by certain types of fees.

CAPITAL PROJECT FUNDS

Gas Tax Capital Fund – used to segregate road capital revenue and expenditures from maintenance & operations reflected in the Gas Tax Operations Fund.

Recreation and Transportation Impact Funds – used to insure that impact fees be accounted for separately, therefore capital project funds were established to capture the activity for all impact fees. This enables Wellington to demonstrate not only the separate accounting of impact fee revenue, but also to account for expenditures of impact fees for specific capital projects.

Capital Fund – used to segregate all financial activity applicable to governmental capital expenditures from governmental operating expense. These expenditures are funded by the General Fund, Recreation Fund and Surface Water Management through operating transfers.

DEBT SERVICE FUND

General Debt Service Fund – used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs for debt collateralized by a pledge to covenant to budget and appropriate from legally available non-ad valorem sources on an annual basis sufficient to make the annual debt service payments.

PROPRIETARY FUND TYPE - ENTERPRISE FUNDS

Enterprise Funds are used to account for operations which provide public services on a user charge basis and for activities where measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes. The basis for Proprietary Fund accounting are similar to those found in the private sector and for Wellington consist of water and wastewater utility services, solid waste collection and recycling. The budgets for the Enterprise funds are not appropriated.

FIDUCIARY FUND – EMPLOYEE RETIREMENT HEALTHCARE TRUST FUND

This fund accounts for the trust fund established to receive and invest Wellington healthcare contributions in a defined benefit other postemployment benefit plan and to disburse these monies to cover retirees' health insurance in accordance with the trust document. Since these assets are held for the benefit of third parties and cannot be used to finance activities or obligations of Wellington, they are not included in the government-wide financial statements. Additionally, this fund is not subject to appropriation and is not included in this budget document.

BUDGETARY ACCOUNTING

Budgets are adopted on a basis consistent with generally accepted accounting principles. Wellington also adopts a non-appropriated operating budget for the enterprise fund substantially on a basis consistent with generally accepted accounting principles. All appropriations lapse at year end; however, encumbrances and amounts specifically designated to be carried forward to the subsequent year are re-appropriated in the following year.

DEBT MANAGEMENT

Below is a summary of the procedures performed related to debt service:

- Total debt service, with the exception of special assessment debt, will not exceed 10% of net operating revenues.
- Before any long-term debt is issued, the impact of debt service on total annual fixed costs will be analyzed.
- Overall net debt will not exceed 5% of assessed valuation and overall net debt per capita will not exceed \$1,000 or 10% of per capita income, whichever is lower.
- Proceeds from long-term debt will not be used for current, on-going operations.
- Long-term borrowing will be confined to capital improvements too large to be financed from current revenues.
- Bonds and other long-term borrowings will be paid back within a period not to exceed the expected useful life of the capital project.
- Where ever possible, special assessment, revenue or other self-supporting bonds will be used instead of general obligation bonds.
- Wellington will utilize the form of borrowing that is most cost effective, including not just interest expense but all costs, including upfront costs, administrative and legal expenses, and reserve requirements.
- Good communication with investment bankers, bond counsel, and bond rating agencies will be maintained and a policy of full disclosure on every financial report and bond prospectus will be followed.
- All debt service payments will be paid on time, in accordance with the applicable debt service terms.



FINANCIAL SUMMARIES

WELLINGTON ADOPTED BUDGET

		GENERAL FUND			SPECIAL REVENUE FUNDS		
		General Fund	Public Safety	Emergency Management	PZ&B Operations	Acme Improvement	Gas Tax Operations
REVENUES	Taxes:						
	Ad Valorem Taxes	\$12,729,156					
	Non Ad Valorem Assessments					\$4,893,450	
	Utility Taxes	3,600,000					
	Franchise Fees	3,000,000					
	Local Comm Services Tax	2,600,000					
	Intergovernmental	4,536,400	10,147				1,000,000
	Licenses & Permits	220,000			2,330,124		
	Fines & Forfeitures	155,000			382,000		
	Charges for Services	21,500	40,000		110,000	357,500	
	Recreation Programs	1,475,700					
	Miscellaneous	151,088			45,000	70,000	
	Impact fees						
	Interest	180,000			50,000	25,000	15,625
	Subtotal	\$28,668,844	\$50,147	-	\$2,917,124	\$5,345,950	\$1,015,625
	Appropriation of Reserves				576,412		667,839
	Total Transfers& Indirect Cost Allocations	4,779,975	7,664,044	28,700	1,570,000		400,000
	TOTAL REVENUES	\$33,448,819	\$7,714,191	\$28,700	\$5,063,536	\$5,345,950	\$2,083,464
EXPENDITURES	Executive Offices & Clerk	3,045,320					
	Information & Technology	1,754,764					
	OFMB	1,868,379					
	Risk Management	996,985					
	Support Services	234,844					
	Customer Service	381,480					
	Communications	287,357					
	Human Resources	363,483					
	Construction & Engineering Svcs	293,622					
	Total General Government	\$9,226,234					
	Community Services	614,240					
	Total Economic Environment	\$614,240					
	Law Enforcement		7,702,431				
	Total Public Safety		\$7,702,431				
	Total Public Works	\$6,641,287				\$3,340,070	
	Code Compliance				1,066,734		
	Planning & Development Services				882,009		
	Building				1,673,993		
	Total Physical Environment	\$6,641,287			\$3,622,736	\$3,340,070	
	Total Transportation						\$1,655,264
	Emergency Operations			28,700			
	Culture & Recreation	3,439,769					
	Total Capital Outlay	\$169,500	\$11,760	-	-	\$75,250	-
	Unassigned Capital Funding						
	Debt Service						
	Non-Departmental:	986,640			25,000		
	Total Governmental Exp before transfers						
	Transfers Out:						
	Indirect Cost Allocations				733,900	813,500	428,200
	Indirect Cost Allocation - Building				681,900		
	To Fund Road Operations	400,000					
	To Fund P&Z Operations	1,570,000					
	Transfers Out to Capital Fund	1,878,750				1,100,000	
	To Fund Emergency Operations	28,700					
	To Fund General Debt Service	50,978					
	To Fund Public Safety	7,664,044					
	To Fund Gas Tax Road Capital	600,000					
	Total Transfers Out	\$12,192,472	-	-	\$1,415,800	\$1,913,500	\$428,200
	Increase to Building Reserves				-		
	Increase to Reserves	\$178,677	-	-	-	\$17,130	-
	TOTAL EXPENDITURES	\$33,448,819	\$7,714,191	\$28,700	\$5,063,536	\$5,345,950	\$2,083,464

FY 2013 GENERAL GOVERNMENT FUNDS

CAPITAL FUNDS							REVENUES
Recreation Impact Fees	Gas Tax Capital	Road Impact Fees	Capital Improvement	Debt Service	Adopted FY 2013	Adopted FY 2012	
	725,000		115,000		\$12,729,156	\$12,763,314	Taxes:
					4,893,450	4,893,450	Ad Valorem Taxes
					3,600,000	3,438,000	Non Ad Valorem Assessments
					3,000,000	3,150,000	Utility Taxes
					2,600,000	2,750,000	Franchise Fees
					6,386,547	5,875,000	Local CommServices Tax
					2,550,124	2,157,500	Intergovernmental
					537,000	375,000	Licenses & Permits
					529,000	592,000	Fines & Forfeitures
					1,475,700	1,405,565	Charges for Services
					266,088	846,200	Recreation Programs
541,650		189,000			730,650	350,000	Miscellaneous
62,500	30,000	31,250	31,250		425,625	437,125	Impact fees
\$604,150	\$755,000	\$220,250	\$146,250	\$0	\$39,723,340	\$39,033,154	Interest
416,519	304,926	9,959			1,975,655	1,200,616	Subtotal
	600,000		2,978,750	1,213,782	19,235,251	17,958,642	Appropriation of Reserves
							Total Transfers& Indirect Cost Allocations
\$1,020,669	\$1,659,926	\$230,209	\$3,125,000	\$1,213,782	60,934,246	\$58,192,412	TOTAL REVENUES
					\$3,045,320	3,174,002	EXPENDITURES
					1,754,764	2,086,127	Executive Offices & Clerk
					1,868,379	1,874,067	Information & Technology
					996,985	1,050,736	OFMB
					234,844		Risk Management
					381,480	153,335	Support Services
					287,357		Customer Service
					363,483	322,620	Communications
					293,622	503,764	Human Resources
					9,226,234	9,164,651	Construction & Engineering Svcs
					614,240	736,595	General Government
					614,240	736,595	Community Services
					7,702,431	7,492,054	Total Economic Environment
					7,702,431	7,492,054	Law Enforcement
					9,981,357	9,590,867	Total Public Safety
					1,066,734	1,109,145	Total Public Works
					882,009	1,247,500	Code Compliance
					1,673,993	1,404,890	Planning & Development Services
					13,604,093	13,352,402	Building
					1,655,264	1,603,576	Total Physical Environment
					28,700	29,400	Total Transportation
					3,439,769	3,319,034	Emergency Operations
					5,129,510	3,464,491	Culture & Recreation
					-	(1,746,450)	Total Capital Outlay
					1,213,782	1,958,700	Unassigned Capital Funding
					1,011,640	651,260	Debt Service
					43,625,663	41,772,163	Non-Departmental:
					-	-	Total Governmental Exp before transfers
					1,975,600	2,050,000	Transfers Out:
					681,900	-	Indirect Cost Allocations
					400,000	-	Indirect Cost Allocation - Building
					1,570,000	1,000,000	To Fund Road Operations
					2,978,750	1,050,000	To Fund P&Z/Code Operations
					28,700	2,658,750	Transfers Out to Capital Fund
					1,213,782	34,138	To Fund Emergency Operations
					7,664,044	1,958,700	To Fund General Debt Service
					600,000	7,432,054	To Fund Public Safety
					17,112,776	225,000	To Fund Gas Tax Road Capital
					-	-	Total Transfers Out
					\$195,807	11,607	Increase to Building Reserves
\$1,020,669	\$1,659,926	\$230,209	\$3,125,000	\$1,213,782	\$60,934,246	\$58,192,412	Increase/Decrease to Reserves
							TOTAL EXPENDITURES

GOVERNMENTAL CHANGES IN

	General Fund				Special Revenue Funds			
	Actual 2009/2010	Actual 2010/2011	Estimated 2011/2012	Adopted 2012/2013	Actual 2009/2010	Actual 2010/2011	Estimated 2011/2012	Adopted 2012/2013
Fund Balances, Beginning of Year	\$24,224,276	\$24,480,053	\$30,379,544	\$25,633,044	\$12,987,437	\$12,529,555	\$10,971,416	\$13,006,481
Fund Balance from Parks & Recreation Fund		\$3,395,250				(\$3,395,250)		
Revenues								
Property Taxes								
Ad Valorem Taxes	\$14,459,669	\$12,876,240	\$13,455,191	\$12,729,156				
Non Ad Valorem Assessments					\$4,193,890	\$4,787,957	\$5,253,743	\$4,893,450
Utility Taxes	3,792,079	3,863,992	3,839,192	3,600,000				
Franchise Fees	3,298,051	3,266,018	3,160,127	3,000,000				
Local Communication Services Tax	2,979,048	2,792,100	2,773,837	2,600,000				
Intergovernmental Revenue	4,178,479	4,304,872	4,549,156	4,546,547	1,147,017	1,135,643	1,001,234	1,000,000
Licenses and Permits	273,806	322,604	194,782	220,000	3,040,837	3,375,629	4,323,749	2,330,124
Fines & Forfeitures	446,362	102,907	183,516	155,000	1,077	623,322	355,514	382,000
Charges For Services	5,664	1,576,122	1,609,912	1,537,200	1,704,752	366,789	432,577	467,500
Interest Income	522,128	454,293	144,354	180,000	248,228	140,992	133,068	90,625
Miscellaneous Revenues	307,431	247,314	233,656	151,088	244,829	228,751	296,084	115,000
Impact Fees								
Use of Reserves								1,244,251
Transfers In & Other	4,929,904	11,370,945	11,066,192	12,472,719	3,319,942	2,200,961	2,050,000	1,970,000
Bonds Issued								
Sale of Capital Assets	871,362	30,635						
Total Revenues	\$36,063,983	\$41,208,042	\$41,209,915	\$41,191,710	\$13,900,572	\$12,860,044	\$13,845,969	\$12,492,950
Change from Prior Year		14%	0%	0%		-7%	8%	-10%
Expenditures								
General Government	\$9,803,856	\$9,508,793	\$10,698,120	\$9,226,234				
Public Safety	7,386,470	7,461,621	7,495,054	7,702,431				
Physical Environment	6,683,708	6,146,790	6,598,066	6,641,287	\$4,632,795	\$5,933,124	\$6,435,418	\$6,962,806
Economic Environment	829,086	823,049	1,153,262	614,240				
Transportation					1,399,144	1,511,575	1,662,736	1,655,264
Culture & Recreation		2,936,476	3,342,964	3,439,769	2,654,469			
Emergency Operations	27,244	16,986	29,400	28,700				
Capital Outlay	305,916	648,624	365,222	181,260	121,880	498,127	291,750	75,250
Debt Service			243,625					
Non-departmental	127,979	269,613	630,260	986,640			21,000	25,000
Transfers Out	10,643,947	10,891,849	15,400,442	12,192,472	5,550,166	3,080,107	3,400,000	3,757,500
Payment to Bond Escrow Agent								
Operating Contingency								
Total Expenditures	\$35,808,206	\$38,703,801	\$45,956,415	\$41,013,033	\$14,358,454	\$11,022,933	\$11,810,904	\$12,475,820
Change from Prior Year		8%	19%	-11%		-23%	7%	6%
Revenues Over (Under) Expenditures	255,777	2,504,241	(4,746,500)	178,677	(457,882)	1,837,111	2,035,065	17,130
Fund Balances, End of Year	\$24,480,053	\$30,379,544	\$25,633,044	\$25,811,721	\$12,529,555	\$10,971,416	\$13,006,481	\$13,023,611
Change from Prior Year		24%	-16%	1%		-12%	19%	0%

FUND BALANCES FY 2010 – FY 2013

Capital Funds				Debt Service Funds				TOTAL GOVERNMENTAL			
Actual 2009/2010	Actual 2010/2011	Estimated 2011/2012	Adopted 2012/2013	Actual 2009/2010	Actual 2010/2011	Estimated 2011/2012	Adopted 2012/2013	Actual 2009/2010	Actual 2010/2011	Estimated 2011/2012	Adopted 2012/2013
\$45,891,224	\$36,616,006	\$28,670,906	\$18,866,126	\$75,126	\$75,126	\$75,126	\$75,126	\$83,178,063	\$73,700,740	\$70,096,992	\$57,580,777
								-	-	-	-
								\$14,459,669	\$12,876,240	\$13,455,191	\$12,729,156
								4,193,890	4,787,957	5,253,743	4,893,450
								3,792,079	3,863,992	3,839,192	3,600,000
								3,298,051	3,266,018	3,160,127	3,000,000
								2,979,048	2,792,100	2,773,837	2,600,000
\$12,922,252	\$4,089,157	\$757,205	\$840,000					18,247,748	9,529,672	6,307,595	6,386,547
								3,314,643	3,698,233	4,518,531	2,550,124
								447,439	726,229	539,030	537,000
								1,710,416	1,942,911	2,042,489	2,004,700
565,334	239,409	101,066	155,000					1,335,690	834,694	378,488	425,625
341,447	149,690	1,150						893,707	625,755	530,890	266,088
479,118	1,057,618	1,221,916	730,650					479,118	1,057,618	1,221,916	730,650
			731,404					-	-	-	1,975,655
9,694,038	2,827,183	7,383,750	3,578,750	\$2,149,483	2,150,102	1,958,700	1,213,782	20,093,367	18,549,191	22,458,642	19,235,251
								-	-	-	-
								871,362	30,635	-	-
\$24,002,189	\$8,363,057	\$9,465,087	\$6,035,804	\$2,149,483	\$2,150,102	\$1,958,700	\$1,213,782	\$76,116,227	\$64,581,245	\$66,479,671	\$60,934,246
	-65%	13%	-36%		0%	-9%	-38%		-15%	3%	-8%
								\$9,803,856	\$9,508,793	\$10,698,120	\$9,226,234
								7,386,470	7,461,621	7,495,054	7,702,431
								11,316,503	12,079,914	13,033,484	13,604,093
								829,086	823,049	1,153,262	614,240
								1,399,144	1,511,575	1,662,736	1,655,264
								2,654,469	2,936,476	3,342,964	3,439,769
								27,244	16,986	29,400	28,700
\$31,209,226	\$14,239,532	\$11,247,746	\$4,873,000					31,637,022	15,386,283	11,904,718	5,129,510
		7,660,371		\$2,149,483	\$2,150,102	\$1,958,700	\$1,213,782	2,149,483	2,150,102	9,862,696	1,213,782
								127,979	269,613	651,260	1,011,640
2,068,181	2,068,625	361,750	1,162,804					18,262,294	16,040,581	19,162,192	17,112,776
								-	-	-	-
								-	-	-	-
\$33,277,407	\$16,308,157	\$19,269,867	\$6,035,804	\$2,149,483	\$2,150,102	\$1,958,700	\$1,213,782	\$85,593,550	\$68,184,993	\$78,995,886	\$60,738,439
	-51%	18%	-69%		0%	-9%	-38%		-20%	16%	-23%
(9,275,218)	(7,945,100)	(9,804,780)	-	-	-	-	-	(9,477,323)	(3,603,748)	(12,516,215)	195,807
\$36,616,006	\$28,670,906	\$18,866,126	\$18,866,126	\$75,126	\$75,126	\$75,126	\$75,126	\$73,700,740	\$70,096,992	\$57,580,777	\$57,776,584
	-22%	-34%	0%		0%	0%	0%		-5%	-18%	0%

RESOLUTION ADOPTING BUDGET

RESOLUTION NO. 2012-64

CERTIFIED COPY
AWILDA RODRIGUEZ
CLERK OF WELLINGTON
VILLAGE OF WELLINGTON
VILLAGE CLERK

A RESOLUTION OF WELLINGTON, FLORIDA'S COUNCIL ADOPTING A BUDGET FOR THE VILLAGE OF WELLINGTON FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2012, AND ENDING SEPTEMBER 30, 2013; REVIEWING THE FIVE-YEAR CAPITAL IMPROVEMENT SCHEDULE IN ACCORDANCE WITH THE CAPITAL IMPROVEMENT ELEMENTS OF WELLINGTON'S COMPREHENSIVE PLAN; PROVIDING AN UPDATE OF THE FIVE-YEAR CAPITAL IMPROVEMENT SCHEDULE OF THE CAPITAL IMPROVEMENT ELEMENT; AND PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, the City Manager of Wellington has, pursuant to the Wellington Charter and the Laws of the State of Florida, prepared a tentative Budget for Wellington for the Fiscal Year for the amount of \$47.7 million commencing October 1, 2012, and ending September 30, 2013; and

WHEREAS, the first Public Hearing upon the proposed Budget was held on September 11, 2012, pursuant to duly advertised notice, wherein said proposed Budget was tentatively adopted; and

WHEREAS, a second Public Hearing was held on September 26, 2012, pursuant to duly advertised notice; and

WHEREAS, the Council of Wellington has reviewed the tentative Budget and finds that it will meet the needs and requirements of Wellington and its residents for the forthcoming Fiscal Year; and

WHEREAS, pursuant to Section 163.3177, Florida Statutes, Wellington has conducted an annual review of the Capital Improvement Element; and

WHEREAS, the Comprehensive Plan Capital Improvement Element Schedule of Improvements has been reviewed and modifications to the five-year capital improvement schedule of the comprehensive plan as set forth in Exhibits CIE 1 and CIE 2 is proposed to be amended by this Resolution as is contemplated by the Capital Improvement Element Implementations Systems section of Wellington's Comprehensive Plan.

NOW, THEREFORE, BE IT RESOLVED BY WELLINGTON, FLORIDA'S COUNCIL, THAT:

SECTION 1. The proposed Budget for the amount of \$47.7 million, inclusive of the operating and capital budgets, attached to the Resolution as Exhibit "A", is hereby approved and adopted by the Wellington Council as the Budget for Wellington for the Fiscal Year commencing October 1, 2012, and ending September 30, 2013.

SECTION 2. A certified copy of this Resolution adopting the budget will be forwarded to the Department of Revenue within thirty (30) days after adoption.

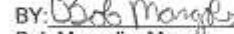
SECTION 3. The Manager is hereby directed to update the Five-Year Capital Improvements Schedule of the Capital Improvements Element of Wellington's Comprehensive Plan in accordance with Exhibits CIE 1 and CIE 2 of this Resolution.

PASSED AND ADOPTED this 26th day of September, 2012.

ATTEST:

WELLINGTON

BY: 
Awilda Rodriguez, Clerk

BY: 
Bob Margolis, Mayor

APPROVED AS TO FORM AND
LEGAL SUFFICIENCY

BY: 
Jeffrey S. Kurtz, Attorney

RESOLUTION NO. R2012-63

A RESOLUTION OF THE WELLINGTON COUNCIL OF WELLINGTON, FLORIDA ADOPTING THE TAX LEVY AND MILLAGE RATE FOR WELLINGTON FOR THE FISCAL YEAR COMMENCING OCTOBER 1, 2012, AND ENDING SEPTEMBER 30, 2013; AND PROVIDING AN EFFECTIVE DATE.

WHEREAS, the Village Manager of Wellington has, pursuant to the Charter and the Laws of the State of Florida, prepared a proposed millage rate necessary to fund the budget for Wellington for Fiscal Year commencing October 1, 2012, and ending September 30, 2013; and

WHEREAS, the first Public Hearing upon the proposed tax levy of 2.47 millage per \$1000.00 value was held on September 11, 2012, commencing at 7:00 p.m. pursuant to duly advertised Public Notice, wherein said proposed millage was set at 2.50 mills; and

WHEREAS, a second Public Hearing was held on September 26, 2012, pursuant to duly advertised notice; and

WHEREAS, the Council of Wellington has reviewed the tentative proposed millage rate and finds that it will meet the needs and requirements of Wellington and its residents for the forthcoming Fiscal Year.

NOW, THEREFORE, BE IT RESOLVED BY THE VILLAGE COUNCIL OF THE VILLAGE OF WELLINGTON FLORIDA that:

SECTION 1. The proposed tax levy of 2.47 per \$1,000.00 value is hereby approved and adopted by the Wellington Council for the Fiscal Year commencing October 1, 2012, and ending September 30, 2013. The millage is less than the rolled back rate, which is 2.4803 mills, by .42%.

SECTION 2. A certified copy of this Resolution will be forwarded to the Property Appraiser and Tax collector within three (3) days after adoption and to the Department of Revenue within thirty (30) days after adoption.

PASSED AND ADOPTED this 26 day of September, 2012.

ATTEST:

WELLINGTON

BY: Awilda Rodriguez
Awilda Rodriguez, Village Clerk

BY: Bob Margolis
Bob Margolis, Mayor

APPROVED AS TO FORM AND
LEGAL SUFFICIENCY

BY: Jeffrey S. Kurtz
Jeffrey S. Kurtz, Attorney

	<u>WATER</u>	<u>WASTEWATER</u>
<i>SINGLE METER RESIDENTIAL</i>		
Monthly Base Facility Rate	17.69	16.87
Usage Charge (cost per thousand gallons)		
0 - 6,000 Gallons	2.00	1.86
6,001 - 15,000 Gallons	2.98	1.86 *
15,001 - 25,000 Gallons	4.00	
Over 25,000 Gallons	6.56	
<i>MASTER METER RESIDENTIAL</i>		
Monthly Base Facility Rate	14.92	14.02
Usage Charge (cost per thousand gallons)		
0 - 6,000 Gallons	2.00	1.86
6,001 - 12,000 Gallons	2.98	1.86 *
12,001 - 20,000 Gallons	4.00	
Over 20,000 Gallons	6.56	
* For residential service, wastewater charges are capped at the consumption range referenced above.		
<i>COMMERCIAL AND IRRIGATION</i>		
Monthly Base Facility Rate - based on meter size		
5/8" Meter	17.69	16.87
1" Meter	38.53	38.76
1 1/2" Meter	73.12	75.18
2" Meter	114.79	118.83
3" Meter	225.86	235.49
4" Meter	350.69	366.63
6" Meter	697.78	731.01
8" Meter	1,246.99	1,301.45
<i>COMMERCIAL USAGE</i>		
0 - 8,000 Gallons	2.00	1.86
8,001 - 15,000 Gallons	2.98	1.86
Over 15,000 Gallons	4.00	1.86
<i>IRRIGATION USAGE</i>		
0 - 15,000 Gallons	2.98	N/A
Over 15,000 Gallons	4.00	N/A
<i>VACANT LOT STANDBY CHARGE</i>	10.75	11.44

	<u>WATER</u>	<u>WASTEWATER</u>
<i>SINGLE METER RESIDENTIAL</i>		
Monthly Base Facility Rate	22.11	21.09
Usage Charge (cost per thousand gallons)		
0 - 6,000 Gallons	2.50	2.33
6,001 - 15,000 Gallons	3.72	2.33 *
15,001 - 25,000 Gallons	4.99	
Over 25,000 Gallons	8.20	
<i>MASTER METER RESIDENTIAL</i>		
Monthly Base Facility Rate	18.65	17.52
Usage Charge (cost per thousand gallons)		
0 - 6,000 Gallons	2.50	2.33 *
6,001 - 12,000 Gallons	3.72	2.33
12,001 - 20,000 Gallons	4.99	
Over 20,000 Gallons	8.20	
* For residential service, wastewater charges are capped at the consumption range referenced above.		
<i>COMMERCIAL AND IRRIGATION</i>		
Monthly Base Facility Rate - based on meter size		
5/8" Meter	22.11	21.08
1" Meter	48.15	48.44
1 1/2" Meter	91.40	93.99
2" Meter	143.49	148.54
3" Meter	282.32	294.36
4" Meter	438.35	458.29
6" Meter	872.22	913.76
8" Meter	1,558.73	1,626.82
<i>COMMERCIAL USAGE</i>		
0 - 8,000 Gallons	2.50	2.33
8,001 - 15,000 Gallons	3.72	2.33
Over 15,000 Gallons	4.99	2.33
<i>IRRIGATION USAGE</i>		
0 - 15,000 Gallons	3.72	N/A
Over 15,000 Gallons	4.99	N/A
<i>VACANT LOT STANDBY CHARGE</i>		
	13.43	14.30





-A-

Accounting Groups

Groups used to establish accounting control and accountability for the general fixed assets and general long-term debt.

Accrual Basis of Accounting

The method of accounting under which revenues are recorded when they are earned (regardless of when cash is received) and expenditures are recorded when goods and services are received (regardless if disbursements are actually made at that time).

ACME

The independent special taxing district created in 1953 to serve as the local government for Wellington prior to incorporation in 1996.

Action Plan

A description of what needs to be done, when and by whom, to achieve the results called for by one or more objectives. The plan contains task assignments, schedules, resource allocations and evaluation criteria.

Ad Valorem Tax

A tax based “according to value” of property and used as the source of monies to pay general obligation debt and to support the general fund.

ADA

See American Disabilities Act

Adopted Budget

A financial plan that consists of policy and funding priorities, as well as a presentation of the economic outlook for a given fiscal year.

AICP

See American Institute of Certified Planners

Amended Budget

The amended budget is the working budget. It is the adopted budget that

incorporates all operating transfers and approved budget amendments (changes in the budget total that are approved subsequent to initial adoption).

Amenity

A feature that increases attractiveness or value, especially of a piece of real estate or a geographic location

American Disabilities Act

The American Disabilities Act provides protection against discrimination to a qualified individual with a disability. This applies to job application procedures, hiring, advancement and discharge of employees, worker's compensation, job training, and other terms, conditions, and privileges of employment.

American Institute of Certified Planners

A professional certification for certified planners. The American Institute of Certified Planners has responsibilities for accreditation (through the Planning Accreditation Board), certification, and continuing education.

American Youth Soccer Organization

This organization is credited as being the leader in establishing ground breaking youth soccer programs in the United States.

Appropriation

Authorization granted by the Council to make expenditures and to incur obligations for specific purposes as set forth in the budget.

ARB

See Architectural Review Board

Architectural Review Board

An internal board for Wellington comprised of residents that adopts various schedules of approved materials, designs and charts of approved colors; hears and decides on appeals; approves alternatives to the criteria; reviews and approves plans for

multi-family and non-residential development.

Assessment

A tax imposed on a parcel of real property as certified by the property appraiser in each county.

Assessment Ratio

The ratio at which the tax rate is applied to the tax base.

Attrition

A method of achieving a reduction in personnel by not refilling the positions vacated through resignation, reassignment, transfer, retirement or means other than layoffs.

AYSO

See *American Youth Soccer Organization*

- B -

Balanced Budget

Florida Statutes 166.241(2) defines a balanced budget as follows: "The governing body of each municipality shall adopt a budget each fiscal year. The budget must be adopted by ordinance or resolution unless otherwise specified in the respective municipality's charter. The amount available from taxation and other sources, including amounts carried over from prior fiscal years, must equal the total appropriations for expenditures and reserves. The budget must regulate expenditures of the municipality, and it is unlawful for any officer of a municipal government to expend or contract for expenditures in any fiscal year except in pursuance of budgeted appropriations." Which means, a budget in which planned funds or revenues available are equal to planned fund expenditures.

Base Budget

Cost of continuing the existing levels of service in the current budget year.

BEBR

See *Bureau of Economic and Business Research Benchmark*

Comparing local performance statistics with selected benchmarks is a valuable step in evaluating municipal operations. Benchmarking entails the analysis of performance gaps between the organization and best-in-class performers, the identification of process differences that account for the gap, and the adaptation of key processes for implementation in the organization in an effort to close the gap. Wellington uses benchmarking to help provide information internally and externally about the efficient delivery of quality services.

Best Management Practices

Applications designed to reduce phosphorus losses in drainage waters to an environmentally acceptable level.

BMPs

See *Best Management Practices*

Bond

A long-term promise to repay a specified amount of money (the face amount of the bond) on a particular date (the maturity date). Bonds are primarily used to finance capital projects.

Bond Refinancing

The payoff and re-issuance of bonds, to obtain better interest rates and/or bond conditions.

Budget

A plan of financial activity for a specified period of time (fiscal year or biennium) indicating all planned revenues and expenses for the budget period.

Budget Amendment

An action which increases or decreases total appropriation amounts in any of the individual funds.

Budget Calendar

The schedule of key dates which a government follows in the preparation and adoption of the budget.

Budget Transfer

An action which changes budget amounts from one budget unit (combination of department, division and object code) to another, but does not change total appropriations by fund.

Budgetary Basis

This refers to the basis of accounting used to estimate financing sources and uses in the budget. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budgetary Control

The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources.

Bureau of Economic and Business Research

Conducts studies and releases statistical data on Florida's population and economy.

- C -

CADD

See Computer Aided Drafting and Design

CAFR

See Comprehensive Annual Financial Report

Capital Improvement Plan

The plan which identifies and controls improvements in facilities and land acquisition pursuant to functions over a five year period.

Capital Outlay

Fixed assets which have a value of \$1,000 or more and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be controlled for custody purposes as a fixed asset.

Capital Project

Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called capital improvements.

CAPRA

See Commission for Accreditation of Parks and Recreation Agencies

CBAA

See Construction Board of Adjustment and Appeals

CEB

See Code Enforcement Board

CERP

See Comprehensive Everglades Restoration Plan Certified Public Accountant

CPA

The statutory title of qualified accountants in the United States who have passed the Uniform Certified Public Accountant Examination and have met additional state education and experience requirements for certification as a CPA.

CIP

See Capital Improvement Plan

Citizens on Patrol

A volunteer unit of the Palm Beach County Sheriff's Office that monitor activities in neighborhoods as a means of deterring crime.

Citizens Volunteer Organization

An organization of resident volunteers that address non-emergency projects that create a positive impact in the community.

CLF

See Congregate Living Facility

COBRA

See Consolidated Omnibus Budget Reconciliation Act

Code Enforcement Board

An internal board for Wellington comprised of residents that adopt rules for the conduct of its hearings; subpoena alleged violators, witness and evidence to its hearings; take testimony under oath and issue orders commanding whatever steps are necessary to bring a violation into compliance.

COLA

See *Cost of Living Adjustment*

Commodity

An expendable item used by operating activities. Examples include office supplies, repair and replacement parts for equipment, toilet supplies, gasoline and oil.

Commission for Accreditation of Parks and Recreation Agencies

Administers a rigorous program based on self-assessment and peer review using national standards of best practice to better promote the quality of agency services and delivery systems.

Comprehensive Annual Financial Report

A financial report that goes beyond the minimum requirements of generally accepted accounting principles thereby evidencing the spirit of transparency and full disclosure.

Comprehensive Everglades Restoration Plan

The framework and guide to restore, protect and preserve the water resources of the greater Everglades ecosystem.

Comprehensive Plan

A generalized, coordinated land use map and policy statement of the governing body of a local government that interrelates all functional and natural systems and activities relating to the use of lands, including but not limited to sewer and water systems, transportation systems, educational facilities, recreational facilities, and natural resources and air and water quality management programs

Computer Aided Drafting and Design

The use of a wide range of computer-based tools that assist engineers, architects and other design professionals in their design activities.

Consolidated Omnibus Budget Reconciliation Act

Provides certain former employees, retirees, spouses, former spouses, and dependent children the right to temporary continuation of health coverage at group rates.

Construction Board of Adjustment and Appeals

An internal board for Wellington comprised of residents that has the power to hear appeals of decisions and interpretations of the building official and consider variances of the technical codes.

Consumer Price Index

A statistical description of price levels provided by the United States Department of Labor. The index is used as a measure of the increase in the cost of living.

Contingency

A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

Contractual Services

A cost related to a legal agreement. Examples include insurance premiums, utility costs, printing services and temporary employees that are hired through a private firm.

COP

See *Citizens on Patrol*

CORPS

See *United States Army Corps of Engineers*

Cost-of-living Adjustment

An increase in salaries to offset the adverse effect of inflation on compensation.

Council - Manager Government

A system of local government that combines political leadership of elected officials in the form of a governing body, with day to day management by a Manager

CPA

See Certified Public Accountant

CPI

See Consumer Price Index

CVO

See Citizens Volunteer Initiative

-D-

DBO

See Design Build Operate

Debt Service

Principal and interest requirements on outstanding debt according to a predetermined payment schedule.

Debt Service Fund

Fund used to account for the accumulation of resources for, and the payment of, general long-term debt principal, interest and related costs for debt collateralized by a pledge to covenant to budget and appropriate from legally available non-ad valorem sources on an annual basis sufficient to make the annual debt service payments.

DEP

See Department of Environmental Protection

Deficit

The excess of the liabilities of a fund over its assets. The excess of expenditures over revenues during an accounting period.

Department

The basic organizational unit of government which is functionally unique in its delivery of services.

Department of Environmental Protection

A federal agency charged with proposing and enforcing environmental law.

Department of Transportation

The agency charged with the establishment, maintenance, and regulation of public transportation.

Depreciation

Expiration in the service life of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Design Build Operate

An owner develops a conceptual plan for a project, then solicits bids from joint ventures of architects and builders for the design and construction and operation of the project.

Designated Fund Balance

On-hand available cash balances which are realized in one or more prior fiscal years and subsequently designated for use as a funding source in a future budget year.

Development Review Committee

The purpose of the Development Review Committee is to review site plans for specific types of development to ensure compliance with all appropriate land development regulations and consistency with the Comprehensive Plan.

Disbursement

The expenditure of monies from an account.

Distinguished Budget Presentation Awards Program

A voluntary awards program administered by the Government Finance Officers Association to encourage governments to prepare effective budget documents.

Division

A section of a department or government that is responsible for dealing with a particular area of policy or administration, or a particular task or function.

DOT

See Department of Transportation

DRC

See Development Review Committee

- E -**EAR**

See Evaluation and Appraisal Report

Economic Development

The process of attracting new businesses by use of incentives or innovative financing methods.

Economic Development Initiative

The Economic Development Initiative consists of multiple concepts for a long range plan to infuse Wellington's core business centers and housing stock with a new vitality and purpose.

EDI

See Economic Development Initiative

Education Committee

An internal board for Wellington comprised of residents that monitors and develops actions which may impact Wellington schools.

EEO

See Equal Employment Opportunity

Effectiveness

Producing a decided, decisive or desired effect.

Efficiency

Effective operation as measured by a comparison of production with cost as in energy, time and money, or the ratio of the useful energy delivered by a dynamic system to the energy supplied to it.

Encumbrance

The commitment of appropriated funds to purchase goods or services and to set aside these funds for future expenditures when goods or services have been received.

Enterprise Fund

In governmental accounting, a fund that provides goods or services to the public for a fee that makes the entity self-supporting. An example is a government-owned water utility.

Environmental Protection Agency

The Federal agency charged with protecting human health and with safeguarding the natural environment: air, water, and land.

EPA

See Environmental Protection Agency

EPC

See Equestrian Preserve Committee

Equal Employment Opportunity

Federal agency in charge of administrative and judicial enforcement of the federal civil rights laws, and providing compliance education and technical support to end employment discrimination in the United States.

Equestrian Preserve Committee

An internal board for Wellington comprised of residents that provides advice upon the request of Council or the Planning, Zoning and Adjustment Board on all aspects of protecting and preserving land in the preserve as equestrian.

Equivalent Residential Connections

A calculation used to determine demand of potable water supply based on the water usage of a typical, single family, residential property.

ERC

See Equivalent Residential Connections

Evaluation and Appraisal Report

Pursuant to Florida Statute each local government shall adopt an evaluation and appraisal report once every 7 years

assessing the progress in implementing the local government's comprehensive plan.

Expenditure

The payment of cash on the transfer of property or services for the purpose of acquiring an asset, service or settling a loss.

Expense

Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges.

-F-

Fabulous Landscapes of Wellington Earning Recognition

The Tree Board Special Project Subcommittee selects nominations received from residents for outstanding landscapes in the community and places an award in the residents' garden.

FCC

See Federal Communications Commission

FDEP

See Federal Department of Environmental Protection

FDOH

See Florida Department of Health

FDOR

See Florida Department of Revenue

FDOT

See Florida Department of Transportation

Federal Communications Commission

The Federal Communications Commission (FCC) regulates interstate and international communications by radio, television, wire, satellite and cable.

Federal Emergency Management Association

Agency of the US government tasked with Disaster Mitigation, Preparedness, Response & Recovery planning.

FEMA

See Federal Emergency Management Association

Fiduciary Fund

This fund is custodial in nature and does not involve measurement of results of operations. Hence, no budget is adopted for this fund.

Financing

Furnishing the necessary funds to operate or conduct a program or business. Funds can be raised internally, borrowed or received from a grant.

Fiscal Year

A 12-month period of time for which the annual budget is developed and implemented. The fiscal year for Wellington is October 1 through September 30.

Fixed Assets

Assets of long-term character which are intended to continue to be held or used, such as land, buildings, machinery, furniture and other equipment.

FLOC

See Florida League of Cities

FLOWER

See Fabulous Landscapes of Wellington Earning Recognition

Florida Department of Environmental Protection

The lead agency in state government for environmental management and stewardship.

Florida Department of Health

The mission of the Florida Department of Health is to promote and protect the health and safety of all Floridians.

Florida Department of Revenue

The lead agency in state government for the collection of general tax administration; administers 36 taxes and fees.

Florida Department of Transportation

A decentralized agency charged with the establishment, maintenance, and regulation of public transportation in the state of Florida.

Florida League of Cities

Comprised of city officials who wished to unite the municipal governments in Florida for the purpose of shaping legislation, sharing the advantages of cooperative action, and exchanging ideas and experiences.

Florida Municipal Insurance Trust

A one of a kind trust designed to provide cost effective insurance coverage for Florida's not for profit agencies.

Florida Municipal Loan Council

The authorizing body of the Florida Municipal Loan Program, sponsored and administered by the Florida League of Cities, to provide funds to state municipalities for capital improvements, renovations, additions and debt refinancing.

Florida Power and Light

Investor-owned utility company providing electric power throughout Florida.

Florida Recreation Development Assistance Program

A competitive grant program that provides financial assistance to local governments for development or acquisition of land for public outdoor recreational purposes.

Florida Recreation and Park Association

The Florida Recreation and Park Association is a non-profit organization dedicated to the promotion, preservation, and advocacy of the Parks, Recreation, and Leisure Services profession.

Florida Sterling Council

A public/private not-for-profit corporation supported by the Executive Office of the Governor that promotes performance excellence.

FMIT

See Florida Municipal Insurance Trust

FMLC

See Florida Municipal Loan Council

Forecast

A planning tool that helps management in its attempts to cope with the uncertainty of the future, relying mainly on data from the past and present and analysis of trends.

FPL

See Florida Power and Light

Franchise Fee

A fee is a fee that a person or business pays to a municipality in order to operate a franchise branch of a larger company within that municipality. An example would be cable franchise fees.

FRDAP

See Florida Recreation Development Assistance Program

FRPA

See Florida Recreation and Park Association

FTE

See Full Time Equivalent

Full Time Equivalent

A measurement of manpower both planned and utilized. One FTE is equivalent to 2,080 work hours per year (One full time employee working 40 hours per week for 52 weeks is 2,080 work hours).

Function

A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

Fund

A fiscal entity with revenues and expenses which are segregated for the purpose of carrying out a specific purpose or activity.

Fund Balance

The excess of the assets of a fund over its liabilities, reserves, and carryover.

- G -**GAAP**

See Generally Accepted Accounting Principles

GASB

See *Governmental Accounting Standards Board*

General Governmental Fund

Fund used to account for all financial resources and related expenditures applicable to all general operations including both activities resulting from incorporation (i.e., acquisition of additional roads, and additional staffing and administrative expenditures), as well as any general activities which were previously performed by the dependent taxing district (Acme Improvement District).

General Obligation Bonds

When a government pledges its full faith and credit to the repayment of the bonds it issues, those bonds are referred to as general obligation bonds. Sometimes the term is also used to refer to bonds which are to be repaid from taxes and other general revenues.

Generally Accepted Accounting Principles

Uniform minimum standards for financial accounting and recording, encompassing the conventions, rules and procedures that define accepted accounting principles.

Geographic Information System

A GIS is a specialized data management system designed for the entry, analyses and display of data commonly found on maps. GIS integrates maps with a database and allows analyses to be performed using location relationships of map features to the database.

GFOA

See *Government Finance Officers Association*

GIS

See *Geographic Information System*

GO

See *General Obligation Bond*

Goal

A statement of broad direction, purpose or intent based on the needs of the community. A goal is general and timeless.

Government Finance Officers Association

The professional association of state/provincial and local finance officers in the United States and Canada.

Governmental Accounting Standards Board

The board is used to establish and improve standards of state and local governmental accounting and financial reporting that will result in useful information for users of financial reports and guide and educate the public, including issuers, auditors, and users of those financial reports.

-H-

Health Reimbursement Account

An arrangement where the employer reimburses an employee for health expenses not covered by the group health insurance plan -- deductible or coinsurance amounts, for example

Hierarchy

An ordered set of items, objects, values, or categories in which the items are represented as being "above," "below," or "at the same level as" one another.

HOA

See *Home Owners Association*

HOME

See *Home Investment Partnership Program*

Home Investment Partnership Program

A program that provides formula grants to States and localities that communities use—often in partnership with local nonprofit groups—to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or home ownership or provide direct rental assistance to low-income people.

Home Owners Association

The governance function of a common interest development. This governance, created by the real estate developer, is

given the authority to enforce the covenants, conditions, and restrictions of managing the common amenities of the development.

Homestead Property

A house and adjoining land designated by the owner as his fixed residence and exempt under the homestead laws from seizure and forced sale for debts.

HRA

See Health Reimbursement Account

HTE

SunGard HTE is a company that offers enterprise-wide software and service solutions that excel in helping municipalities, government agencies, and utilities connect their departments, staff, citizens, and businesses with critical information and services. In this regard, HTE is contracted to provide comprehensive Information Technology management and support in addition to its best-in-class software.

HUD

See Department of Housing and Urban Development

-I-**ICMA**

See International City Management Association

Impact Fee

A fee implemented by a local government on a new or proposed development to help pay for the construction or needed expansion of offsite capital improvements. These fees are usually implemented to help reduce the economic burden on local jurisdictions that are trying to deal with population growth within the area.

Infrastructure

The physical assets of a government (e.g., streets, water, sewer, public buildings and parks).

Interfund Transfers

The movement of moneys between funds of the same governmental entity.

International City Management Association

The professional and educational organization for chief appointed managers, administrators and assistants in cities, towns, counties and regional entities.

-J, K, L-**LDR**

See Land Development Regulation

Land Development Regulation

Land regulations adopted by the Council to regulate the use of land, including the following: the development review process including comprehensive plan amendments, rezonings, and site and plan reviews; establishment of zoning districts including planned development districts; specific land uses permitted and prohibited within zoning districts; building limits including height, size and setbacks; architectural review standards for nonresidential buildings; subdivision and platting of land; landscaping and buffering; environmental preservation and tree protection; provision of adequate public services including drainage, traffic circulation standards, water and sewer, and parks and recreation; sign regulations; impact fees; and vehicle parking and loading standards.

Level of Service

Services or products which comprise actual or expected output of a given program.

Line-item Budget

A budget prepared along departmental expenditure lines items that focuses on what is to be bought.

LOS

See Level of Service

- M -

Maintenance of Traffic Certification

Certification enables certificate holder to interpret maintenance of traffic plans and ensure that they are being adhered to at project sites.

Mechanical Integrity Test

Mechanical integrity test required by law for deep well injection process.

MGD

See Million Gallons Per Day

Mill

The property tax rate which is based on the valuation of property. A tax rate of one mill produces one dollar of taxes on each \$1,000 of taxable property valuation.

Millage Rate

Rate used in calculating taxes based upon the value of the property, expressed in mills per dollar of property value; a mill is equal to 0.1 percent.

Million Gallons Per Day

Million gallons per day production at Water Treatment and/or Wastewater Treatment Plant.

Mission

The mission statement is a brief summary of why a program exists and what it is trying to achieve. It tells what the department does, who they do it for and why. The statement is specific enough to describe the program's purpose but general enough to last into the future.

MIT

See Mechanical Integrity Test

Modified Accrual Basis

The basis of accounting under which expenditures (other than accrued interest on general long-term debt) are recorded at the time liabilities are incurred and revenues are recorded when received in cash or when they are measurable and available (i.e., to be collected in the very near term).

MSTU

See Municipal Services Taxing Unit

Multiple Transmitting Unit

A device used to remotely read water meters.

Multi Use Planned Development

A zoning district that encourages the development of a compatible mixture of land uses which may include residential, retail/commercial, professional and business offices, personal services, recreation and entertainment, and other related uses. The compatibility and interaction between mixed uses is addressed through adoption of Master Plan and a detailed site plan which provided for such items as design character, integration of uses, and internal compatibility of land uses.

Municipal Services Taxing Unit

A funding mechanism for community members to create, through approval of the Board of County Commissioners, a special taxing district to make improvements to their neighborhood and/or community area.

Municipality

A primarily urban political unit having corporate status and usually powers of self-government.

MUPD

See Multi Use Planned Development

MXU

See Multiple Transmitting Unit

- N, O -

National Incident Management System

The National Incident Management System (NIMS) represents a core set of doctrine, concepts, principles, terminology, and organizational processes that enables effective, efficient, and collaborative incident management across all emergency management and incident response organizations and disciplines

NIMS

See *National Incident Management System*

Nuisance Abatement

The use of building codes, fire codes, zoning, etc. in order to improve the quality of life and resolve life safety issues within the community.

Objective

Something to be accomplished in specific, well-defined, and measurable terms and which is achievable within a specific time frame.

OPEB

See *Other Post Employment Benefits*

Operating Budget

A budget that applies to all outlays other than capital improvements. This refers more to the day-to-day operations of the city.

Operating Expenditures

The cost for personnel, materials and equipment required for a department to function on a daily basis.

Operating Revenue

Funds that the government receives as income to pay for ongoing operation. It includes such items as taxes, fees from specific services, interest earnings and grant revenues.

Organizational Vision

An aspirational description of what an organization would like to achieve or accomplish in the mid-term or long-term future. It is intended to serve as a clear guide for choosing current and future courses of action.

Other Post Employment Benefits

Refers to "other post-employment benefits," meaning other than pension benefits. OPEB consist primarily of health care benefits, and may include other benefits such as life insurance, long term care and similar benefits.

Outside Services

All costs of fees and services purchased by Wellington including all contracting, license fees, maintenance and repair services, training and travel, and financial and legal services.

-P,Q-**Palm Beach County Sheriff's Office**

The local law enforcement entity for Palm Beach County. Wellington became Palm Beach County Sheriff's Office first "contracted policing district". The Wellington District has since served as the model for other PBSO - Municipal partnerships.

Park Renaming Committee

An internal board for Wellington comprised of residents charged with the responsibility of proposing at least three names to the Council for the naming or renaming of a particular park or prominent park feature or facility within a park.

Parks and Recreation Advisory Board

An internal board for Wellington comprised of residents that makes recommendations concerning the development of parks, parkways, playgrounds and other recreational facilities within Wellington.

Parts Per Billion

Denote low concentrations of chemical elements. Also known as mixing ratios, they are often used to denote the relative abundance of trace elements in the Earth's crust, trace elements in forensics or other analyses, dissolved minerals in water, or pollutants in the environment.

PBSO

See *Palm Beach County Sheriff's Office*

PE

See *Professional Engineer*

Performance Measure

Data collected to determine how effective or efficient a program is in achieving its objectives.

Personal Services

All costs relating to compensating employees, including salaries, wages (compensation for services for permanent employees) and fringe benefits (all costs associated with employee benefits including retirement, FICA, Medicare, insurance, workers' compensation, unemployment compensation, managerial physicals, and uniform allowance.)

Planned Unit Development

An area of land that is to be developed under unified control; that may consist of two or more compatible uses; that may be granted flexibility from more traditional zoning requirements including permitted uses, density and intensity, and dimensional requirements such as building height or setbacks; and is controlled by an approved master plan and development order. The flexibility to deviate from the more traditional zoning requirements generally is granted in return for one or more benefits to the public, including preservation of environmental resources, dedication of land for public purpose, or design features which promote compact, sustainable development.

Planning, Zoning and Adjustment Board

An internal board for Wellington comprised of residents that provides recommendations regarding proposed amendments to the comprehensive plan, to land development regulations and on applications for rezoning and development permits.

Planning, Zoning and Building

Department consisting of Planning & Zoning, Code Compliance and Building divisions, performing comprehensive planning, code enforcement, building inspection and permitting functions.

POA

See Property Owners Association

POP

See Problem Oriented Policing

PPB

See Parts Per Billion

PRAB

See Parks and Recreation Advisory Board

Principal

The base amount of a debt, which is the basis for interest computations.

Prior Year Encumbrance

An obligation from a previous fiscal year in the form of purchase orders or contracts which are chargeable to an appropriation and for which a part of the appropriation is reserved. They cease to be encumbrances when the obligations are paid or otherwise terminated.

Problem Oriented Policing

An approach to policing in which discrete pieces of police business (each consisting of a cluster of similar incidents, whether crime or acts of disorder, that the police are expected to handle) are subject to microscopic examination (drawing on the especially honed skills of crime analysts and the accumulated experience of operating field personnel) in hopes that what is freshly learned about each problem will lead to discovering a new and more effective strategy for dealing with it.

Professional Engineer

A professional designation for persons who have fulfilled the education and experience requirements and passed the rigorous exams that, under state licensure laws, permit them to offer engineering services directly to the public.

Program

Municipal programs represent the businesses the city is involved in or those groups of activities which the city performs over time. These are the basic services which are statutory or functionally necessary for the city to perform its mission.

Property Owners Association

The purpose of a property owners association (which is similar to a home owners association) is to maintain, enhance and protect the common areas and interests of an association (also called a subdivision or neighborhood).

Proprietary Fund

Fund used to account for operations which provide services on a user charge basis to the public and for activities where the period measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability or other purposes.

PUD

See Planned Unit Development

PS

See Pump Station

Public Safety Committee

An internal board for Wellington comprised of residents that provides information regarding community safety; assist in the Disaster Preparedness Plan; promote safety education and assist in establishing Neighborhood Watch groups.

Pump Station

Facilities including pumps and equipment for pumping fluids from one place to another. They are used for a variety of infrastructure systems that many people take for granted, such as the supply of water to canals, the drainage of low-lying land, and the removal of sewage to processing sites.

PZAB

See Planning, Zoning and Adjustment Board

PZB

See Planning, Zoning and Building

REO – Real Estate Owned

is a class of property owned by a lender, typically a bank, after an unsuccessful sale at a foreclosure auction.

Redevelopment

An often publicly financed rebuilding of an urban residential or commercial section in decline.

Renaissance

A rebirth or revival.

Renewal, Replacement and Improvement Account

A designation of operating reserves for future capital needs.

Reserved Fund Balance

On-hand cash balances which are reserved for outstanding encumbrances/obligations which the city will expend and liquidate in a future budget year.

Resolution

Formally adopted Council document that provides the legal authority to levy taxes and expend funds.

Retirement Health Savings Account

A voluntary contribution offered to employees. Monies contributed to the account can be used to offset the cost of a wide variety of health-related expenses after retiring. Additionally, the city will contribute the dollar value of all accrued major illness leave to the account for employees who leave employment with over 10 years of service.

Revenue

Money received from all sources (with the exception of fund balances) which will be used to fund expenditures in a fiscal year.

Revenue

Taxes, user fees and other sources of income received into the city treasury for public use.

Revenue Bond

This type of bond is backed only by the revenues from a specific enterprise or project.

Reverse Osmosis

A separation process that uses pressure to force a solvent through a membrane that retains the solute on one side and allows the pure solvent to pass to the other side.

RHS

See *Retirement Health Savings Account*

Right of Way

Land Wellington owns and maintains.

RO

See *Reverse Osmosis*

Roll-Back Rate

The millage necessary to raise the same amount of Ad Valorem Tax revenue as the previous year excluding taxes from new construction.

ROW

See *Right of Way*

RR&I

See *Renewal, Replacement and Improvement Account*

-S-

SCADA

A system that collects data from various sensors from remote locations and then sends this data to a central computer which then manages and controls the data.

SCALA

The character generator software that enables Wellington to graphically display Job Opportunities, Meeting Announcements, and News and Community Events on Channel 18, Wellington's government access cable television station.

Service

A specific deliverable provided to the public. It has a specific budget, as well as

performance measures to determine the benefits received.

SFWMD

See *South Florida Water Management District*

Solid Waste Authority

The agency responsible for providing an integrated solid waste management and recycling system for Palm Beach County, Florida.

SOP

See *Standard Operating Procedure*

South Florida Water Management District

The agency responsible for regional flood control, water supply and water quality protection as well as ecosystem restoration.

Special Assessment

A compulsory levy imposed on certain properties to defray part or all of the cost of a specific improvement or service deemed to primarily benefit those properties.

Special Revenue Fund

This fund accounts for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Standard Operating Procedure

A set of instructions having the force of a directive, covering those features of operations that lend themselves to a definite or standardized procedure without loss of effectiveness.

STA-1E

Stormwater Treatment Area 1E (STA 1-E) owned and operated by the South Florida Water Management District, is a vast, constructed wetlands that use vegetation to naturally cleanse excess nutrients from water before it enters the Everglades.

Strategic Planning

The process by which an organization determines its long term goals and then identifies the best approaches for achieving them.

Strengths, Weaknesses, Opportunities and Threats Analysis

A strategic planning method used to evaluate the Strengths, Weaknesses, Opportunities, and Threats involved in a project or in a business venture. It involves specifying a specific objective and identifying the internal and external factors that are favorable and unfavorable to achieve that objective.

Surface Water Action Team

The team created as part of the initiative to comply with the Everglades Forever Act. A combination of well recognized experts including a former US District Attorney and several engineering firms, as well as staff.

Surface Water Improvement and Management

The SWIM act, Chapter 87-97 FS, requires preparation of management plans for various water bodies throughout the state. Legislation requires that funding requests for projects and programs be consistent with management plans.

Surface Water Management

Regulatory program which evaluates all development projects that may impact water resources.

Surplus

The excess of assets of a fund over its liabilities. The excess of revenues over expenditures during an accounting period.

SWA

See Solid Waste Authority

SWAT

See Surface Water Action Team

SWIM

See Surface Water Improvement and Management

SWM

See Surface Water Management

SWOT

See Strengths, Weaknesses, Opportunities and Threats Analysis

-T-**Taxes**

Compulsory assessments levied by a government for the purpose of financing services performed for the common benefit of the citizens.

TLC²

The National Recreation and Park Association launched Operation TLC² Making Communities Safe, a national initiative to advance the leadership role of parks and recreation in their effort to make their communities safer by implementing national guidelines for properly qualifying and credentialing volunteers. Wellington is a charter organization and was the first municipal parks and recreation agency in the state to sign on to this national program.

Tree Board

An internal board for Wellington comprised of residents that develop an annual work plan in accordance with Tree City USA guidelines; submit estimated annual expenses and review planting with the Public Works Director.

TRIM

See Truth in Millage

Truth in Millage

A law is designed to inform taxpayers which governmental entity is responsible for the taxes levied and the amount of tax liability owed to each taxing entity. The Notice of Proposed Property Taxes is known as the TRIM notice.

-U-**UASI**

See Urban Area Security Initiative Grant Program

Undesignated/Unreserved Fund Balance

On-hand cash which is not reserved or designated as a budget funding source.

Unencumbered Balance

The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

United States Army Corps of Engineers

The agency responsible for investigating, developing and maintaining the nation's water and related environmental resources.

United States Department of Agriculture

A federal agency used to develop and execute policy on farming, agriculture and food. It aims to meet the needs of farmers and ranchers, promote agricultural trade and production, work to assure food safety, protect natural resources, foster rural communities and end hunger, in America and abroad.

Urban Area Security Initiative (UASI) Grant Program

The program provides financial assistance to address the unique multi-discipline planning, operations, equipment, training, and exercise needs of high-threat, high density Urban Areas, and to assist them in building and sustaining capabilities to prevent, protect against, respond to, and recover from threats or acts of terrorism.

USACE

See *United States Army Corps of Engineers*

USDA

See *United States Department of Agriculture*

User Fees

Revenue derived from payments made by the general public for the purpose of utilizing goods and services, such as entry fees, class registrations, tenant rental and concessions.

Utility Tax

A utility tax is a tax on public service businesses, including businesses that engage in transportation, communications, and the supply of energy, natural gas, and

water. The tax may exist in lieu of a business and occupation tax. Such taxes are governed by state laws, which vary by state

-V, W-**Water Environment Federation**

Trade association focused upon preserving and enhancing the global water environment.

Wastewater Treatment Facility

The process of removing contaminants from wastewater, both runoff and domestic. It includes physical, chemical and biological processes to remove physical, chemical and biological contaminants. Its objective is to produce a waste stream (or treated effluent) and a solid waste or sludge also suitable for discharge or reuse back into the environment

Water Treatment Facility

A facility that utilizes processes for removing contaminants from a raw water source.

WCC

See *Wellington Community Center*

WEF

See *Water Environment Federation*

Wellington 2060

A vision to enrich the community and create an identity as **A Great Hometown!** To accomplish this feat, Wellington has developed the Wellington 2060 Plan to guide redevelopment and growth efforts over the next 50 years. The stimulus behind this effort will be to emphasize economic development as the next logical step in the city's evolution from a well-planned residential community to a sustainable community with a strong economic base.

Wellington Community Center

A recreational facility located within the Wellington that encompasses over 18 acres and a 17,000 square foot multi-use facility.

This location also houses the Aquatics and Tennis Centers.

Workload Indicators

Statistical and historical measures of the service level provided or workload completed by each Division within the city.

WTF

See Water Treatment Facility

WWTF

See Wastewater Treatment Facility

-X, Y, Z-

ZTA

See Zoning Text Amendment

Zoning Text Amendment

A proposed amendment to the text of the Land Development Regulations. The proposed amendment may affect a single portion of an article, section or subsection of the LDRs or may broadly propose to change all or a major portion of an entire article. All proposed ZTAs must be approved by the Council before a ZTA is considered as an official amendment to the LDRs.